



OUR PLACE

2015-16 ANNUAL REPORT



OUR VISION

We are guided by our vision to be *'A sustainable, well-serviced, safe and cohesive seaside community that enjoys an outstanding quality of life, welcomes visitors and values the city's distinctive history and open spaces'*.

ACHIEVING OUR VISION

We believe that inclusiveness and diversity in decision making allow for better outcomes for our community. We are committed to providing an opportunity for people to influence the decisions we make and the services we provide, to enhance quality of life within our city.

In January 2012, following a review of our Strategic Plan, we adopted a Community Plan, *Our Place (2012–2015)*, which provided the scaffolding for our *2015–16 Annual Business Plan* and guided the programs, projects and activities described in this Annual Report.

Our Place has four key goals:

1. Building a Strong Community
2. Creating a Sustainable Environment
3. Delivering Economic Prosperity
4. Enhancing City Design and Function.

We are currently conducting another review of our Strategic Plan, which should be completed by April 2017.

OUR TRADITIONAL CUSTODIANS

We acknowledge the Kurna people as the traditional owners of this land. We respect their spiritual relationship with the country that has developed over thousands of years and the cultural heritage and beliefs that remain important to the Kurna people today.



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OUR PLACE

ADELAIDE'S FAVOURITE COASTAL DESTINATION

Located 11 kilometres south-west of the Adelaide Central Business District, Holdfast Bay is regarded as a progressive and lively seaside community. With our rich heritage, sandy beaches and exciting attractions, we are widely celebrated as Adelaide's favourite coastal destination.

With a footprint of just under 14 square kilometres, our city includes the suburbs of Brighton, North Brighton, South Brighton, Glenelg, Glenelg East, Glenelg North, Glenelg South, Hove, Kingston Park, Seacliff, Seacliff Park and Somerton Park.

Our city is predominantly residential, with thriving retail precincts in Glenelg, Brighton and along Brighton Road, as well as a light industrial base at Somerton Park. The 2011 Commonwealth Census data shows a residential population of 36,035, of which 48.9 per cent are under 45 years old; 29.1 per cent are aged between 45 and 64; and 21.6 per cent are over 64 years of age. Comparisons with the 2006 Census show a slight decline in the number of older residents, a relatively stable number of younger people and a significant increase in people aged 45 to 64 years.



FROM THE MAYOR

Compiling an Annual Report provides us with an important opportunity to look back over the previous year and take stock of our goals and their outcomes. Our goals for 2015–16 year reflected our position as a newly elected Council: we focussed on progressing the good work of the previous Council, while setting the broad directions for our four-year term and beyond.

It was exciting to see a number of our longer-term construction and redevelopment projects finalised, including the Glenelg Foreshore Playspace; the new Partridge Street Carpark and the associated, privately developed, GU Film House; the new and upgraded facilities at the Brighton Caravan Park; and the new tennis/netball courts and state-of-the-art hockey pitch at the Kauri Parade Sporting and Community Precinct.

'Completion' implies an ending but, of course, the end of construction marks a new beginning for the many people who benefit from our efforts. The Glenelg Foreshore Playspace is now providing thousands of families with a destination for fun, free outdoor play and is boosting foot traffic for nearby businesses. Our Brighton Caravan Park is attracting more visitors, who are shopping and dining in Holdfast Bay businesses, while their accommodation fees work to augment your rates. The Partridge Street Carpark is offering additional parking spaces for Glenelg's locals and for the visitors we welcome to our city. And our local and visiting sporting clubs are enjoying fantastic new court facilities at Kauri Parade, as they await the imminent completion of the new community hub – a place to form the friendships and social connections that contribute to a strong community.

While these projects are highly visible, we also undertook many other projects that our community might not notice as easily. We improved our street lighting, for instance, and expanded our CCTV network. We also continued to improve our stormwater system, which is hard to see but is vital in mitigating the risk of flooding – protecting people and their homes. This infrastructure all contributes to a safer city – a city where people want to live, work, invest, visit and stay.

And people are at the heart of everything we do. On page 5 you'll find a short summary of some of the services we have provided this year. Community bus trips that have helped people access vital services, or simply have a coffee with a friend; library materials shared, returned and shared again; lost dogs reunited with their owners; the hours of community care that help our ageing residents live independently in their homes.

Delve a little further into this report and you'll see details of the grants we've provided to community groups and clubs. This funding acts as an incubator, helping to get new ideas off the ground – events, festivals, development programs, or gardens, rainwater tanks, or new uniforms... the things that help people get on with all the activities and initiatives that make our community vibrant. And I think I can speak for all Holdfast Bay elected members when I say that it's these achievements that make us most proud.

Stephen Patterson

Mayor, City of Holdfast Bay



FROM THE CEO

In early October last year, our library staff packed up thousands of books, CDs, magazines and other materials and moved most of them into temporary storage while we shut down our Brighton Library branch for extensive renovations. But, as our Quality of Life surveys tell us, people love their libraries. So, while the library building was repainted and fitted with new air conditioning, new carpets and new equipment, our service continued. Our library team brought a substantial selection of materials and equipment next door, into the Brighton Civic Centre foyer, where we set up a temporary library. And our community bus provided a regular daily shuttle service from our Civic Centre to the Glenelg Library, where people could access a larger collection of materials.

In January this year, we once again ran our popular Australia Day citizenship and awards ceremonies at Glenelg, but with a fresh approach. Based on solid evaluation of what was working and what could be improved, we shifted the event location to the southern side of the Glenelg Foreshore and extended the event to include a range of family-friendly activities.

These are just two examples of the way we do things in Holdfast Bay. We constantly evaluate our assets, resources, projects and programs, and when the time comes to refresh, renew or reimagine, we work together to bring about necessary change. We plan for and undertake change in a way that fits our stated strategic directions – directions that recognise and respond directly to our community's needs and priorities.

It's an approach that we apply across our organisation's structure, culture and operations to ensure that our organisation remains relevant, responsive and sustainable, and that our people remain innovative and energised in their work.

As we look back over the year's achievements we are also looking forwards, and focusing on evaluating and refreshing our organisation's strategic plan. This critical work is informed by comprehensive community consultation, which has seen elected members and staff working side by side at our community information stalls and outreach events to meet with members of our community and seek their ideas, suggestions and feedback. We will continue this close collaboration as we analyse the feedback, explore ideas and options, and support our elected members with setting our course for the coming year and beyond.

Justin Lynch

CEO, City of Holdfast Bay



2015-16 HIGHLIGHTS

DID YOU KNOW THAT IN 2015-16?

9,590

babies, toddlers and parents enjoyed 176 Wriggle N Rhyme sessions at our libraries

52,046

calls were received by our customer service centre, with 6,000+ customer requests addressed

124



lost dogs were returned to their owners by our community safety officers



14,009

community transport trips helped residents get out and about

350km

of footpaths and

177km

of roads were maintained

97,200

hours of community service were provided by our 440 volunteers (worth about \$2.34 million)

878



tonnes of food waste was diverted from landfill through our kitchen basket system



436

food outlets were inspected by our environmental health officers

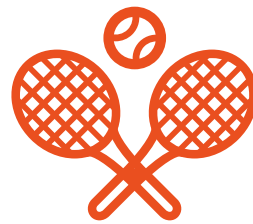
172,000



people attended more than 180 major events

47,772

people (including 114 groups) visited our Bay Discovery Centre



12

new tennis/netball courts, 1 new hockey pitch and 2 new playgrounds opened

2,073

immunisations were administered at our monthly clinics



1,123

development applications were processed

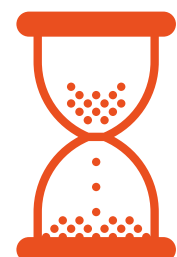
24,422

people stayed at our Brighton Caravan Park



19,199

hours of support services were provided to more than 1,600 residents in their homes





BUILDING A STRONG COMMUNITY

Building a strong community involves providing an environment where people feel valued and safe; where cultural diversity is respected; where people can participate in social activities and where they can live with dignity and a sense of 'place'.

A place with a quality lifestyle

COMMUNITY DEVELOPMENT

We promote an active, healthy and socially connected lifestyle for all members of our community by providing high-quality sporting and recreational facilities; opportunities for volunteering; a network of community centres; spaces for performing and visual arts events; youth programs; opportunities for local clubs and community groups to learn about our Aboriginal heritage support, as well as initiatives that celebrate and showcase our indigenous history and diverse culture. This year's highlights include:

- running five 'Be Active at the Bay' outdoor fitness sessions at Colley Reserve, involving an average of 250 people per session
- promoting our parks and reserves by encouraging more than 200 people to participate in our Outdoor Adventure Challenge
- providing opportunities for 100 children aged between 2 and 14 years to improve their sports skills with Aussie Rules and 'Ready Steady Go' clinics
- supporting parents and families by providing expert advice and forums for discussion with our 'Parenting on purpose' and 'Media, sex, identity and your kids' workshops
- supporting responsible, positive, sustainable management of our local sporting and community clubs by offering, in partnership with the City of Marion, our Club Hub Professional Development workshop series to around 50 club representatives
- involving more than 450 children in our school holiday workshops, which included activities such as bubble soccer, cubby making, beach detectives and fishing
- supporting 58 young people with representing South Australia and Australia at national and international events through Youth Achievement Scholarships totalling \$8,625
- holding youth programs and activities including music and self-esteem workshops and various social events
- involving 440 volunteers across 506 roles in a total of 97,200 hours of unpaid work valued at \$2.34 million to support the Holdfast Bay community
- fostering community connection and promoting healthy eating through our regular, low-cost 'Let's Eat' community lunches and dinners at our Brighton, Holdfast Bay and Glenelg community centres.

COMMUNITY DONATIONS

The City of Holdfast Bay Concert Band was one of 10 community organisations to receive community donation grants this year, which totalled \$19,096. The band, which plays at many of our major events including the annual Glenelg Christmas Pageant and our Australia Day and Proclamation Day ceremonies, used their grant to buy a new trailer to assist with transporting musical instruments and equipment to their performances.



COMMUNITY AND SPORTING FACILITIES

This year we supported our sporting clubs and community groups by continuing with our improvements to our community and sporting facilities. This included upgrading the clubrooms and facilities at the Holdfast Bay Bowling Club in Glenelg North, upgrading facilities at the Brighton Table Tennis Club in Somerton Park, improving facilities at the Seacliff Youth Centre in Seacliff, and undertaking minor works to the football and cricket clubrooms at the Brighton Oval (pending progress with the Masterplan). We also upgraded the electrical system for the Somerton Bowling Club in Somerton Park and replaced the roof of the Holdfast Bay Community Centre in Hove to prepare for the installation of energy-saving solar panels.

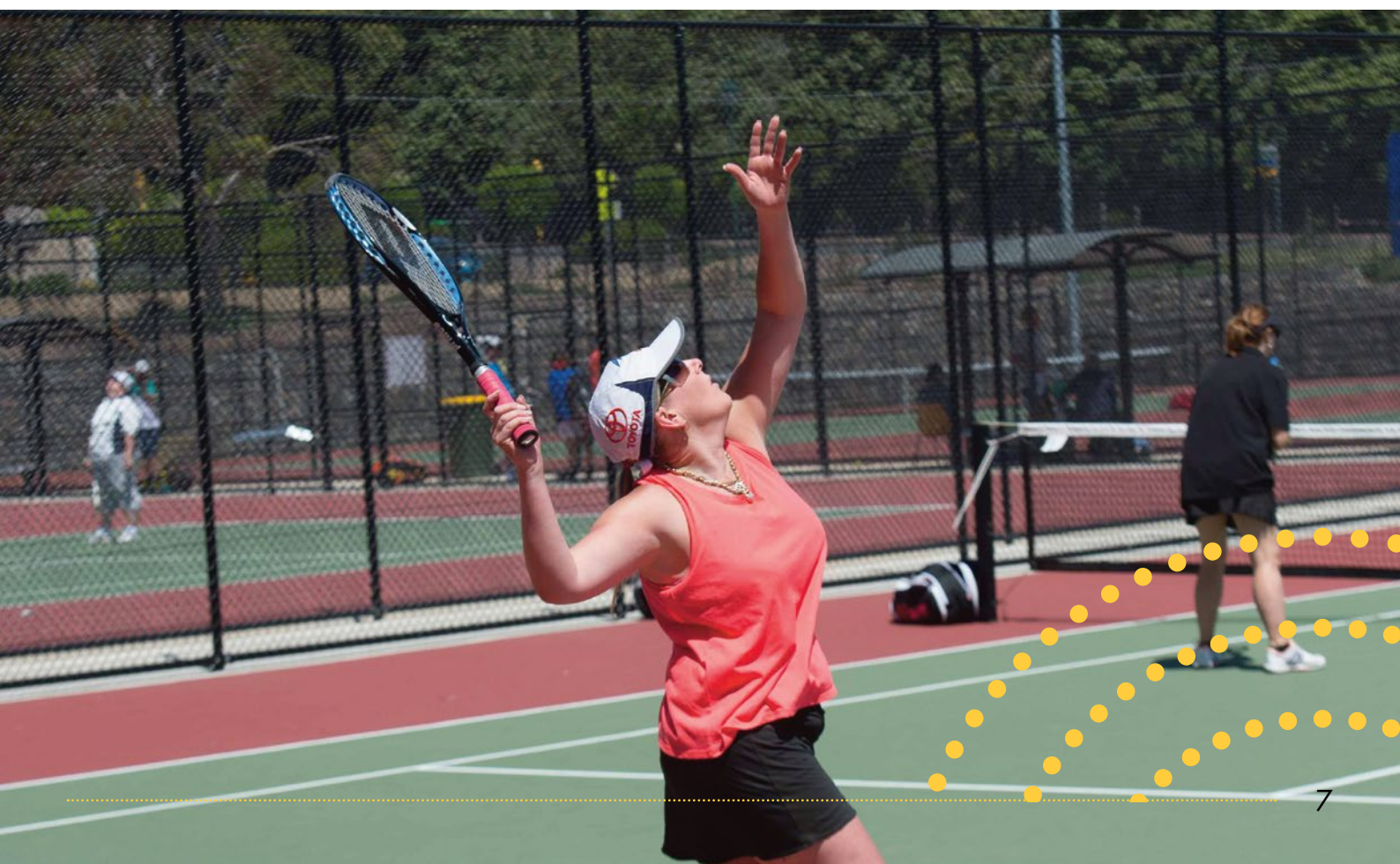
KAURI PARADE COMMUNITY AND SPORTING PRECINCT COMES TO LIFE

Approximately three hectares in size, and formerly a landfill site, the Kauri Parade Sporting and Community Precinct is one of the City of Holdfast Bay's three main hubs for sport and recreation (the others being Glenelg Oval and Brighton Oval).

Providing structured sporting facilities, the precinct is home to a number of sporting, recreation, and community groups, including the Seacliff Hockey Club, Seacliff Tennis Club, Seacliff Sport Club, Seacliff Uniting Netball Club and Holdfast Bay Music Centre.

Our commitment to the two-year redevelopment of the precinct has been augmented by proceeds from the sale of the Aboyne Avenue and Portland Avenue tennis courts, and supported by the Commonwealth Government through the 'Community Development Grant Programme', the State Government through the Office of Recreation and Sport, and a grant from Tennis Australia.

This year, we opened the new state-of-the-art wet-dry hybrid hockey pitch and 12 tennis/netball courts, and commenced with building the new precinct's new sporting and community facility, which will be completed mid 2017.





BUILDING A STRONG COMMUNITY (Continued)

A place for every generation

ALWYNDOR AGED CARE

Our Alwyndor Aged Care service provided permanent accommodation and care to 134 residents and operates six transitional care places as well as community care services for a further 263 clients in their homes. Our rehabilitation centre provided therapy and allied health services to 1,500 people.

COMMUNITY WELLBEING

Our Community Wellbeing Program works to enhance wellbeing, promote independence and maintain quality of life for older people, people with disabilities and their carers. This year we:

- provided 11,354 hours of domestic assistance and home maintenance in residents' homes
- facilitated 7,845 hours of social support in a variety of settings
- invested \$19,586 in enhancing safety and mobility in people's homes
- delivered 11,637 community bus trips and 2,372 personal transport trips (a total of 14,009 transport trips) to help people access our libraries, local shops and community venues
- won national and state awards for coordinating local Heart Foundation walking groups
- became the first SA local government authority to sign a commitment to become a dementia-friendly organisation
- developed the first regional strategy and action plan with neighbouring councils, Mitcham and Marion, to build an age-friendly environment and community
- participated in a prototype project in partnership with the South Australian Health and Medical Research Institute (SAHMRI) to build wellbeing and resilience in the community.

NEW PLAYGROUNDS

High-quality, well-designed, family-friendly playgrounds provide opportunities for healthy active outdoor play and social interaction. This year we completed the construction of two new playgrounds.

Our new playground in Glenelg East's Sandison Reserve is fully fenced and features a toddler play area, giant climbing frame, slide and 'treehouse', plus swings, a seesaw, 4x4 car and cockatoo rocker. We also installed a new toilet.

The award-winning Glenelg Foreshore was custom-designed to provide a year-round family-friendly destination for the Jetty Road Glenelg precinct. (See page 14 for more information.)

A place that celebrates culture

LIBRARY SERVICES

Our accessible, progressive library services not only meet our community's research and recreational reading needs, but also foster lifelong learning. This year, the service lent more than 458,254 items via our Brighton and Glenelg branches, Home Library Service and online resources. Our active borrower membership increased to 16,834 members, with 1,722 new borrowers joining our service. We also held a number of events, including 176 Wriggle N Rhyme sessions for 9,590 babies, toddlers and parents, 86 Storytime sessions for 2,584 children and parents and numerous school holiday programs.

Brighton Library's users and staff also enjoyed seeing their library transformed during the 2015–16 period. We installed a new air conditioning system, refurbished the library's interior and installed a new RFID (Radio Frequency Identification) 'self-serve' check-out system. To minimise disruption to users during the renovation, we operated a temporary library next door, in the foyer of our Brighton Civic Centre, and offered regular free trips from Brighton to the Glenelg Library via our community bus.

A place that is safe and secure

REGULATORY SERVICES

Local laws and regulations are important in ensuring that Holdfast Bay is enjoyed by the whole community. Public expectations are high for safety and maintenance, particularly in the areas of health and traffic monitoring. Our Regulatory Services team fulfils Council's obligations under the relevant acts and regulations concerned with the safety, health and environmental wellbeing of the general community. The team employs a range of strategies including employing education, prevention and enforcement.

This year's highlights include:

- registering 4,458 dogs
- issuing 766 fewer parking notices than last year
- conducting 723 patrols of schools and beaches
- reuniting 124 dogs with their owners and addressing 181 complaints about dogs and cats
- administering 2,073 immunisations
- inspecting 436 food premises.

A security service also operates 365 days of the year, patrolling our community spaces and ensuring safe outcomes.

PUBLIC SAFETY INFRASTRUCTURE

Effective street lighting and a network of strategically placed CCTV cameras improve public confidence in the safety of our public spaces.

This year we installed lighting in Glenelg's recently upgraded Chittleborough Lane and undertook planning for the Brighton and Seacliff Coastal CCTV Network (which will go live in December 2016). We also undertook planning for the replacement of our existing street light network to more energy-efficient and flexible LED lighting.





CREATING A SUSTAINABLE ENVIRONMENT

Environmental sustainability ensures we are protecting and enhancing our natural physical environment for current and future generations.

A place that values its natural environment

COMMUNITY COASTAL REHABILITATION

Our Environmental team works in partnership with local schools and community groups in an ongoing effort to rehabilitate Holdfast Bay's natural areas. This year, we:

- planted 7,500 indigenous plants in our sand dunes, natural areas and reserves and an additional NRM-funded 300 plants in Barton Gully and Kingston Park
- replaced conservation fencing at the Kingston Park cliff face, behind the Brighton Caravan Park. The upgraded fencing acts to improve safety on the trails through the area and to better protect the natural landscape
- held 31 community education sessions, including five Green Living workshops, school holiday and Outdoor Adventure Challenge activities, plus interactive events for Clean Up Australia Day and National Tree Day
- presented 24 Biodiversity and Coast lessons to local schools and kindergartens
- successfully gained a \$5,400 SA Recreation and Fishing Grant from the South Australian Government's Department of Environment, Water and Natural Resources to install four 'Hook, Line and Thinker' bins in popular fishing sites around Holdfast Bay, to help prevent fishing lines and other waste entering the sea
- held 32 coastal working bees involving 56 volunteers, who contributed a total of 480 hours
- weeded 54,500 square metres of sand dunes, natural areas and reserves plus an additional NRM-funded 47,700 square metres in the Minda sand dunes and at Kingston Park and Barton Gully
- hosted 10 Green Army workers (funded by the Australian Government), who contributed 1,920 hours to our conservation work in our sand dunes
- installed 1.3 kilometres of sand-drift and conservation fencing along our foreshore to protect coastal indigenous planting and prevent damage to seafront properties.

GREENING OUR COMMUNITY GRANTS

This year we provided five local community organisations with a total \$16,573 in grant funding to support environmentally themed projects, involving biodiversity and water conservation, energy and waste reduction, renewable energy or educational programs. The recipients were:

Grant recipient	Grant project	Grant amount
Paringa Park Primary School	Nature play area	\$5,000
Somerton Park Bowling Club	Plumbing for bore water	\$5,000
Kate Cocks Childcare Centre	Rainwater tank	\$937
Seacliff Uniting Church	Retro-fitting energy-saving lighting	\$636
Holdfast Bay Community Centre	Solar panels	\$5,000

A place that manages its environmental impacts

SUSTAINABLE RESOURCE MANAGEMENT

This year, we continued to invest in programs to reduce energy and water usage throughout our city. We focussed on educating our community on how they may better manage their own environmental impact. In 2015–16, we:

- installed 29 dual-flush toilet systems and 23 low-flow taps in public toilets across our city
- continued our efforts to improve energy efficiency in our buildings by retro-fitting energy-efficient air-conditioning at our depot. Our solar panel installations and improvements to lighting and air conditioning have resulted in savings of approximately \$106,000 and 472 tonnes of CO₂ emissions over the past five years
- expanded the capture and use of rainwater in our Brighton Civic Centre and library to reduce our consumption of mains water.

WASTE MANAGEMENT

Our waste management service encompasses removing, recycling and disposing of our city's domestic rubbish, recyclables, organic and green waste plus litter, e-waste and hard rubbish. This year, we collected 4,463.93 tonnes of green waste and 3,791.63 tonnes of recyclable waste from Holdfast Bay households. In 2015–16, we also:

- continued our successful Wheelie Bin Jackpot bin tagging campaign, conducting bin inspections in 52 streets and awarding \$100 Jetty Road gift vouchers to randomly selected households who are using their bins correctly
- provided 2,500 rolls of compostable bags to Holdfast Bay residents to facilitate food-to-green-waste recycling through our green organics bins
- introduced a three-bin system across all Council offices increasing our food-to-green waste recycling rate from 34 per cent to 64 per cent and our recyclable materials recycling rate from 53 per cent to 78 per cent
- provided 3,665 hard waste collection services.

STORMWATER MANAGEMENT

To improve our stormwater system's capacity and mitigate the risk of flooding, we are implementing our stormwater management plan in stages, according to priority. During 2015–16, we upgraded our infrastructure at Pine Gully in Kingston Park and in Panton Crescent in Somerton Park.

RESILIENT SOUTH PROJECT

The Resilient South Project is a regional partnership with the Cities of Onkaparinga, Marion and Mitcham, developing adaptation strategies to strengthen the area's ability to manage the impacts of climate change. During 2015–16, the Climate Change Adaptation Local Action plan was developed and endorsed, and implementation commenced in March 2016. We also worked with the three other councils to complete urban heat island mapping, which will assist us with prioritising various initiatives and programs, such as street tree planting.





DELIVERING ECONOMIC PROSPERITY

Economic prosperity builds a thriving business environment, which, in turn, supports a vibrant community and local employment opportunities, and provides an attractive location for visitors.

[A place to do business](#)

TOURISM AND BUSINESS MARKETING SERVICES

We work to promote and strengthen Holdfast Bay's tourism profile by developing tourism opportunities that aim to increase the number of visitors to our city; extend the length of their stay; increase the amount they spend while they are here; and encourage them to return.

In 2015–16, Holdfast Bay hosted 1,035,000 visitors, made up of 10,000 international overnight visitors, 187,000 domestic overnight visitors and 838,000 day trippers.

We support our marketing strategies by hosting and running community events. This year our city hosted more than 180 events, which attracted more than 172,000 attendees. We continued to support many of these events through cash sponsorship and in-kind support. These events included the Sunday Mail City Bay Fun Run; Channel 7 Brighton Jetty Classic Swim; Adelaide Airport Brighton Jetty Classic Sculptures; Bay Sports Festival, Ben & Jerry's Openair Cinema; Santos Tour Down Under; and two Anzac Day dawn services.

We also managed our own iconic events, including:

- New Year's Eve celebrations in Glenelg, which, with support from the South Australian Government and sponsorship partners, RAA, Solo Resource Recovery and Nova 91.9, attracted more than 37,000 people, while our Brighton fireworks displays drew a strong crowd of more than 14,000
- the 61st Annual Glenelg Christmas Pageant, which, with support from the Jetty Road Mainstreet Committee, involved 2,000 community participants from 80 community groups, schools and local businesses and attracted over 23,000 spectators
- the Winter Wonderland Festival in Glenelg, which we ran in partnership with the Jetty Road Mainstreet Committee from 2–31 July. The event attracted more than 23,000 people to our ice rink in Moseley Square
- the Tour Down Under Street Party (see page 14)
- two distinctly different Adelaide Fashion Festival events held in Glenelg on 24 October 2015: the high-end Designer Runway, which was held in a clear marquee on the Glenelg Jetty; and the Chittleborough Lane Design Market which featured local designers without a shopfront presence of their own
- the official 179th South Australian Proclamation Day ceremony, which saw His Excellency Hieu Van Le, Governor of South Australia reading the Proclamation of South Australia, and included an address by the Hon. Ian Hunter, MLC, officially representing the Premier. An estimated 350 people attended the official ceremonies, followed by a community barbecue
- our official Australia Day citizenship and awards ceremonies, which saw 59 people from 21 different countries become Australian citizens, and involved special guests, Matt Williams MP, Member for Hindmarsh; Dr Duncan McFetridge MP, State Member for Morphett; and 2016 Australia Day Ambassador, disability advocate and former SANFL footballer, Richard Neagle. We followed our official ceremonies with a range of free all-ages, family-friendly Australia Day at the Bay activities.

SOCIAL MEDIA

Social media and online platforms have become increasingly important communications tools for Council. In 2015–16, our:

- Jetty Road Facebook fans increased to 20,000
- Jetty Road Twitter followers increased to 5,000
- Jetty Road Instagram followers built to more than 3,000
- City of Holdfast Bay Facebook page fans increased to 3,500
- City of Holdfast Bay Twitter followers increased to more than 3,300.

SOMERTON PARK LIGHT INDUSTRIAL PRECINCT

During the year we completed streetscape upgrades to our Somerton Park light industrial precinct to improve the amenity, functionality and traffic movement throughout the area.

A place that welcomes visitors

GLENELG JETTY ROAD PRECINCT PROMOTIONS

Through the efforts of the Jetty Road Mainstreet Committee, we continued to support the economic development of Jetty Road Glenelg by promoting the precinct as a vibrant shopping, leisure and recreational area with year-round appeal to residents and visitors.

In 2015–16 we enjoyed a 4 per cent increase in day tripper visitation. We also organised numerous events and projects to promote and attract people to Jetty Road. In addition to the Winter Wonderland Festival (see page 12), we:

- provided family-friendly entertainment through numerous school holiday activities and the introduction of a new, Holdfast Bay-wide Play at the Bay program in October 2015, which continued in the April 2016 school holidays
- held successful Summer Sundayz live music events in Moseley Square over five weeks during the Fringe Festival.

BAY DISCOVERY CENTRE

In 2015–16, the Bay Discovery Centre delivered a comprehensive cultural program, presenting 12 projects and exhibitions. The centre recorded a total of 47,772 visitors – 2,000 more than last year – including 114 groups who enjoyed educational tours through the museum.

Our Bay to the Battlefield project was Highly Commended in the 2016 Museums Australia Awards. A World War One commemoration project funded by the Commonwealth Government's ANZAC Centenary Local Grant Program and featuring large paste-up image installations throughout our city, Bay to the Battlefield will continue over the next three years and conclude in 2018, marking the duration of World War One.

Image Courtesy SLSA PRG 280/1/12/249





DELIVERING ECONOMIC PROSPERITY (Continued)

SANTOS TOUR DOWN UNDER STAGE 3 START AND STREET PARTY

Once again this year, we worked with the Santos Tour Down Under management team to host the Stage 3 Race Start in Glenelg on Thursday 21 January 2016, which drew an estimated 7,500 people to Jetty Road on the day, and gave us the opportunity to hold another hugely successful street party the night before the event.

Our Tour Down Under Street Party attracted an estimated 25,000 people to Jetty Road Glenelg, which we closed to traffic for the night, and filled with 28 trader stalls including 10 licensed outdoor bars.

Our Tour Down Under events generated 1,507 individual items of media coverage with a cumulative audience reach of 18.82 million people and a value of \$22 million (57.20 per cent of which was attributed to television coverage, 21.43 per cent to online, 7.83 per cent to press and 13.54 per cent to radio).



GLENELG FORESHORE PLAYSPACE

Our \$1.3 million project to convert the former Glenelg Foreshore (Scampi's) building to open space featuring a family friendly, year-round attraction culminated in the official opening of the Glenelg Foreshore Playspace on Saturday 19 March (although the hugely popular playspace had been thoroughly tested and well-loved by thousands of local and visiting families since January 2016).

Together with Mayor Stephen Patterson, local MP, Matt Williams performed the ceremony, representing the Australian Government, which contributed \$500,000 to the playspace's construction through a Community Development Grant.

Designed and custom-made by WAX Designs in response to community consultation, the Playspace reflects our community's preference for active play in an informal, natural landscape shaded by trees. The playspace has since won two awards, through Parks and Leisure Australia (SA and NT) and the Australian Institute of Landscape Architects (SA).

GLENELG CINEMA AND PARTRIDGE STREET CAR PARKS PROJECT

Through a development agreement with private developer, we built a new two-storey car park on the site of our Partridge Street East car park, increasing its capacity to 243 parks, where we now offer two hours' free parking with a 'stay and pay' option. The Partridge Street East car park opened in September 2015.

The project also involved the developer building a six-screen cinema complex in the space above our Partridge Street West car park, creating a largely undercover space for 127 cars, which also offers two hours' free parking with a 'stay and pay' option. This car park opened in November 2015.

The new GU Film House is the first of its type in Australia and opened in March 2016. The cinema complex was welcomed by Jetty Road traders as a year-round drawcard for the Jetty Road Glenelg Precinct.

A place that provides value for money

BRIGHTON CARAVAN PARK

Our Brighton Caravan Park in Kingston Park is a community asset that provides an income to augment our ratepayer funding.

In 2015–16, we completed Stage 1 of the park's redevelopment. This included installing 14 new cabins, and refurbishing 12 existing cabins and an existing amenities block, constructing a multi-use amenities building, installing new playground and barbecue facilities, and landscaping extensively. The park recorded a total of 24,422 guests during the year. This represents an increase of 7.9 per cent from last year for average occupancy across all types of accommodation.

PROPERTY AND ASSETS

Throughout the year we continued to review our property and assets portfolio to ensure it meets our community's needs. In 2015–16 we sold the tennis courts on Portland Avenue in Seacliff, with the proceeds supporting the development of the Kauri Parade Sporting and Community Precinct (see page 7). We also progressed the sale of the former Brighton Town Hall, which will be sympathetically restored by a private developer, at their cost, in line with its local and state-heritage listing.

BUSINESS SERVICES

We deliver services in an accountable, transparent way that meets legislative requirements and provides the best value for money. The broad business areas delivering business services to support our administration include:

- Business planning and improvement
- Commercial and strategic services
- Corporate communications and media management
- Elected member and CEO support
- Finance
- Governance and policy
- Information and technology services
- People and culture
- Procurement
- Property management and leases
- Rates
- Records management
- Risk management
- Work health and safety.



ENHANCING CITY DESIGN AND FUNCTION

A well-planned, accessible and safe city provides a variety of movement, transport, employment, recreational and housing choices. A city with well-connected public spaces supports our community and strikes a balance between the natural and built environment.

A place that is well planned

SEACLIFF TO KINGSTON PARK COAST PARK

The Coast Park Project is a State Government initiative which commenced approximately 10 years ago. When complete, the project will provide a 70-kilometre stretch of shared use linear pathway for pedestrians and cyclists along Adelaide's metropolitan coastline.

Our share of the Coast Park boasts wide paved footpaths featuring access to our beaches, fencing, boardwalks, upgraded street lighting, shelters, benches, seating, showers and drinking fountains incorporating dog bowls. This is a significant asset for our region that enables the community and visitors to enjoy the foreshore of our popular beaches.

During 2015–16, we continued the Seacliff section, which currently ends at the northern boundary of the Brighton Caravan Park. In 2016–17, we will be looking to complete the next two stages along Kingston Park, which are approximately 750 metres in length and run south of the Seacliff Surf Life Saving Club to our boundary on Burnham Road in Kingston Park.

ASSET MANAGEMENT

We manage, maintain and develop our community's assets and infrastructure in an environmentally and financially sustainable way. This includes building and maintaining a user-friendly network of bikeways; cleaning our streets and foreshore; operating and maintaining our North Brighton and St Jude's cemeteries, and providing appropriate street lighting. This year our City Assets team maintained 177 kilometres of roads and 350 kilometres of footpaths. Our City Clean team spent 7,800 hours cleaning the Glenelg precinct.

DEVELOPMENT SERVICES

Our development assessment, development advice and building compliance services work to recognise opportunities while protecting the character and amenity of our suburbs. This year, we processed 1,123 development applications and approved 204 new dwellings with a construction value of \$97 million.

A place that provides choice and enhances life

STRATEGIC PLANNING

In 2015–16, we progressed the development of several planning projects to support and promote projects that are sensitive to our city's character and heritage, and enable better, more attractive city design. These include:

- continuing the development of our Housing and Lifestyle Strategy to set directions for housing and growth across the city
- continuing to work in partnership with the City of Marion on a Development Plan Amendment (DPA) to rezone the 'Cement Hill' site at Seacliff Park. The Amendment seeks to facilitate housing and commercial development subject to the outcome of current negotiations
- responding to major State Government initiatives as part of the Government's progressive rollout of significant reforms to the State's planning system. This included Ministerial DPAs for residential uplift in and around the Jetty Road Glenelg shopping precinct and foreshore areas, and changes to retail policy in our major activity centres.

Council has also obtained funding support from the State Government to prepare a major master plan for Jetty Road Glenelg and its side streets. This will guide the staged upgrade of the precinct and drive investment in infrastructure and streetscape improvements.



STRATEGIC MANAGEMENT

HOW WE MEASURE OUR PERFORMANCE

We assess our financial performance against measures established in our *Long-Term Financial Plan*. As required under the *Local Government Act 1999*, we prepare a range of reports each financial year, including monthly financial statements, budget updates, four comprehensive annual budget reviews and audited financial statements.

Our City Scorecard (below) measures our progress towards achieving community objectives and a Corporate Scorecard is used to improve our internal services. Information for these reports comes from a range of sources, including a comprehensive community Quality of Life Survey.

People who participated in the survey were asked to rate various Council services out of 10 (0–5 being 'very poor to poor'; 5–7 'average to good'; 7+ 'good to very good').

City Scorecard

BUILDING A STRONG COMMUNITY

INDICATOR	TARGET	ACTUAL	PERFORMANCE
Community's satisfaction with quality, accessibility and availability of open space (Quality of Life Survey)	> 7	7.9	●
Community's perception that services and facilities provided by Holdfast Bay Council enhance quality of life (Quality of Life Survey)	> 7	7	●
Community's satisfaction with Council's performance (Quality of Life Survey)	> 7	7.2	●
Community's perception of personal safety and security (Quality of Life Survey)	> 7	8	●
Community's quality of life rating (Quality of Life Survey)	> 7	8.4	●
Number of volunteers participating in community activities	400 volunteers	507 volunteers	●

CREATING A SUSTAINABLE ENVIRONMENT

INDICATOR	TARGET	ACTUAL	PERFORMANCE
Community's satisfaction with our management of the environment and promotion of environmental sustainability (Quality of Life Survey)	> 7	7.2	●
Progress of environmental projects (Assets and Environmental Services)	95%	94%	●
Amount of household waste diverted from landfill (recycled or reprocessed, tonnes/household) (Assets and Environmental Services)	0.12 tonnes	0.49 tonnes	●
Number of people attending environmental education programs (Assets and Environmental Services)	250 people	2,473 people	●
Number of trees planted in streets and open spaces (Public Spaces)	200 trees	273 trees	●

DELIVERING ECONOMIC PROSPERITY

INDICATOR	TARGET	ACTUAL	PERFORMANCE
Community's satisfaction with our community consultation and information activities (Quality of Life Survey)	> 7	6	●
Community's satisfaction with our delivery of quality services and asset maintenance (Quality of Life Survey)	> 7	6.25	●
Community's satisfaction with the promotion of tourism, events and the local economy (Quality of Life Survey)	> 7	6.6	●
Number of events we support (Tourism and Business Marketing)	170 events	182 events	●
Progress of capital projects, plans and service initiatives (Business Services)	95%	94%	●
Operating result (Finance)	Surplus	\$1,151,000 Surplus	●
Consolidated operating ratio (rolling average over five years) (Finance)	0–10%	1.2%	●
Net financial liabilities ratio (Finance)	<75%	63%	●
Asset sustainability ratio (rolling average over five years) (Finance)	100%	62%	●

ENHANCING CITY DESIGN AND FUNCTION

INDICATOR	TARGET	ACTUAL	PERFORMANCE
Community's satisfaction with the provision and maintenance of public toilets (Quality of Life Survey)	> 7	6.1	●
Community's satisfaction with the provision and maintenance of walking and cycling trails (Quality of Life Survey)	> 7	7.2	●

Note: a number of capital projects have been extended across a two-year period to accommodate external timeframes that are outside our control.

Key:

- Target Achieved
- On-Track
- Not Achieved
- Statistic Not Recorded

STRATEGIC MANAGEMENT (Continued)

ANNUAL PERFORMANCE

Each year we prepare an Annual Business Plan that determines the programs, projects and outcomes that support our city's strategic vision of maintaining a socially, environmentally and financially sustainable future for our community.

COMPLETED PROGRAMS

We completed approximately 81 per cent of programs and projects identified in the *2015–16 Annual Business Plan*, including:

- installing new playgrounds at both the Glenelg foreshore and Sanderson Reserve
- installing lighting in Chittleborough Lane in Glenelg
- improving and repairing the football and cricket clubrooms at the Brighton Oval and the Holdfast Bay Bowling Club in Glenelg North
- completing Stage 1 of the Kauri Parade Sporting and Community Precinct Redevelopment
- upgrading stormwater infrastructure at Pine Gully in Kingston Park
- replacing conservation fencing at the Kingston Park cliff face (behind the Brighton Caravan Park)
- completing Stage 1 of the Brighton Caravan Park Redevelopment
- completing the Partridge Street car parks and the Glenelg Cinema Complex project
- upgrading streetscape in the Somerton Park light industrial area
- completing the Kingston Park Reserve Masterplan.

The remaining 19 per cent of projects identified in the *2015–16 Annual Business Plan* are either underway, staged over several years or delayed because of circumstances beyond our control. These include:

- **Capital works – Road sealing in Glenelg**
In order to ensure minimal disruption to traders, community members and visitors, the road seal works scheduled for Jetty Road and Milton streets in Glenelg have been delayed to coincide with the State Government's planned replacement of the tram lines on Jetty Road, which will be undertaken in the 2016–17 financial year
- **Stormwater at Tarlton Street**
Our upgrades to our stormwater system has been scheduled to occur over several years. The Tarlton Street project has been delayed due to the unavailability of funding from the State Government's stormwater authority
- **Glenelg Town Hall clock tower restoration**
This project is delayed while we seek the specific engineering expertise to undertake work on this iconic heritage building
- **Kauri Parade stormwater drainage**
these works have been delayed subject to the resolution of a subdivision, affecting the access to an easement across the site.

COUNCIL OF THE CITY OF HOLDFAST BAY

COMPOSITION OF COUNCIL

Our Council consists of the principal member (Mayor) and 12 councillors. Our city is made up of four wards, each electing three councillors, with the Mayor elected by the whole city. Elections are held every four years, with the next election scheduled for November 2018. During 2015–16 the Council met 22 times and no special meetings were held.

ELECTED MEMBERS

MAYOR



Stephen Patterson

SEACLIFF WARD



Susan Lonie



Annette
Bradshaw



Lynda Yates

BRIGHTON WARD



Rosemary
Clancy



Karen
Donaldson



Robert Snewin

SOMERTON WARD



Rosalina (Mikki)
Bouchee



John Smedley



Amanda
Wilson

GLENELG WARD



Samuel Charlick



Rosie Aust



Bob Patton

COUNCIL OF THE CITY OF HOLDFAST BAY (Continued)

Number of Council meetings attended from 1 July 2015 to 30 June 2016

Number of meetings held		22
Elected members		
MAYOR		
Stephen Patterson		22
BRIGHTON WARD		
Rosemary Clancy		20
Karen Donaldson		17
Bob Snewin		20
GLENELG WARD		
Bob Patton	Deputy Mayor to November 2015	21
Rosie Aust		20
Sam Charlick		21
SEACLIFF WARD		
Lynda Yates		22
Susan Lonie		19
Annette Bradshaw		21
SOMERTON WARD		
Rosalina (Mikki) Bouchee	Deputy Mayor from December 2015	20
John Smedley		22
Amanda Wilson		20



ALLOWANCES

From 2015–16, in accordance with the Remuneration Tribunal Decision 7 of 2014, our elected members received the following allowances:

- Mayor \$76,862
- Deputy Mayor \$24,020
- Councillors \$19,216
- Presiding Member of the Audit Committee \$24,020.

Each elected member receives an IT allowance of \$1,012 and the Mayor received a fuel allowance of \$2,028.

Each independent member of the Audit Committee received \$367 per meeting. The Presiding Member of the Development Assessment Panel received \$400 per meeting and other panel members received \$360 each, per meeting.

The Chairman of the Alwyndor Aged Care Management Committee received an honorarium of \$350 per meeting and other independent members received \$250 each, per meeting.

TRAINING AND DEVELOPMENT

To assist elected members in undertaking their functions and duties, we provide an annual budget allocation to fund training and development activities, such as information sessions, briefings, workshops, skills development and external training opportunities.

Training and Development Expenditure 2015–16

All Council Members	
Roles, responsibilities and relationships	\$1,421.00
Conflict of interest training	\$1,375.00
Jetty Road Mainstreet Committee	
Conflict of interest training	\$1,250.00
Alwyndor Aged Care and Audit Committee	
Conflict of interest training	\$1,250.00
Councillor Aust	
LGA Ordinary General Meeting	\$385.00
LGA members forum	\$630.00
Councillor Yates	
Murray Darling Association Membership	\$1,975.77
LGA members forum	\$630.00
Councillor Smedley	
LGA members forum	\$630.00
Mayor Patterson	
LGA Ordinary General Meeting	\$209.00
LGA Annual General Meeting	\$200.00
National General Assembly of Local Government	\$1,713.72
Councillor Patton	
National General Assembly of Local Government	\$1,940.35

DECISION-MAKING STRUCTURE

PROVISIONS FOR MEETING PROCEDURES

All Council and committee meetings are conducted in accordance with the *Local Government Act (Procedures at Meetings) Regulations 2013*. The *Local Government Act 1999* is the primary legislation for the operation of Local Government in South Australia and its provisions are supported by *Local Government (General) Regulations 2013*. Meetings for the Development Assessment Panel are convened under the *Development Act 1993*.

COMMITTEES

Throughout 2015–16 our Council met twice a month (on the second and fourth Tuesdays of the month) with the exception of December and January, when only one meeting per month was held.

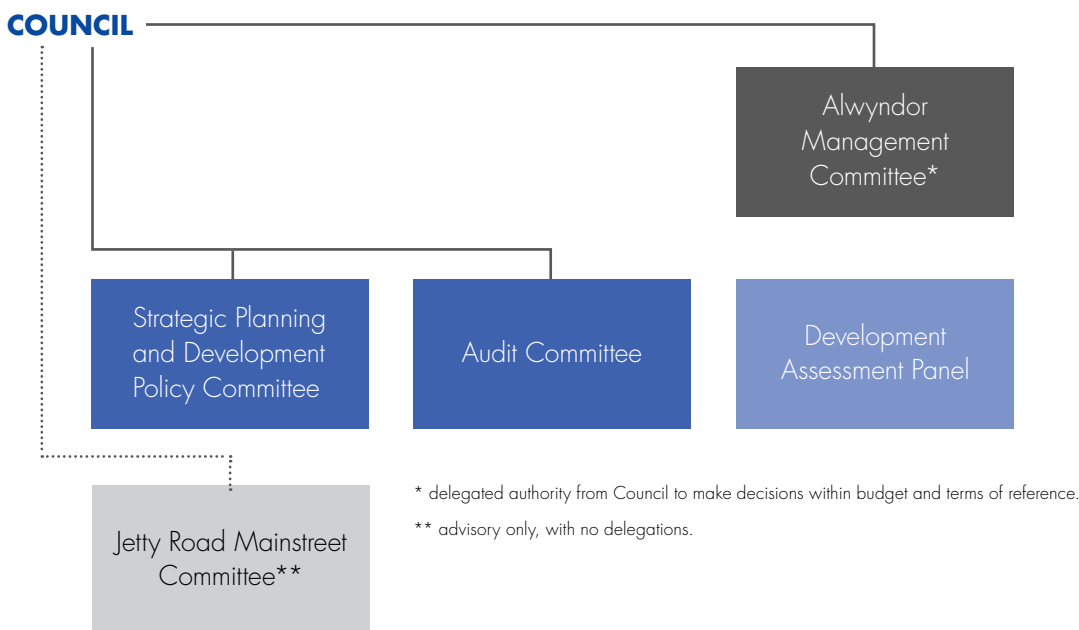
Council was supported by a number of committees. These are:

1. **One management committee:**
 - Alwyndor Management
2. **Two statutory committees:**
 - Audit
 - Strategic Planning and Development Policy
3. **One advisory committee:**
 - Jetty Road Mainstreet Committee

The Development Assessment Panel met on the fourth Wednesday of the month as required.

All meetings were open to the public, with notices of meetings, agendas, reports and minutes available at holdfast.sa.gov.au

Council’s current committee structure is shown below:



DELEGATIONS

In accordance with Sections 44 and 101 of the *Local Government Act 1999*, our Council delegates relevant powers and duties to the Chief Executive Officer, who may sub-delegate to individual officers or committees. Council also delegates powers to the Alwyndor Management Committee to make decisions within the committees' terms of reference. Delegations and individual sub-delegations are reflected in the Delegations Schedule and are reviewed every financial year.

STRATEGIC PLANNING AND DEVELOPMENT POLICY COMMITTEE

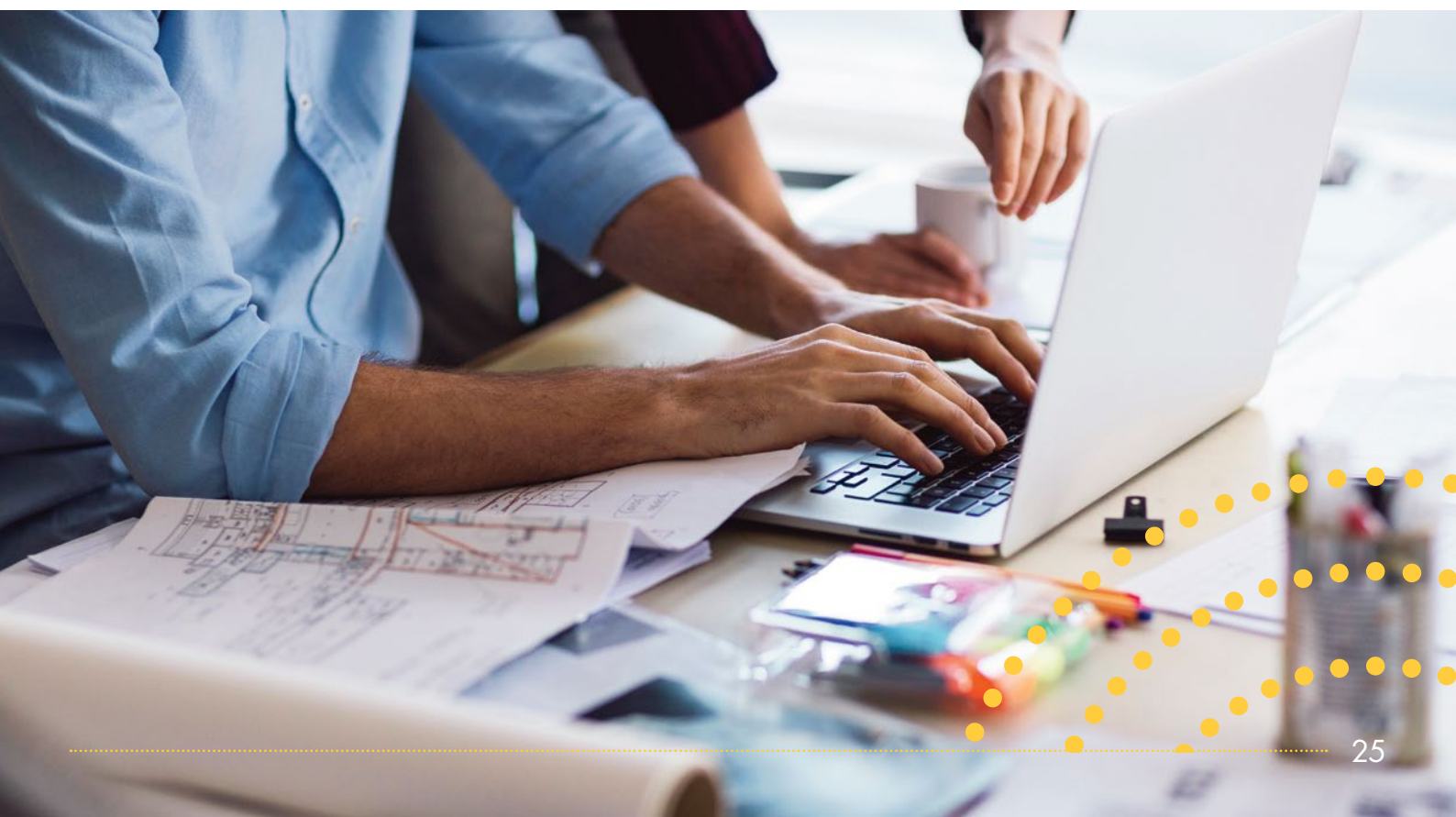
The Strategic Planning and Development Policy Committee is formed under Section 41 of the *Local Government Act 1999* and is a requirement of the *Development Act 1993*. The committee provides advice to Council on strategic planning and development policy issues. The committee comprises all members of Council and convenes as required.

AUDIT COMMITTEE

The Audit Committee operates under Section 126 of the *Local Government Act 1999* and oversees our risk management and internal control frameworks. The committee reports to Council on a regular basis to confirm that these frameworks are in place and operating effectively, and to review our annual financial statements, annual business plan and *Long-Term Financial Plan*.

In 2015–16, the committee comprised three independent members who each received an allowance of \$367 per meeting, plus two elected members, as follows:

- Councillor John Smedley, Chair
- Councillor Bob Snewin
- Ms Vicki Brown
- Mr John Wood
- Mr Sam Spadavecchia.



DECISION MAKING STRUCTURE

(Continued)

ALWYNDOR MANAGEMENT COMMITTEE

The Alwyndor Management Committee oversees the management of the Alwyndor Aged Care Facility, which provides a range of care and accommodation options for elderly people. The 2015–16 committee consisted of two elected members and eight independent members, as follows:

- Mr Darryl Royans, Chair
- Ms Claire Cotton
- Mr Ian Pratt
- Mr Michael Bower
- Ms Kathleen Stevens
- Councillor Susan Lonie
- Mr Ollie Peters
- Ms Leah Wills
- Councillor Rosie Aust
- Mr Todd Bamford.

The Chair of Alwyndor Aged Care Management Committee received an honorarium of \$350 per meeting, while independent members received \$250 per meeting.

JETTY ROAD MAINSTREET COMMITTEE

The Jetty Road Mainstreet Committee is funded through the collection of a separate rate to assist Council to enhance and promote Glenelg's Jetty Road as a vibrant shopping, leisure and recreational precinct. The 2015–16 committee comprised two elected members and eight independent members who represent traders in the precinct, with no allowances paid. The committee members are:

- Mr Mark Faulkner, Chair
- Councillor Mikki Bouchee
- Mr Rocco Caruso
- Ms Eve Leenaerts
- Mr Con Maios
- Councillor Amanda Wilson
- Mr Andoni Fotopoulos
- Mr Tony Beatrice
- Ms Tara Buckerfield
- Mr Michael Hooper.

DEVELOPMENT ASSESSMENT PANEL

The Development Assessment Panel (DAP) is an autonomous authority that considers development applications and makes development decisions. It was established in accordance with the *Development Act 1993* and has delegated powers that are administered in accordance with the Act's statutory requirements. It is composed of three elected members who are appointed by the Council and four independent members. The Presiding Member received an allowance of \$400 per meeting, and other members received \$360 per meeting. At 30 June 2016 the panel members were:

- Ms Jenny Newman, Presiding Member
- Mr Graham Goss
- Mr Peter Dinning
- Mr David Bailey
- Councillor Rosemary Clancy
- Councillor Annette Bradshaw
- Councillor Mikki Bouchee (until November 2015)
- Councillor Lynda Yates (from December 2015).

CORPORATION OF THE CITY OF HOLDFAST BAY

ORGANISATIONAL STRUCTURE

As at 30 June 2016 our organisation structure was:

							
JUSTIN LYNCH CHIEF EXECUTIVE OFFICER	TRAVIS HILL GENERAL MANAGER ALWYNDOR (ACTING)	GREG NANKERVIS MANAGER HR/WHS	PAM WARBURTON MANAGER FINANCE & ADMINISTRATION	MARGARET WARNOCK MANAGER THERAPY SERVICES	MOLLY SALT MANAGER COMMUNITY SERVICES	VACANT MANAGER OPERATIONS	DEBORAH GRIFFITH MANAGER QUALITY
							
	STEVE HODGE GENERAL MANAGER CITY ASSETS & SERVICES	RAJIV MOUVERI MANAGER ASSETS & FACILITIES	KEN O'NEILL MANAGER REGULATORY SERVICES	PAM ANDRITSAKIS MANAGER FIELD SERVICES	ANTHONY MARRONCELLI MANAGER DEVELOPMENT SERVICES		
							
	TRISH AUKETT GENERAL MANAGER COMMUNITY SERVICES	MARNIE LOCK MANAGER CITY ACTIVATION	KELLY HARDING MANAGER ACTIVE COMMUNITIES	MONICA DUPLESSIS MANAGER COMMUNITY WELLBEING	DAVID LAMBERT MANAGER LIBRARY SERVICES	JO SMITH MANAGER CUSTOMER SERVICES	
							
	IAN WALKER GENERAL MANAGER BUSINESS SERVICES	CHRIS BATES MANAGER INFORMATION SERVICES	JOHN NEWTON MANAGER FINANCE	SHARON SOMERVILLE MANAGER PEOPLE & CULTURE	PAMELA JACKSON MANAGER STRATEGIC & COMMERCIAL SERVICES		



CORPORATION OF THE CITY OF HOLDFAST BAY (Continued)

OUR VALUES

Our ARISE values represent the way we achieve our vision.

Achievement We meet the needs of our community today and in the future.

Respect We appreciate the ideas and values of others.

Innovation We constantly seek new and better ways.

Simplicity We are honest, open and direct.

Engagement We communicate and collaborate with all stakeholders.

SENIOR LEADERSHIP TEAM

Council is supported in its decision making by the Senior Leadership Team, which comprises:

- Chief Executive Officer, Mr Justin Lynch
- Acting General Manager Alwyndor Aged Care, Mr Travis Hill
- General Manager City Assets and Services, Mr Steve Hodge
- General Manager Community Services, Ms Trish Aukett
- General Manager Business Services, Mr Ian Walker.

Senior executive salary packages include the following benefits:

- competitive salary
- fully maintained vehicle or novated vehicle lease
- employer-sponsored superannuation contributions.

REMUNERATION PROFILE

As at 30 June 2016 we employed 305 females and 121 males, including several part-time staff.

Total remuneration	Male	Female
< \$25,000	1	5
\$25,000 – \$35,000	1	21
\$35,001 – \$45,000	5	51
\$45,001 – \$55,000	14	113
\$55,001 – \$65,000	39	15
\$65,001 – \$75,000	12	35
\$75,001 – \$85,000	19	35
\$85,001 – \$95,000	9	17
\$95,001 – \$105,000	6	4
\$105,001 – \$115,000	6	2
\$115,001 – \$125,000	0	2
\$125,001 – \$150,000	5	4
>\$150,000	4	1
TOTAL	121	305

WORK HEALTH AND SAFETY

Incident reports received	128
Hazard reports received	13
Injuries reported	47

nb, this table includes totals for Alwyndor.

The Local Government Association Workers Compensation Scheme (LGAWCS) provides the City of Holdfast Bay with a fully integrated Claims, Return to Work and Work Health Safety Service. Claims are determined and coordinated by LGAWCS as our Insurer.

FLEXIBLE WORKING ARRANGEMENTS

Flexible working arrangements have been accommodated where possible to enable the retention of employees. These have included flexible hours of work and working part-time for employees who:

- are returning from parental leave
- are transitioning to retirement
- have caring responsibilities
- have disabilities
- are undertaking study.

Voluntary employee turnover was 5.1 per cent for Council's municipal operations and 9.45 per cent for the Alwyndor Aged Care Facility.

TRAINING AND DEVELOPMENT

Approximately \$133,059 was spent on developing workforce skills to meet current and future needs, and this included mandatory training to meet legislative requirements such as work health and safety as well as governance obligations. Work has been undertaken to determine the capabilities and key behaviour indicators required to be a leader within Council. Strategies will now be implemented to measure and build capability across Council.



TRANSPARENCY

COMMUNITY ENGAGEMENT

We regularly source community views about local issues, plans, events and activities through our online hub (yourviewholdfast.com), customer service points and our regular Quality of Life Survey. This input helps to form Council's decisions and ensures that services are tailored to best meet local requirements. The International Association of Public Participation (IAP2) spectrum provides the framework for our community engagement.

COMMUNICATIONS AND MEDIA ACTIVITIES

In the interest of providing our services in a transparent manner, we aim to address all media enquiries promptly and honestly. This year, in addition to proactive media advice supplied to journalists and editors, more than 266 written media responses were provided by email (an average of five responses per week), most of which included between two and five separate questions. This does not include media enquiries handled directly by the Mayor, elected members and the CEO.

We also work proactively to promote our extensive range of projects, programs and events via editorial coverage in traditional media channels. During the 2015–16 year, in addition to the local coverage achieved for our small one-off events and activities, we achieved significant coverage for our major events, including:

- an advertising equivalent of \$2.07 million and an audience reach of 5.78 million people for our Australia Day at the Bay event
- an advertising equivalent of more than \$876,670 and an audience reach of 2.77 million people for our New Year's Eve events
- an advertising equivalent of \$182,300 and an audience reach of 2.35 million people for our Winter Wonderland event
- an advertising equivalent of \$68,203 and an audience reach of 900,955 people for our Proclamation Day event.
- an advertising equivalent of \$55,061 and an audience reach of 1.19 million people for our Adelaide Fashion Festival at the Bay events.

COMMUNITY LAND MANAGEMENT PLANS

Community land management plans identify the purpose and objectives of land held for community use and operate in accordance with Section 196 of the *Local Government Act 1999*.

In the 2015–16 financial year we sold the tennis courts on Portland Street, Seacliff.

REGISTERS AND CODES

The following documents are available to the public:

Registers

- Register of Interests (Elected Members)
- Register of Allowances and Benefits
- Register of Remuneration, Salaries and Benefits
- Register of Interests (Staff)
- Register of Community Land
- Register of Public Roads
- Register of By-Laws
- Register of Conflict of Interest
- Register of Fees and Charges.

Codes

- Code of Conduct (Member of Council)
- Code of Practice for Access to Meetings/Documents
- Code of Conduct (Staff)
- Code of Meeting Practice.

INTERNAL REVIEW OF COUNCIL ACTIONS – SECTION 270 OF THE LOCAL GOVERNMENT ACT 1999

We recognise the importance of transparency in decision making and the need to provide a fair procedure for the review of Council decisions, including matters relating to the impact of rates and service charges on ratepayers.

We received three requests in 2015–16 to review Council decisions in accordance with the provisions of Section 270 of the *Local Government Act 1999 – Internal Review of Council Actions*.

Year	Number of reviews
2015–16	3
2014–15	3
2013–14	0
2012–13	6
2011–12	1

INDEPENDENT AUDITORS

The *Local Government Act 1999* provides that auditors will be appointed on the recommendation of the Audit Committee for a term no longer than five years. Following the recommendation of the Audit Committee, PKF Business Advisors Pty Ltd was appointed as our independent auditor until 30 June 2016.

In January 2013, PKF Business Advisors Pty Ltd advised that it merged with BDO Audit (SA) Pty Ltd. BDO therefore assumed the roles and responsibilities as the independent auditor to Council. As of 1 July 2016, BDO were reappointed as Council's external auditors for a period of three years, with the option to extend for a further two years. In 2015–16, BDO were paid \$29,400 (excluding GST) for external auditing services.

FREEDOM OF INFORMATION APPLICATIONS

In 2015–16, 11 requests were made to release information under the *Freedom of Information Act 1982*. All requests were resolved: eight were granted in full; one was provided partial access; one was withdrawn; and one was refused.

NATIONAL COMPETITION POLICY

Competitive neutrality is one of the key principles of the National Competition Policy. The principle is based on the concept of a level playing field for people competing for business and relates to any situation where there is, or there is the potential for, competition between the private and public sectors.

Councils are required to identify their business activities and disclose those in Category One (annual gross operating income greater than \$2 million per year) and Category 2 (annual gross operating income less than \$2 million per year).

In 2015–16 we continued to maintain the following significant business activities:

- Alwyndor Aged Care Facility
- Brighton Caravan Park.

TRANSPARENCY (Continued)

COMPETITIVE TENDERING

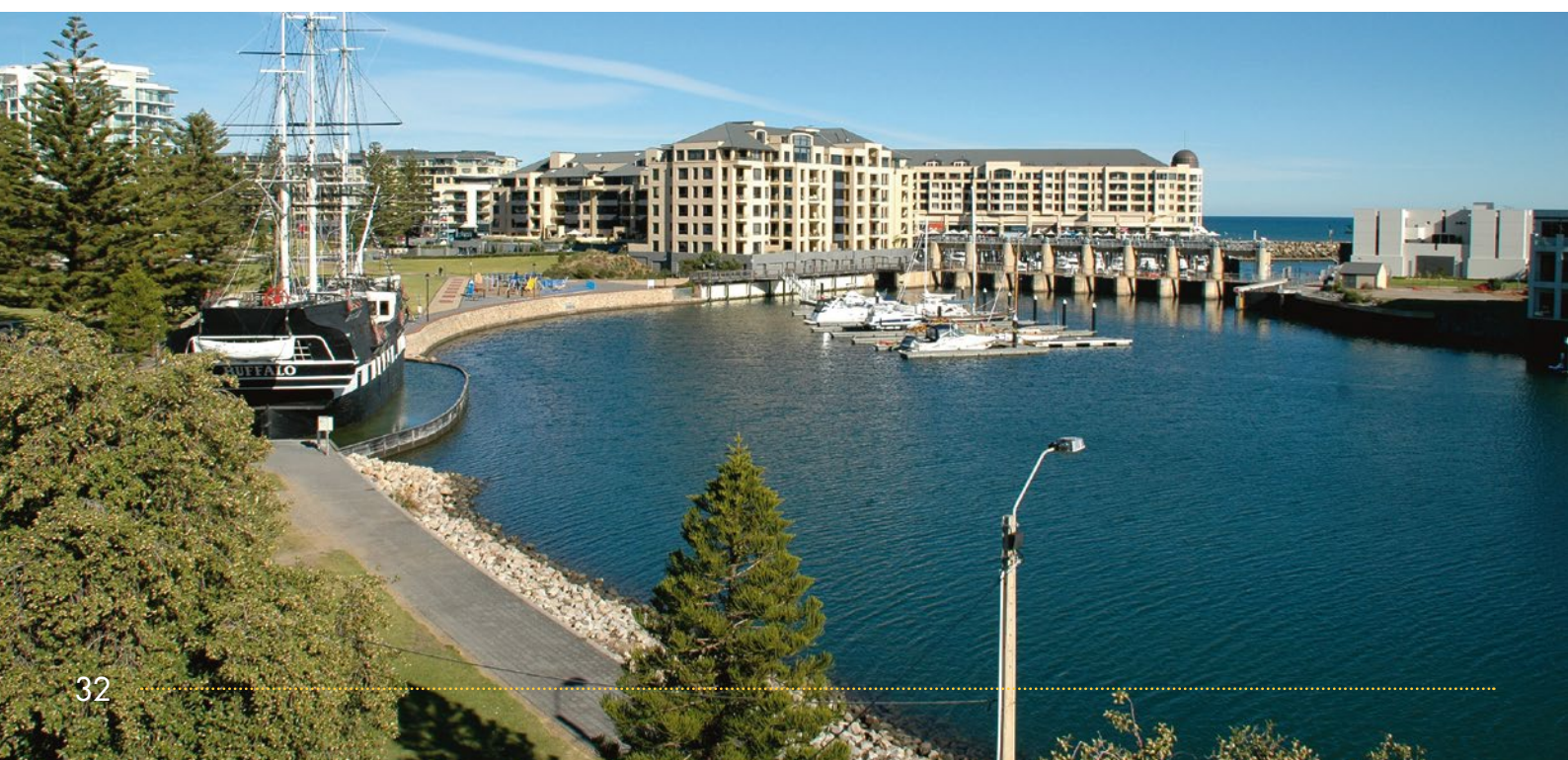
Tenders are called for contracts in excess of \$50,000, provided Council is of the reasonable opinion that a competitive process is practicable and will deliver greater benefit than through other methods. All tendering is managed within the following procurement principles:

- it offers value for money
- it is transparent, accountable, fair and ethical
- it is environmentally sustainable
- it supports local economic development
- it conforms with our work health and safety policies.

REPRESENTATION QUOTA

The number of electors represented by each City of Holdfast Bay elected member, and comparative data for similar councils, is shown below:

Council	Number of members (including the Mayor)	Number of electors	Elector/representation ratio
Burnside	13	31,827	1:2448
Campbelltown	11	34,817	1:3165
Holdfast Bay	13	27,327	1:2,102
Mitcham	14	47,689	1:3406
Norwood, Payneham and St Peters	14	25,098	1:1792
Unley	13	27,483	1:2114
West Torrens	15	40,134	1:2674
Average	13	33,482	1:2528



NUMBER OF ITEMS DISCUSSED IN CONFIDENCE

Of the 22 confidential orders made in 2015–16, 10 were fully or partially revoked as the conditions requiring confidentiality no longer applied.

	Orders made – S91(7) LG Act 1999					
	Orders made – S90(2) LG Act 1999	Orders expired	Ceased to apply	Revoked	Remained operative	Partially released
(a) Personal affairs	3			1		
(b) Commercial advantage	12			7		
(c) Trade secret						
(d) Commercial information not a trade secret	3			1		
(e) Security/safety						
(f) Maintenance of law						
(g) Breach of law						
(h) Legal advice	1					
(i) Litigation	2					
(j) Minister of the Crown						
(k) Tenders for the supply of goods	1			1		
(m) Amendment to Development Plan						
(n) <i>Freedom of Information Act 1982</i>						

ITEMS RELEASED FROM PREVIOUS YEARS

	2009	2010	2011	2012	2013	2014	2015
(a) Personal affairs							2
(b) Commercial advantage		1					3
(c) Trade secret							
(d) Commercial information not a trade secret	1			1		3	1
(e) Security/safety							
(f) Maintenance of law							
(g) Breach of law		1					
(h) Legal advice							
(i) Litigation							
(j) Minister of the Crown							
(k) Tenders for the supply of goods							1
(m) Amendment to the Development Plan							1
(n) <i>Freedom of Information Act 1982</i>							

ITEMS RETAINED IN CONFIDENCE

	2010	2011	2012	2013	2014	2015	2016
Number of Items	1	4	3	8	1	5	8



AUDITED FINANCIAL STATEMENTS

City of Holdfast Bay

General Purpose Financial Statements
for the year ended 30 June 2016

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City of Holdfast Bay

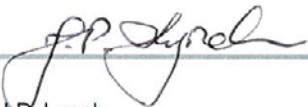
General Purpose Financial Statements for the year ended 30 June 2016

Certification of Financial Statements

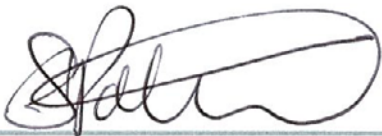
We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2016 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



J.P. Lynch
CHIEF EXECUTIVE OFFICER



S. Patterson
MAYOR

Date: 8/11/16

City of Holdfast Bay

Statement of Comprehensive Income

for the year ended 30 June 2016

\$ '000	Notes	2016	2015
Income			
Rates Revenues	2a	32,455	31,280
Statutory Charges	2b	2,094	2,134
User Charges	2c	7,214	6,254
Grants, Subsidies and Contributions	2g	12,594	13,290
Investment Income	2d	349	498
Reimbursements	2e	1,989	1,571
Other Income	2f	2,522	2,354
Net Gain - Equity Accounted Council Businesses	19	272	493
Total Income		59,489	57,874
Expenses			
Employee Costs	3a	27,893	27,257
Materials, Contracts & Other Expenses	3b	20,814	20,517
Depreciation, Amortisation & Impairment	3c	9,141	8,539
Finance Costs	3d	1,040	881
Total Expenses		58,888	57,194
Operating Surplus / (Deficit)		601	680
Asset Disposal & Fair Value Adjustments	4	(811)	(3,121)
Amounts Received Specifically for New or Upgraded Assets	2g	2,643	1,016
Physical Resources Received Free of Charge	2h	1,551	-
Net Surplus / (Deficit) ¹		3,984	(1,425)
Other Comprehensive Income			
<i>Amounts which will not be reclassified subsequently to operating result</i>			
Changes in Revaluation Surplus - I,PP&E	9a	9,864	33,655
Impairment (Expense) / Recoupments Offset to Asset Revaluation Reserve	9a	-	(3,807)
<i>Amounts which will be reclassified subsequently to operating result</i>			
Nil			
Total Other Comprehensive Income		9,864	29,848
Total Comprehensive Income		13,848	28,423

¹ Transferred to Equity Statement

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

City of Holdfast Bay

Statement of Financial Position

as at 30 June 2016

\$ '000	Notes	2016	2015
ASSETS			
Current Assets			
Cash and Cash Equivalents	5a	14,116	11,810
Trade & Other Receivables	5b	4,558	2,464
Inventories	5c	6	11
Subtotal		18,680	14,285
Non-Current Assets Held for Sale	20	1,595	-
Total Current Assets		20,275	14,285
Non-Current Assets			
Financial Assets	6a	2,003	2,364
Equity Accounted Investments in Council Businesses	6b	2,779	2,517
Infrastructure, Property, Plant & Equipment	7a	654,361	635,653
Other Non-Current Assets	6c	4,232	3,633
Total Non-Current Assets		663,375	644,167
TOTAL ASSETS		683,650	658,452
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	33,705	27,660
Borrowings	8b	4,870	3,924
Provisions	8c	4,103	3,726
Total Current Liabilities		42,678	35,310
Non-Current Liabilities			
Borrowings	8b	15,151	11,223
Provisions	8c	559	505
Total Non-Current Liabilities		15,710	11,728
TOTAL LIABILITIES		58,388	47,038
Net Assets		625,262	611,414
EQUITY			
Accumulated Surplus		167,366	161,318
Asset Revaluation Reserves	9a	451,548	441,684
Other Reserves	9b	6,348	8,412
Total Council Equity		625,262	611,414

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

City of Holdfast Bay

Statement of Changes in Equity
for the year ended 30 June 2016

\$ '000	Notes	Asset			Total Equity
		Accumulated Surplus	Revaluation Reserve	Other Reserves	
2016					
Balance at the end of previous reporting period		161,318	441,684	8,412	611,414
a. Net Surplus / (Deficit) for Year		3,984	-	-	3,984
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	9,864	-	9,864
- IPP&E Impairment (Expense) / Recoupments Offset to ARR	7a	-	-	-	-
Other Comprehensive Income		-	9,864	-	9,864
Total Comprehensive Income		3,984	9,864	-	13,848
c. Transfers between Reserves		2,064	-	(2,064)	-
Balance at the end of period		167,366	451,548	6,348	625,262
2015					
Balance at the end of previous reporting period		162,743	411,836	8,412	582,991
a. Net Surplus / (Deficit) for Year		(1,425)	-	-	(1,425)
b. Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	-	33,655	-	33,655
- IPP&E Impairment (Expense) / Recoupments Offset to ARR	7a	-	(3,807)	-	(3,807)
Other Comprehensive Income		-	29,848	-	29,848
Total Comprehensive Income		(1,425)	29,848	-	28,423
c. Transfers between Reserves		-	-	-	-
Balance at the end of period		161,318	441,684	8,412	611,414

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

City of Holdfast Bay

Statement of Cash Flows

for the year ended 30 June 2016

\$ '000	Notes	2016	2015
Cash Flows from Operating Activities			
Receipts			
Rates Receipts		32,457	31,262
Statutory Charges		2,194	2,234
User Charges		7,594	6,355
Grants, Subsidies and Contributions (operating purpose)		12,674	13,490
Investment Receipts		349	498
Reimbursements		2,017	1,597
Other Receipts		4,103	5,965
Payments			
Payments to Employees		(27,562)	(27,083)
Payments for Materials, Contracts & Other Expenses		(23,600)	(23,275)
Finance Payments		(1,040)	(881)
Net Cash provided by (or used in) Operating Activities	11b	9,186	10,162
Cash Flows from Investing Activities			
Receipts			
Amounts Received Specifically for New/Upgraded Assets		2,643	1,016
Sale of Replaced Assets		280	456
Sale of Surplus Assets		991	1,569
Repayments of Loans by Community Groups		36	67
Distributions Received from Equity Accounted Council Businesses		-	30
Payments			
Expenditure on Renewal/Replacement of Assets		(3,893)	(5,794)
Expenditure on New/Upgraded Assets		(16,817)	(8,452)
Loans Made to Community Groups		(154)	(80)
Net Cash provided by (or used in) Investing Activities		(16,914)	(11,188)
Cash Flows from Financing Activities			
Receipts			
Proceeds from Borrowings		6,620	4,000
Proceeds from Bonds & Deposits		3	3
Proceeds from Aged Care Facility Deposits		8,621	5,048
Payments			
Repayments of Borrowings		(1,746)	(1,725)
Repayment of Aged Care Facility Deposits		(3,464)	(6,003)
Net Cash provided by (or used in) Financing Activities		10,034	1,323
Net Increase (Decrease) in Cash Held		2,306	297
plus: Cash & Cash Equivalents at beginning of period	11	9,810	9,513
Cash & Cash Equivalents at end of period	11	12,116	9,810

The above statement should be read in conjunction with the accompanying Notes and Significant Accounting Policies.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

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n/a - not applicable

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011*.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

City of Holdfast Bay is incorporated under the South Australian *Local Government Act 1999* and has its

principal place of business at 24 Jetty Road, Brighton. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

3 Income Recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Council obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

Where grants, contributions and donations recognised as incomes during the reporting period were obtained on the condition that they be expended in a particular manner or used over a particular period, and those conditions were undischarged as at the reporting date, the amounts subject to those undischarged conditions are disclosed in these notes. Also disclosed is the amount of grants, contributions and receivables recognised as incomes in a previous reporting period which were obtained in respect of the Council's operations for the current reporting period.

In recent years the payment of untied financial assistance grants has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2013/14	\$533,523	\$1,119,131	- \$585,608
2014/15	\$1,706,916	\$1,118,086	+ \$588,830
2015/16	\$522,000	\$1,110,830	- \$588,830

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 1. Summary of Significant Accounting Policies (continued)

actual grants received and the grants entitlements allocated.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the

Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Fittings	\$500
Equipment	\$500
Buildings	\$10,000
Roads	\$10,000
Other Infrastructure	\$6,500

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 1. Summary of Significant Accounting Policies (continued)

should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Furniture & Equipment	3 to 10 years
Vehicles and Road-making Equip	6 to 15 years
Other Plant & Equipment	3 to 25 years

Building & Other Structures

Buildings – masonry	50 to 100 years
Buildings – other construction	15 to 40 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	15 to 40 years

Infrastructure

Sealed Roads – Surface	15 to 40 years
Sealed Roads – Structure	120 to 150 years
Sealed Roads – Sub-base	300 years
Sealed Roads – Kerbing	100 years
Bridges	15 to 100 years
Paving & Footpaths	10 to 50 years
Drains / Culverts	50 to 150 years
Open Space & Coastal	5 to 100 years

Other Assets

Library Lending Materials	7 years
---------------------------	---------

6.5 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

For assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, the value in use is the depreciated replacement cost. In assessing impairment for these assets, a rebuttable assumption is made that the current replacement cost exceeds the original cost of acquisition.

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 1. Summary of Significant Accounting Policies (continued)

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

10 Leases

Lease arrangements have been accounted for in accordance with Australian Accounting Standard AASB 117.

In respect of operating leases, where the lessor substantially retains all of the risks and benefits incident to ownership of the leased items, lease payments are charged to expense over the lease term.

11 Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

13 New accounting standards and UIG interpretations

In the current year, Council adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board (AASB) that are relevant to its operations and effective for the current reporting period. The adoption of the new and revised Standards and Interpretations has not resulted in any material changes to Council's accounting policies.

City of Holdfast Bay has not applied any Australian Accounting Standards and Interpretations that have been issued but are not yet effective with the exception of AASB 2015-7 *Amendments to Australian Accounting Standards – Fair Value Disclosures of Not-for-Profit Public Sector Entities*. Generally Council applies standards and interpretations in accordance with their respective commencement dates. The retrospective application of AASB 2015-7 has exempted Council from the disclosure of quantitative information and sensitivity analysis for some valuations categorised within Level 3 of the fair value hierarchy.

At the date of authorisation of the financial report, AASB 9 *Financial Instruments* and AASB 2015-6 *Amendments to Australian Accounting Standards – Extending Related Party Disclosures to Not-for-Profit Public Sector Entities* are the only new accounting standards with a future application date that are expected to have a material impact on Council's financial statements.

From 1 July 2016 AASB 124 *Related Party Disclosures* will apply to Council, which means that Council will disclose more information about related parties and transactions with those related parties.

AASB 9, which replaces AASB 139 *Financial Instruments: Recognition and Measurement*, is effective for reporting periods beginning on or after 1 January 2018 and must be applied retrospectively. The main impact of AASB 9 is to change the requirements for the classification, measurement and disclosures associated with financial assets. Under the new requirements the four current categories of financial assets stipulated in AASB 139 will be replaced with two measurement categories: fair value and amortised cost and financial assets will only be able to be measured at amortised cost where very specific conditions are met.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 1. Summary of Significant Accounting Policies (continued)

As a result, Council will be required to measure its financial assets, including its investment in SRWMA at fair value. There will be no financial impact on the consolidated financial statements.

Council is still reviewing the way that revenue is measured and recognised to identify whether AASB 15 Revenue from Contracts with Customers will have a material impact. To date no impact has been identified.

AASB 15 is effective from 1 January 2018 and will replace AASB 118 Revenue, AASB 111 Construction Contracts and a number of Interpretations. It contains a comprehensive and robust framework for the recognition, measurement and disclosure of revenue from contracts with customers.

Other amended Australian Accounting Standards and Interpretations which were issued at the date of authorisation of the financial report, but have future commencement dates are not likely to have a material impact on the financial statements.

City of Holdfast Bay

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 2. Income

\$ '000	Notes	2016	2015
(a). Rates Revenues			
General Rates			
General Rates		31,478	30,207
Less: Mandatory Rebates		(435)	(303)
Less: Discretionary Rebates, Remissions & Write Offs		(312)	(346)
Total General Rates		30,731	29,558
Other Rates (Including Service Charges)			
Natural Resource Management Levy		1,027	996
Separate & Special Rates		610	624
Total Other Rates		1,637	1,620
Other Charges			
Penalties for Late Payment		64	67
Legal & Other Costs Recovered		23	35
Total Other Charges		87	102
Total Rates Revenues		32,455	31,280
(b). Statutory Charges			
Development Act Fees		382	387
Animal Registration Fees & Fines		181	168
Parking Fines / Expiation Fees		1,069	1,107
Other Licences, Fees & Fines		462	472
Total Statutory Charges		2,094	2,134
(c). User Charges			
Cemetery/Crematoria Fees		195	255
Major Community Event		213	-
Commercial Leases/Caravan Park		2,174	1,525
Community Centres		102	99
Aged Care Residential Fees and Rentals		3,428	3,343
Parking Fees		955	956
Sundry		147	76
Total User Charges		7,214	6,254
(d). Investment Income			
Interest on Investments			
- Local Government Finance Authority		79	141
- Banks & Other		270	357
Total Investment Income		349	498

City of Holdfast Bay

Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

Note 2. Income (continued)

\$ '000	Notes	2016	2015
(e). Reimbursements			
Private Works		30	-
Other		1,959	1,571
Total Reimbursements		1,989	1,571
(f). Other Income			
Rebates Received		345	395
Sundry		1,703	1,434
Aged Care Facility		475	525
Other		(1)	-
Total Other Income		2,522	2,354
(g). Grants, Subsidies, Contributions			
Amounts Received Specifically for New or Upgraded Assets		2,643	1,016
Other Grants, Subsidies and Contributions		10,422	10,383
Untied - Financial Assistance Grant		525	1,124
Roads to Recovery		767	268
Home and Community Care Grant		880	926
Individually Significant Item - Additional Grants Commission Payment (refer Note 1 (3))		-	589
Total Grants, Subsidies, Contributions		15,237	14,306
The functions to which these grants relate are shown in Note 12.			
Sources of grants			
Commonwealth Government		4,635	1,593
State Government		774	3,291
Other		9,828	9,422
Total		15,237	14,306
(h). Physical Resources Received Free of Charge			
Car Park		1,551	-
Total Physical Resources Received Free of Charge		1,551	-

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 3. Expenses

\$ '000	Notes	2016	2015
(a). Employee Costs			
Salaries and Wages		23,165	22,725
Employee Leave Expense		2,199	1,951
Superannuation - Defined Contribution Plan Contributions	18	1,032	1,019
Superannuation - Defined Benefit Plan Contributions	18	1,113	1,049
Workers' Compensation Insurance		1,047	1,023
Less: Capitalised and Distributed Costs		(663)	(510)
Total Operating Employee Costs		27,893	27,257
Total Number of Employees (full time equivalent at end of reporting period)		176.5	175
(b). Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		29	30
Elected Members' Expenses		324	300
Election Expenses		9	143
Operating Lease Rentals - Non-Cancellable Leases	17		
- Minimum Lease Payments		124	116
- Contingent Rentals		14	28
Subtotal - Prescribed Expenses		500	617
(ii) Other Materials, Contracts and Expenses			
Contractors		5,643	5,186
Energy		538	872
Insurances		484	483
Maintenance		1,948	1,969
Materials		1,913	1,805
Legal Expenses		242	397
Levies Paid to Government - NRM levy		1,015	984
Levies - Other		32	31
Professional Services		1,809	1,127
Sundry		2,551	3,044
Water		678	527
Waste Management		3,405	3,447
Other		56	28
Subtotal - Other Material, Contracts & Expenses		20,314	19,900
Total Materials, Contracts and Other Expenses		20,814	20,517

City of Holdfast Bay

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 3. Expenses (continued)

\$ '000	Notes	2016	2015
(c). Depreciation, Amortisation and Impairment			
(i) Depreciation and Amortisation			
Buildings & Other Structures		2,276	2,274
Infrastructure			
- Stormwater Drainage		409	335
- Roads		1,296	1,423
- Footpaths		920	897
- Kerb & Guttering		708	699
- Other Transport		298	322
- Open Space & Coastal		1,578	1,389
Plant & Equipment		822	777
Furniture & Fittings, Office Equipment		284	273
Library Lending Materials		150	150
Subtotal		8,741	8,539
(ii) Impairment			
Land		-	3,807
Loans to Community Organisations		400	-
Subtotal		400	3,807
Less: Impairment Expense Offset to Asset Revaluation Reserve	9	-	(3,807)
Total Depreciation, Amortisation and Impairment		9,141	8,539
(d). Finance Costs			
Interest on Loans		928	795
Interest on Accommodation Bonds		112	86
Total Finance Costs		1,040	881

Note 4. Asset Disposal & Fair Value Adjustments

Infrastructure, Property, Plant & Equipment

(i) Assets Renewed or Directly Replaced			
Proceeds from Disposal		280	456
Less: Carrying Amount of Assets Disposed		(426)	(1,370)
Gain (Loss) on Disposal		(146)	(914)
(ii) Assets Surplus to Requirements			
Proceeds from Disposal		991	1,569
Less: Carrying Amount of Assets Disposed		(1,656)	(3,776)
Gain (Loss) on Disposal		(665)	(2,207)
Net Gain (Loss) on Disposal or Revaluation of Assets		(811)	(3,121)

City of Holdfast Bay

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 5. Current Assets

\$ '000	Notes	2016	2015
(a). Cash & Cash Equivalents			
Cash on Hand at Bank		477	354
Deposits at Call		5,339	3,065
Short Term Deposits & Bills, etc.		8,300	8,391
Total Cash & Cash Equivalents		14,116	11,810
(b). Trade & Other Receivables			
Rates - General & Other		419	430
Council Rates Postponement Scheme		33	24
Accrued Revenues		262	267
Debtors - General		1,223	1,158
GST Recoupment		143	123
Prepayments		509	272
Loans to Community Organisations		156	77
Aged Care Facility Deposits		2,020	277
Western Region Waste Management Authority		10	-
Subtotal		4,775	2,628
Less: Allowance for Doubtful Debts		(217)	(164)
Total Trade & Other Receivables		4,558	2,464
(c). Inventories			
Stores & Materials		6	11
Total Inventories		6	11

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 6. Non-Current Assets

\$ '000	Notes	2016	2015
(a). Financial Assets			
Receivables			
Loans to Community Organisations		2,403	2,364
Provision for Impairment on Loans to Community Organisations		(400)	-
Total Receivables		2,003	2,364
Total Financial Assets		2,003	2,364
(b). Equity Accounted Investments in Council Businesses			
Southern Region Waste Resource Authority	19	2,779	2,509
Western Region Waste Management Authority	19	-	8
Total Equity Accounted Investments in Council Businesses		2,779	2,517
(c). Other Non-Current Assets			
Capital Works-in-Progress		4,232	3,633
Total Other Non-Current Assets		4,232	3,633

City of Holdfast Bay

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 7a (i). Infrastructure, Property, Plant & Equipment

\$ '000	Fair Value Level	as at 30/6/2015						Asset Movements during the Reporting Period							as at 30/6/2016					
		At Fair Value	At Cost	Accumulated Dep'n	Impairment	Carrying Value	New / Upgrade	Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	Impairment Loss (recognised in Equity) (Note 9)	Adjustments & Transfers	Tfrs from/(to) "Held for Sale" category	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Dep'n	Impairment	Carrying Value
Land	2	17,731	-	-	-	-	-	-	-	-	-	-	-	-	17,731	-	-	-	-	17,731
Land	3	284,062	316	-	-	69	-	(643)	-	-	-	(978)	-	-	282,481	345	-	-	-	282,826
Buildings & Other Structures	3	129,375	4,713	51,058	-	2,308	1,564	(865)	(2,276)	-	-	(618)	-	-	126,005	8,532	51,394	-	83,143	
Infrastructure																				
- Stormwater Drainage	3	48,745	313	21,929	-	182	-	-	(409)	-	-	-	-	-	48,745	495	22,338	-	26,902	
- Roads	3	120,767	-	22,092	-	-	687	(155)	(1,296)	-	-	-	-	-	120,409	687	23,185	-	97,911	
- Footpaths	3	38,411	2,866	18,812	-	-	43	(21)	(920)	-	96	-	-	7,779	43,976	43	14,577	-	29,442	
- Kerb & Guttering	3	70,838	-	24,622	-	-	657	(67)	(708)	-	-	-	-	-	70,733	658	25,293	-	46,098	
- Other Transport	3	16,044	628	3,227	-	4	-	-	(298)	-	-	-	-	2,115	22,788	-	3,325	-	19,463	
- Open Space & Coastal	3	43,447	10,102	18,190	-	8,842	487	(31)	(1,578)	-	(96)	-	-	43,237	19,431	19,685	-	42,983		
Plant & Equipment		-	9,017	4,475	-	523	1,241	(299)	(822)	-	-	-	-	-	9,118	9,118	3,933	-	5,185	
Furniture & Fittings, Office Equipment		-	7,199	5,209	-	166	110	(1)	(284)	-	-	-	-	-	7,335	7,335	5,354	-	1,981	
Library Lending Materials	3	1,481	-	788	-	-	183	-	(150)	-	-	-	-	(30)	1,451	-	755	-	696	
Total Infrastructure, Property, Plant & Equipment		770,901	35,154	170,402	-	16,244	5,019	(2,082)	(8,741)	-	-	(1,596)	9,894	(30)	777,556	46,644	169,839	-	654,361	
Comparatives		731,660	49,367	172,920	-	5,386	5,997	(5,146)	(8,539)	(3,807)	-	-	(7,250)	40,905	770,901	35,154	170,402	-	635,653	

Note 7a (ii). Investment Property

Nil

City of Holdfast Bay

Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land is shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

City of Holdfast Bay

Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Valuation of Assets (continued)

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.19 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

All of Council's non financial assets are considered as being utilised for their highest and best use.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting data, effectively writing off the expenditure.

Freehold land and land over which Council has control, but does not have title, is recognised on the cost basis. No capitalisation threshold is applied to the acquisition of land or interests in land.

Land and Land improvements, including bulk earthworks with an assessed unlimited useful life, were valued at 1 July 2012 by Maloney Field Services

- Basis of valuation: Fair Value
- Date of valuation: 1 July 2012, adopted 30 June 2013.
- Valuer: Maloney Field Services

Buildings & Other Structures

Buildings and other structures were revalued as at 1 July 2012 by Maloney Field Services

- Basis of valuation: Written down current replacement cost
- Date of valuation: 1 July 2012, adopted 30 June 2013.
- Valuer: Maloney Field Services

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 7b. Valuation of Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Valuation of Assets (continued)

Infrastructure

Infrastructure assets have been valued as follows:

Roads, Kerb and Gutter

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2015
- Valuer: Assetic Pty Ltd

Footpaths

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 September 2015
- Valuer: Assetic Pty Ltds

Stormwater Drainage

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2012
- Valuer: Tonkin Engineering

Other Transport - Bridges, Car Parks, Traffic Control Devices

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2016
- Valuer: Maloney Field Services

Open Space, Coastal

- Basis of valuation: Written down current replacement cost
- Date of valuation: 1 July 2012, adopted 30 June 2013.
- Valuer: Maloney Field Services

Plant, Furniture & Equipment

These assets are recognised at cost.

Library Lending Materials

Library Lending Materials were valued as at 30 June 2016 by Council senior library officers.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 8. Liabilities

\$ '000	Notes	2016 Current	2016 Non Current	2015 Current	2015 Non Current
(a). Trade and Other Payables					
Goods & Services		3,810	-	3,189	-
Payments Received in Advance		545	-	329	-
Accrued Expenses - Employee Entitlements		55	-	50	-
Accrued Expenses - Other		366	-	384	-
Aged Care Facility Deposits		28,548	-	23,391	-
Deposits, Retentions & Bonds		14	-	11	-
Other		367	-	306	-
Total Trade and Other Payables		33,705	-	27,660	-
(b). Borrowings					
Short Term Draw Down Facility		2,000	-	2,000	-
Loans		2,870	15,151	1,924	11,223
Total Borrowings		4,870	15,151	3,924	11,223
All interest bearing liabilities are secured over the future revenues of the Council					
(c). Provisions					
Employee Entitlements		4,103	559	3,726	505
Total Provisions		4,103	559	3,726	505

City of Holdfast Bay

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 9. Reserves

\$ '000	1/7/2015	Increments (Decrements)	Transfers	Impairments	30/6/2016
(a). Asset Revaluation Reserve					
Land	251,620	-	-	-	251,620
Buildings & Other Structures	32,138	-	-	-	32,138
Infrastructure					
- Stormwater Drainage	12,704	-	-	-	12,704
- Roads	80,851	-	-	-	80,851
- Footpaths	6,276	7,779	-	-	14,055
- Kerb & Guttering	39,538	-	-	-	39,538
- Other Transport	612	2,115	-	-	2,727
- Open Space & Coastal	17,483	-	-	-	17,483
Library Lending Materials	462	(30)	-	-	432
Total Asset Revaluation Reserve	441,684	9,864	-	-	451,548
Comparatives 2015	411,836	33,655	-	(3,807)	441,684

\$ '000	1/7/2015	Tfrs to Reserve	Tfrs from Reserve	Other Movements	30/6/2016
(b). Other Reserves					
Glenelg Access Strategy	2,101	-	(2,064)	-	37
Alwyndor General Reserve	6,311	-	-	-	6,311
Total Other Reserves	8,412	-	(2,064)	-	6,348
Comparatives 2015	8,412	-	-	-	8,412

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Glenelg Access Strategy Reserve

To provide for improved off-street, car parking and improved access throughout the Glenelg Precinct. Specific developers contributions towards car parking are held within this fund, of which \$2.064m has been applied in 2015/16 to the construction of two new car parks at Partridge Street, Glenelg.

Alwyndor General Reserve

The reserve holds unspent funds which are carried forward to cover part of the unfunded bond liability.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 10. Assets Subject to Restrictions

\$ '000	Notes	2016	2015
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>			
Cash & Financial Assets			
Unexpended amounts received from Federal Government			
Developer Contributions - Open Space		-	69
Total Cash & Financial Assets		-	69
Receivables			
Aged Care Accommodation Bonds		-	277
Total Receivables		-	277
Total Assets Subject to Externally Imposed Restrictions		-	346

Note 11. Reconciliation to Statement of Cash Flows

(a). Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets	5	14,116	11,810
Less: Short-Term Borrowings	8	(2,000)	(2,000)
Balances per Statement of Cash Flows		12,116	9,810

City of Holdfast Bay

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 11. Reconciliation to Statement of Cash Flows (continued)

\$ '000	Notes	2016	2015
(b). Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus/(Deficit)		3,984	(1,425)
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		9,141	8,539
Equity Movements in Equity Accounted Investments (Increase)/Decrease		(272)	(493)
Non-Cash Asset Acquisitions		(1,551)	-
Grants for Capital Acquisitions (Treated as Investing Activity Receipts)		(2,643)	(1,016)
Net (Gain) Loss on Disposals		811	3,121
		9,470	8,726
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		(2,058)	1,443
Change in Allowances for Under-Recovery of Receivables		(53)	(16)
Net (Increase)/Decrease in Inventories		5	-
Net (Increase)/Decrease in Other Current Assets		506	32
Net Increase/(Decrease) in Trade & Other Payables		885	(283)
Net Increase/(Decrease) in Unpaid Employee Benefits		431	260
Net Cash provided by (or used in) operations		9,186	10,162

(c). Non-Cash Financing and Investing Activities**Acquisition of assets by means of:**

- Physical Resources Received Free of Charge	2h	1,551	-
Total Non-Cash Financing & Investing Activities		1,551	-

(d). Financing Arrangements**Unrestricted access was available at balance date to the following lines of credit:**

Corporate Credit Cards	100	100
LGFA Cash Advance Debenture Facility	14,181	9,681

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 12a. Functions

Functions/Activities	Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 12(b).									
	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015	Actual 2016	Actual 2015
\$ '000										
Business Undertakings	3,122	2,510	2,018	2,020	1,104	490	-	-	15,563	13,887
Community Services	18,351	17,338	23,116	22,980	(4,765)	(5,642)	10,997	10,659	150,707	145,282
Culture	503	474	3,587	4,646	(3,084)	(4,172)	261	272	18,126	17,885
Economic Development	564	668	1,270	1,900	(706)	(1,232)	-	-	346	351
Environment	216	489	7,686	7,893	(7,470)	(7,404)	45	318	30,039	29,001
Recreation	523	315	6,541	2,437	(6,018)	(2,122)	-	-	261,691	256,542
Regulatory Services	1,894	1,977	4,920	6,670	(3,026)	(4,693)	-	58	508	515
Transport & Communication	81	290	7,583	5,750	(7,502)	(5,460)	916	849	188,435	177,134
Unclassified Activities	-	-	-	-	-	-	-	-	3,451	3,497
Council Administration	33,963	33,320	2,167	2,898	31,796	30,422	375	1,134	14,784	14,358
Total Functions/Activities	59,217	57,381	58,888	57,194	329	187	12,594	13,290	683,650	658,452

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, net gain (loss) from joint ventures & associated entities, amounts received specifically for new or upgraded assets and physical resources received free of charge.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 12b. Components of Functions

The activities relating to Council functions are as follows:

BUSINESS UNDERTAKINGS

Caravan Parks, Off-street Car Parks, Private Works, Commercial Property, Commercial Activities

COMMUNITY SERVICES

Public Order and Safety, Crime Prevention, Health Services, Nursing Homes, Elderly Citizens Facilities, Home Assistance Scheme, Aged and Disabled Services, Youth Services, Community Bus, Community Amenities including Cemeteries and Public Conveniences

CULTURE

Library Services, Heritage and Museum Facilities and Services.

ECONOMIC DEVELOPMENT

Tourism and Local Businesses Support

ENVIRONMENT

Domestic Waste & Green Waste, Recycling, Coastal Protection, Stormwater and other Drainage, Street Cleaning, Street Lighting.

RECREATION

Jetties, Other Marine Facilities, Parks and Gardens, Sports Facilities

REGULATORY SERVICES

Dog and Cat Control, Building Control, Town Planning, Health Inspection, Litter and Parking Control

TRANSPORT

Construction and Maintenance of Roads, Footpaths, Traffic Control, Streetscape, Kerb and Water Table, Bridges

COUNCIL ADMINISTRATION

Administration n.e.c., Elected Members, Organisational, Support Services, Rate Revenue

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 13. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Carried at lower of cost and net realisable value; Interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 1.75% and 2% (2015: 2.35% and 3.3%). Short term deposits have an average interest rate of 1.92% (2015: 3.02%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables

Rates & Associated Charges

(including legals & penalties for late payment)

Note: These receivables do not meet the definition of "financial instruments" and have been excluded from the following disclosures.

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 0.58% (2015: 0.65%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables

Fees & Other Charges

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 13. Financial Instruments (continued)

Recognised Financial Instruments

Receivables

Other Levels of Government

Accounting Policy:

Carried at nominal value.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Receivables

Retirement Home Contributions

Accounting Policy:

Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective legislation.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Liabilities

Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 13. Financial Instruments (continued)

Recognised Financial Instruments

Liabilities

Retirement Home Contributions

Accounting Policy:

To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.

Terms & Conditions:

Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.

Carrying Amount:

Approximates fair value for short tenancies; may be non-materially overstated for longer tenancies.

Liabilities

Interest Bearing Borrowings

Accounting Policy:

Carried at the principal amounts. Interest is charged as an expense as it accrues.

Terms & Conditions:

Secured over future revenues, borrowings are repayable six monthly; interest is charged at fixed rates between 3.75% and 7.35% (2015: 4.2% and 8.1%).

Carrying Amount:

Approximates fair value.

Liabilities

Finance Leases

Accounting Policy:

Accounted for in accordance with AASB 117.

City of Holdfast Bay

Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2016					
<u>Financial Assets</u>					
Cash & Equivalents	14,090	-	-	14,090	14,116
Receivables	5,813	1,006	635	7,454	6,326
Total Financial Assets	19,903	1,006	635	21,544	20,442
<u>Financial Liabilities</u>					
Payables	33,286	-	-	33,286	33,339
Current Borrowings	5,222	-	-	5,222	4,870
Non-Current Borrowings	-	7,329	14,598	21,927	15,151
Total Financial Liabilities	38,508	7,329	14,598	60,435	53,360

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
2015					
<u>Financial Assets</u>					
Cash & Equivalents	11,810	-	-	11,810	11,810
Receivables	1,677	1,651	771	4,099	4,538
Total Financial Assets	13,487	1,651	771	15,909	16,348
<u>Financial Liabilities</u>					
Payables	3,168	-	-	3,168	27,276
Current Borrowings	4,556	-	-	4,556	3,924
Non-Current Borrowings	-	6,991	8,223	15,214	11,223
Total Financial Liabilities	7,724	6,991	8,223	22,938	42,423

The following interest rates were applicable to Council's Borrowings at balance date:

	30 June 2016		30 June 2015	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed Interest Rates	5.04%	20,021	5.36%	15,147
		20,021		15,147

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 13. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any allowance for doubtful debts. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 14. Commitments for Expenditure

\$ '000	Notes	2016	2015
(a). Capital Commitments			
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:			
Buildings		3,939	1,591
Infrastructure		97	2,127
Reserves		687	239
Plant & Equipment		210	306
		4,933	4,263
These expenditures are payable:			
Not later than one year		4,933	4,247
Later than one year and not later than 5 years		-	16
		4,933	4,263
(b). Other Expenditure Commitments			
Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:			
Audit Services		91	25
Waste Management Services		8,633	11,308
Employee Remuneration Contracts		3,426	2,544
Other Maintenance Contracts		1,035	1,493
Other		1,749	2,035
		14,934	17,405
These expenditures are payable:			
Not later than one year		5,924	5,419
Later than one year and not later than 5 years		9,010	11,986
		14,934	17,405
(c). Finance Lease Commitments			
Council has no Finance Leases.			

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 15. Financial Indicators

\$ '000	Amounts	Indicator	Prior Periods	
	2016	2016	2015	2014

These Financial Indicators have been calculated in accordance with *Information paper 9 - Local Government Financial Indicators* prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.

1. Operating Surplus Ratio

Operating Surplus	601			
Total Operating Revenue	59,489	1%	1%	(3%)

This ratio expresses the operating surplus as a percentage of total operating revenue.

1a. Adjusted Operating Surplus Ratio

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. The Adjusted Operating Surplus Ratio adjusts for the resulting distortion in the disclosed operating result for each year.

	1,190			
	59,489	2%	0%	(3%)

2. Net Financial Liabilities Ratio

Net Financial Liabilities	37,711			
Total Operating Revenue	59,489	63%	53%	35%

Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.

3. Asset Sustainability Ratio

Net Asset Renewals	4,593			
Infrastructure & Asset Management Plan required expenditure	9,141	50%	63%	38%

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 16. Uniform Presentation of Finances

\$ '000	2016	2015
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	59,489	57,874
less Expenses	(58,888)	(57,194)
Operating Surplus / (Deficit)	601	680
less Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	3,893	5,391
less Depreciation, Amortisation and Impairment	(9,141)	(8,539)
less Proceeds from Sale of Replaced Assets	(280)	(456)
Subtotal	(5,528)	(3,604)
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	16,817	6,626
less Amounts Received Specifically for New and Upgraded Assets	(2,643)	(1,016)
less Proceeds from Sale of Surplus Assets (including Investment Property & and Real Estate Developments)	(991)	(1,569)
Subtotal	13,183	4,041
Net Lending / (Borrowing) for Financial Year	(7,054)	243

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 17. Operating Leases

\$ '000	2016	2015
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Leases Providing Revenue to the Council

Council owns various buildings that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Leases commitments under all non-cancellable lease agreements are as follows:

Not later than one year	509	475
Later than one year and not later than 5 years	1,952	2,058
Later than 5 years	3,967	5,356
	<u>6,428</u>	<u>7,889</u>

(ii) Lease Payment Commitments of Council

Council has entered into non-cancellable operating leases for various items of computer and other plant and equipment.

No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Leases in relation to computer and office equipment permit Council, at expiry of the lease, to elect to re-lease return or acquire the equipment leased

No lease contains any escalation clause

Commitments under non-cancellable operating leases that have not been recognised in the financial statements are as follows:

Not later than one year	45	67
Later than one year and not later than 5 years	92	137
Later than 5 years	-	-
	<u>137</u>	<u>204</u>

City of Holdfast Bay

Notes to and forming part of the Financial Statements

for the year ended 30 June 2016

Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2015/16; 9.50% in 2014/15). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2014/15) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 19. Interests in Other Entities

\$ '000

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

	Council's Share of Net Income		Council's Share of Net Assets	
	2016	2015	2016	2015
Joint Ventures	272	493	2,789	2,517
Total	272	493	2,789	2,517

JOINT VENTURES, ASSOCIATES AND JOINT OPERATIONS

(a) Carrying Amounts

Name of Entity	Principal Activity	2016	2015
Southern Region Waste Resource Authority	Management of waste and waste facilities	2,779	2,509
Western Region Waste Management Authority	Management of waste and waste facilities	10	8
Total Carrying Amounts - Joint Ventures & Associates		2,789	2,517

Southern Region Waste Resource Authority

Established under Section 43 of the Local Government Act, 1999 to provide operate services for the management of waste and the management of waste facilities under its control on behalf of the constituent Council, being the City of Holdfast Bay, City of Marion, and City of Onkaparinga. The Authority made a provision of \$19m in the accounts for landfill restoration which is considered reasonable.

Western Region Waste Management Authority

Established under Section 43 of the Local Government Act, 1999 to provide operate services for the management of waste and the management of waste facilities under its control on behalf of the constituent Councils, being the City of Holdfast Bay, City of Port Adelaide, City of West Torrens and City of Charles Sturt. The waste management site was closed on 28 February 2001 and as all requirements and obligations of the Regional Subsidiary have now been met, a request to wind up the Authority from the four constituent councils has been sent to the Minister for Local Government. The subsequent approval from the Minister has been received on 1 July 2016, and formal notice to this effect will be placed in the South Australian Government Gazette. The Authority will during the 2016/17 financial year complete the requirements to formally cease operations including a final audit and determination of the amount to return to the member councils.

(b) Relevant Interests

Name of Entity	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2016	2015	2016	2015	2016	2015
Southern Region Waste Resource Authority	15%	15%	15%	15%	33%	33%
Western Region Waste Management Authority	5.91%	5.91%	5.91%	5.91%	25%	25%

City of Holdfast Bay

Notes to and forming part of the Financial Statements
for the year ended 30 June 2016

Note 19. Interests in Other Entities (continued)

\$ '000

(c) Movement in Investment in Joint Venture or Associate

	Southern Region Waste Resource Authority		Western Region Waste Management Authority	
	2016	2015	2016	2015
Opening Balance	2,509	2,120	8	(66)
Share in Operating Result	270	419	2	74
Distributions Received	-	(30)	-	-
Council's Equity Share in the Joint Venture or Associate	2,779	2,509	10	8

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

\$ '000

2016

2015

(i). Non Current Assets & Disposal Group Assets

Land and Building held for Sale	1,595	-
Total Non Current Assets & Disposal Group Assets	1,595	-

Details of Assets & Disposal Groups

Council has resolved to sell the former Brighton Town Hall located at 388 Brighton Road. At reporting date, an enforceable contract had been executed, and settlement is expected to occur early in 2017. The sale includes all associated land and buildings.

(ii). Financial Performance & Cash Flow Information

Carrying Amounts of Assets and Liabilities

Infrastructure, Property, Plant and Equipment	1,595	-
Total Assets	1,595	-
Total Liabilities	-	-
Net Assets	1,595	-

This disposal group was previously classified as part of the Recreation Function in Note 12.

As the consideration expected to be received exceeds the carrying amount, these assets have been recognised at the carrying amount.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge of them is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 178 km of road reserves of average width 8.7 metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. LEGAL MATTERS

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 7 appeals against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

4. SOUTHERN REGION WASTE RESOURCE AUTHORITY

Council has a 15% interest in Southern Region Waste Resource Authority. The Authority describes contingent liabilities in Note 15 to their Financial Statements for the year ended 30 June 2016.

5. WESTERN REGION WASTE MANAGEMENT AUTHORITY

Council has a 5.91% interest in Western Region Waste Management Authority. The Authority describes contingent liabilities in Note 7 and Note 12 to their Financial Statements for the year ended 30 June 2016.

City of Holdfast Bay

Notes to and forming part of the Financial Statements for the year ended 30 June 2016

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2016, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.



Tel: +61 8 7324 6000
 Fax: +61 8 7324 6111
www.bdo.com.au

Level 7, BDO Centre
 420 King William Street
 Adelaide SA 5000
 GPO Box 2018, Adelaide SA 5001
 AUSTRALIA

INDEPENDENT AUDITOR'S REPORT TO THE PRINCIPAL MEMBER OF THE CITY OF HOLDFAST BAY

Report on the Financial Report

We have audited the accompanying financial report of the City of Holdfast Bay ("the Council"), which comprises the statement of financial position as at 30 June 2016, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the certification of the financial statements by the Chief Executive Officer and the Principal Member of the Council.

Council's Responsibility for the Financial Report

The Council's officers are responsible for the preparation of the financial report in accordance with Australian Accounting Standards, the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 and for such internal controls as the Council's officers determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the company's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Council's officers, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion the financial report of the City of Holdfast Bay presents fairly, in all material respects, the Council's financial position as at 30 June 2016 and its financial performance for the year ended on that date in accordance with Australian Accounting Standards, the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011.

A handwritten signature in blue ink, appearing to read 'G K Edwards'.

BDO Audit (SA) Pty Ltd

A handwritten signature in blue ink, appearing to read 'G K Edwards'.

G K Edwards
Director

Adelaide, 9 November 2016



Tel: +61 8 7324 6000
 Fax: +61 8 7324 6111
 www.bdo.com.au

Level 7, BDO Centre
 420 King William St
 Adelaide SA 5000
 GPO Box 2018, Adelaide SA 5001
 AUSTRALIA

INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE CITY OF HOLDFAST BAY

We have audited the compliance of City of Holdfast Bay (the Council) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2015 to 30 June 2016 have been conducted properly and in accordance with law.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* in relation to Internal Controls to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Responsibility

Our responsibility is to express a conclusion on the Council's compliance with Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law in all material respects,. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 Compliance Engagements, issued by the Australian Auditing and Assurance Standards Board, in order to provide reasonable assurance that, the Council has complied with Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2015 to 30 June 2016. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies. Our procedures included assessing the controls of the Council based on the criteria in the Better Practice Model—Internal Financial Controls, specifically:

1. Obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities
2. Evaluating management's assessment of these controls
3. Assessing the risk that a material weakness exists
4. Testing and evaluating the design and implementation of controls on a sample basis based on the assessed risk

These procedures have been undertaken to form a conclusion as to whether the Council has complied in all material respects, with the Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law, for the period 1 July 2015 to 30 June 2016.

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Inherent Limitations

Because of the inherent limitations of any compliance procedure, it is possible that fraud, error or non-compliance may occur and not be detected. A reasonable assurance engagement is not designed to detect all instances of non-compliance with Section 125 of the *Local Government Act 1999* in relation to the Internal Controls specified above, as the engagement is not performed continuously throughout the period and the procedures performed in respect of compliance with Section 125 of the *Local Government Act 1999* in relation to the Internal Controls specified above are undertaken on a test basis.

The conclusion expressed in this report has been formed on the above basis.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Conclusion

In our opinion, the Council has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to Internal Controls established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law for the period 1 July 2015 to 30 June 2016.

A handwritten signature in blue ink that reads 'BDO'.

BDO Audit (SA) Pty Ltd

A handwritten signature in blue ink that reads 'G K Edwards'.

G K Edwards
Director

Adelaide, 9 November 2016

City of Holdfast Bay

General Purpose Financial Statements
for the year ended 30 June 2016

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of City of Holdfast Bay for the year ended 30 June 2016, the Council's Auditor, BDO Audit Partnership (SA) has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



J.P. Lynch
CHIEF EXECUTIVE OFFICER



J. Smedley
PRESIDING MEMBER, AUDIT COMMITTEE

Date: 31/10/16



Tel: +61 8 7324 6000
Fax: +61 8 7324 6111
www.bdo.com.au

Level 7, BDO Centre
420 King William Street
Adelaide SA 5000
GPO Box 2018, Adelaide SA 5001
AUSTRALIA

CERTIFICATION OF AUDITOR INDEPENDENCE

I confirm that, for the audit of the financial statements of the City of Holdfast Bay for the year ended 30 June 2016, I have maintained my independence in accordance with the requirements of APES 110 - Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) Local Government (Financial Management) Regulations 2011.

A handwritten signature in blue ink, appearing to read 'G K Edwards', is written over a light blue horizontal line.

G K Edwards
Director

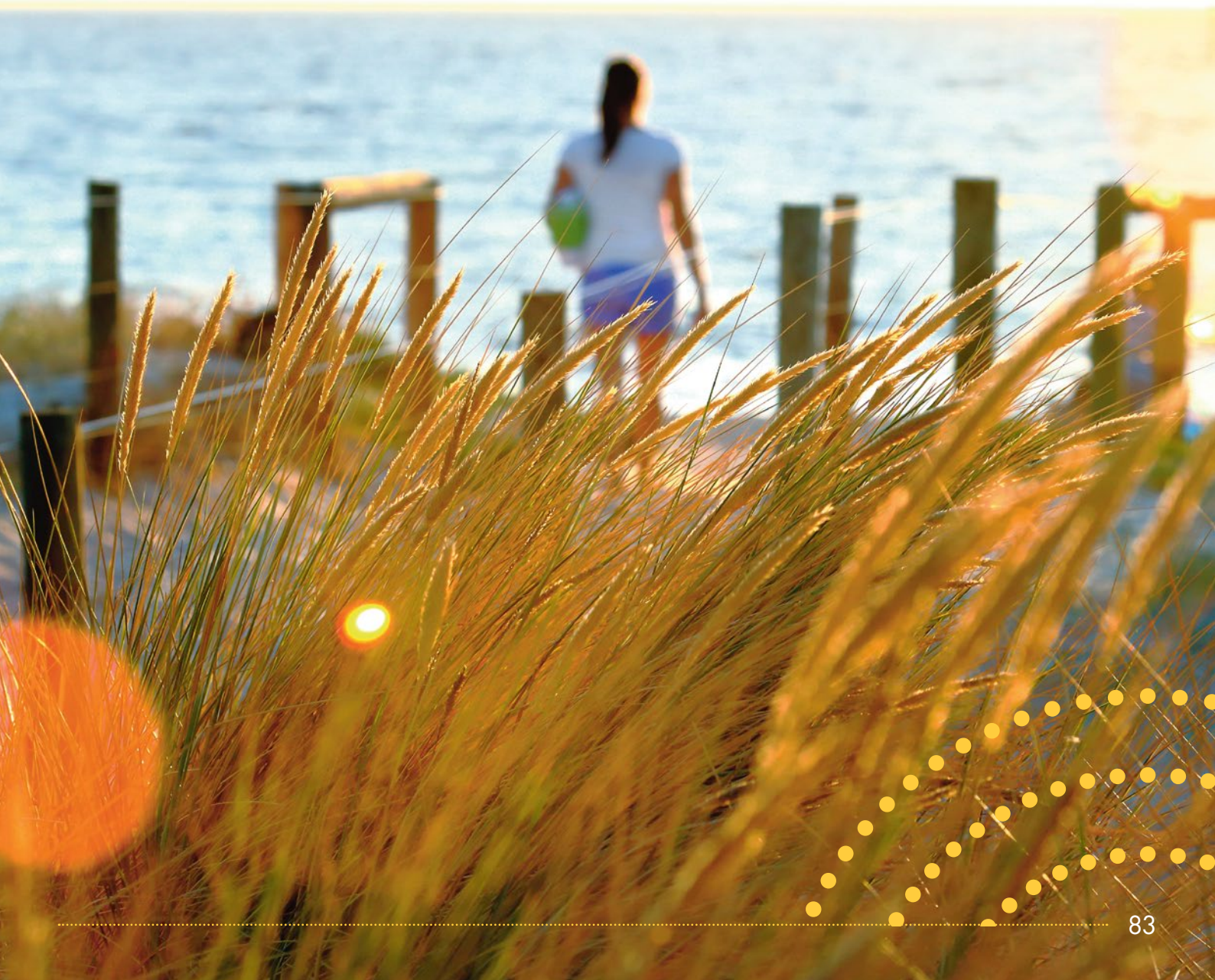
BDO Audit (SA) Pty Ltd

Adelaide, 9 November 2016

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WESTERN REGION WASTE MANAGEMENT AUTHORITY

2015-16 ANNUAL REPORT



WESTERN REGION WASTE MANAGEMENT AUTHORITY

C/- PO Box 75, Woodville SA, 5011
Telephone 08 8408 1271 Facsimile 08 8408 1122 Email: asykes@charlessturt.sa.gov.au

ANNUAL REPORT 2015/2016

BOARD OF MANAGEMENT



Cr. George Demetriou
City of West Torrens
Chair



Ms Robyn Butterfield
City of West Torrens



Cr. Oanh Nguyen
City of Charles Sturt



Cr. Stuart Ghent
City of Charles Sturt



Ms Fiona Jenkins
City of Charles Sturt



Cr. Mikki Boucheé
City of Holdfast Bay



Cr. Peter Jamieson
City of Port Adelaide Enfield



**WESTERN REGION WASTE MANAGEMENT
AUTHORITY**

**ANNUAL REPORT
2015/2016**

CHAIR'S REPORT

As Chair of the Western Region Waste Management Authority (WRWMA), I am pleased to report that WRWMA's has finalised all its obligations for rehabilitating the Garden Island landfill site and that handover of the site to Renewal SA was finalised on 1 September 2015. The Minister has subsequently approved the winding up of the Authority on 1 July 2016.

By 1 September 2015, WRWMA had successfully completed its works at the Garden Island landfill site, and hence had fulfilled all of its rehabilitation responsibilities within the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005. There are no outstanding works associated with the closure of the landfill. As such, the forward projection for 2016/17 includes estimates for the continuation of records management, two independent audits, estimated legal costs, sundry items and administration costs associated with the winding up of the Authority.

The Western Region Waste Management Authority, Tonkin Consulting, Leed Engineering and McMahon Services were awarded the winner of the SA Civil Contractors Federation Earth Award (\$10-30 million Category) for the rehabilitation of Garden Island landfill. The awards recognise Civil Construction companies who have recently been involved in a project which has excelled in:

- Construction technique
- Environmental and social management
- Project management

On 1 July 2016 Minister Hunter formally approved the winding up of the WRWMA and on the 7 July 2016 formal notification of the winding up of the WRWMA was made in the Government Gazette.

The Audit Committee comprising of Mr Peter Brass (current Chair and Independent Member), Cr Mikki Boucheé, and Cr Peter Jamieson met on a quarterly basis. This Committee has continued to ensure that the WRWMA Risk Management Plan is up to date and has continued to monitor the financial position of the WRWMA.

The WRWMA Board met on the scheduled quarterly basis. I would like to thank my fellow Board Members for their good work during the year.

A big thank you must also go to our Management, Finance and Administration team who are staff at the City of Charles Sturt, and the Manager for WRWMA, Mr Adrian Sykes. Their hard work and dedication continues to ensure that key milestones are achieved on time.

I commend the 2015/2016 Annual Report of the Western Region Waste Management Authority to you.



Councillor George Demetriou
CHAIR

BACKGROUND

The Western Region Waste Management Authority (WRWMA) is a regional subsidiary established under Section 43 of the Local Government Act 1999. The subsidiary is bound by the requirements of the Act (including relevant regulations such as the Local Government (Financial Management) Regulations 2011) and the WRWMA Charter. The regional subsidiary can be subjected to a joint direction of the member Councils as provided for at Clause 26 of Schedule 2 of the Local Government Act 1999.

The Authority is established for the following objects and purposes:

- to manage the Authority's interest and advise the Constituent Councils in relation to the remediation of the Garden Island landfill site;
- to undertake all manner of things relating to and incidental to the management function of the Authority;
- to provide a forum for the discussion and consideration of issues related to the joint obligations and responsibilities of the Constituent Councils in respect of the Garden Island landfill site.

The powers, functions and duties of the Authority as set out in the Charter include:

- accumulation of surplus funds for investment purposes;
- setting aside a reserve fund or funds clearly identified for meeting any liability of the Authority;
- entering into contracts, purchasing, selling, leasing, hiring, renting or otherwise acquiring or disposing of any personal property or interests therein;
- acquiring or disposing of any real property or interests therein, provided that it shall be a condition precedent, that the written approval of the Constituent Councils is first had and obtained;
- employing, engaging or dismissing the Manager of the Authority;
- employing, engaging or retaining professional advisers to the Authority;
- the power to return any or all surplus funds upon completion of the approved remediation plan of Garden Island;
- the power to invest any of the funds of the Authority in any investment authorised by the Trustee Act 1936, or with the Local Government Finance Authority provided that:
- in exercising this power of investment the Authority must exercise the care, diligence and skill that a prudent person of business would exercise in managing the affairs of other persons; and
- the Authority must avoid investments that are speculative or hazardous in nature;
- undertaking all manner of things relating and incidental to the Objects and Purposes of the Authority; and
- the power to do anything else necessary or convenient for or incidental to the exercise, performance or discharge of its powers, functions or duties.

STRATEGIC CONTEXT

ENVIRONMENTAL PERFORMANCE AGREEMENT – CLOSURE PLAN

The Western Region Waste Management Authority (WRWMA) signed an agreement in October 2005 with the Environment Protection Authority (EPA) as the licensing body, and Renewal SA (formerly the Urban Renewal Authority and the Land Management Corporation) as the property owner to rehabilitate Garden Island over a maximum period of eight years.

As part of WRWMA's obligations under the Environment Performance Agreement, rehabilitation works (capping and revegetation) for Garden Island landfill were tendered and a contract for these works was awarded to Leed Engineering. Paul Lightbody of Tonkin Consulting was appointed as the Superintendent for these works. Leed Engineering commenced its eight year contract to undertake the civil works, valued at \$12 million, and practical completion was awarded on the 26 October 2012. All defects were addressed by July 2013.

In 2014/15, a contract was awarded to McMahon Services for the remainder of the rehabilitation works including the implementation of a landfill gas management system. The civil works related to the landfill gas management system have been finalised.

WRWMA originally provided a \$12 million financial guarantee through the Local Government Finance Authority (LGFA) to complete the rehabilitation works for Garden Island. In 2012/13 financial year, WRWMA was able to revise down the financial guarantee through LGFA to a value of \$2 million which better reflected that the capping works had been completed, and the anticipated value of costs associated with completing the outstanding rehabilitation works, in particular the installation of a Landfill Gas Management System.

WRWMA successfully completed its works at the Garden Island landfill site, and hence has fulfilled all of its rehabilitation responsibilities within the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005. There are no outstanding works associated with the closure of the landfill.

State Award Winners and National Nomination

The Western Region Waste Management Authority, Tonkin Consulting, Leed Engineering and McMahon Services were awarded the winner of the SA Civil Contractors Federation Earth Award (\$10-30 million Category) for the rehabilitation of Garden Island landfill. The awards recognise Civil Construction companies who have recently been involved in a project which has excelled in:

- Construction technique
- Environmental and social management
- Project management

As the winners of the State award, the project was nominated for the National Award.

The Constituent Councils in WRWMA are the City of Charles Sturt, the City of West Torrens, the City of Port Adelaide Enfield, and the City of Holdfast Bay.

The equitable interests of the Constituent Councils in the Authority are as follows:

- City of Charles Sturt—56.39%;
- City of West Torrens—23.93%;
- City of Port Adelaide Enfield—13.77%;
- City of Holdfast Bay—5.91%.

The Board of WRWMA consists of 7 members appointed by the Constituent Councils as follows:

- City of Charles Sturt—three persons; Cr Stuart Ghent, Cr Oanh Nguyen and Ms Fiona Jenkins
- City of West Torrens—two persons; Cr George Demetriou, and Ms Robyn Butterfield
- City of Port Adelaide Enfield—one person; Cr Peter Jamieson
- City of Holdfast Bay—one person; Cr Mikki Boucheé

A Board Member shall, subject to the Charter, be appointed for a term not exceeding four years, specified in the instrument of appointment and at the expiration of the term of office will be eligible for re-appointment. The term of office of a Board Member will terminate upon the Council providing written notice to the Board Member and the Board, or upon the Board Member resigning by notice in writing, or upon the happening of any other event through which the Board Member would be ineligible to remain as a member of the Board.

Pursuant to the Act and the Charter, the subsidiary must have an Annual Business Plan which is prepared and adopted in consultation with the member Councils. A Business Plan will remain in force for a period as specified in the plan but must be reviewed, in consultation with the member Councils, on an annual basis.

Further under the Charter, the subsidiary is required to adopt its Annual Budget after 31 May but before 30 June for the next financial year and then provide a copy of it to the CEO of each member Council within 5 business days of adoption.

The Authority must by 30 September in each year submit an Annual Report to the Constituent Councils, on the work and operations of the Authority for the previous operating year detailing achievement of the aims and objectives of its Business Plan and incorporating the audited financial statements of the Authority and any other relevant information. This report is prepared as the WRWMA Annual Report for 2015/16.

Financial Considerations

The Board commissioned KPMG to undertake an Actuarial Review assessment of all of the liabilities in relation to the rehabilitation of the former Garden Island landfill site. This report was presented to the Audit Committee and the Board in June 2008 and was adopted with a total estimated liability of \$14.3m. This liability has been factored into the audited financial statements as at 30 June 2008, and has been carried forward in to future years Financial Statements as a financial provision.

WRWMA originally provided a \$12 million financial guarantee through the Local Government Finance Authority (LGFA) to complete the works in rehabilitating Garden Island. In 2012/13 financial year, WRWMA was able to revise down the financial guarantee through LGFA to a value of \$2 million because the capping works had been completed. The revised guarantee better reflected the costs associated with completing the outstanding rehabilitation works, in particular the installation of a Landfill Gas Management System.

During the Initial Post Closure phase, a Landfill Gas Management Plan was prepared by Tonkin Consulting on behalf of WRWMA, and was approved by the EPA and Renewal SA in June 2013. This document proposed to design a cost-effective Landfill Gas Management System that would control the LFG emissions in line with EPA criteria. The form of management system proposed was a perimeter (targeted) system rather than a full grid system which was contemplated in the Actuarial Review. The anticipated cost of the perimeter system was in the order of around \$2m.

In September 2015 WRWMA handed over the Garden Island landfill to Renewal SA and ongoing operational management issues are the responsibility of Renewal SA. Upon completion of works and official handover of the site the remaining bank guarantee of \$2 million has been discharged.

The 2016/17 Budget for WRWMA reflects the best estimate of the cost associated with the winding up of the Authority, which are expected to include the following:

- continuation of the records management process
- two external audits
- sundry items
- administrative costs

The Financial Statements for WRWMA hence reflect these ongoing administration, records management, external auditing and legal obligations for the completion of the winding up of the Authority and there is an adjusted forecast return of surplus funds estimated in the 2016/17 budget which take into account the costs associated with the winding up of the Authority.

CURRENT STATUS OF REMEDIAL WORKS AT GARDEN ISLAND

WRWMA successfully completed its works at the Garden Island landfill, and hence had fulfilled all of its rehabilitation responsibilities within the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005. There are no outstanding works or obligations associated with the closure of the landfill.

WRWMA officially handed over the Garden Island Landfill site to Renewal SA in September 2015.

Hand over to Renewal SA

By 1 September 2015, WRWMA had successfully completed its works at the Garden Island landfill, and hence had fulfilled all of its rehabilitation responsibilities within the Environment Performance Agreement entered into with the EPA and Renewal SA (formerly Land Management Corporation) in 2005.

The program of works completed by 31 August 2015 and hence were completed in time for the official handover to Renewal SA, with works that included:

- The permanent Lo-Cal flare arrived on schedule in mid-August 2015. McMahon Services managed this risk in order to meet this deadline, including negotiations with logistics companies and customs in order to avoid lengthy delays.
- The installation of the permanent Lo-Cal flare, including stack construction, bolting in place and grouting under flare skid as per engineering specifications. The flare manifold and connected to flare flange inlet were completed.
- A security fence around flare compound with tiger rings was installed.
- The temporary flares and associated generators and diesel fuel tanks were demobilised.
- Commissioning of the flare by the manufacturer (software update) occurred in late August and was completed before 1 September 2015 in accordance with contractual timeframes.
- The first stage of flare operation was started.
- The site was handed back to Renewal SA on 1 September, including access keys etc.

Ministers Letter of approval to Wind up WRWMA

At its meeting on 24 March 2016, the Board of WRWMA, having undertaken all necessary due diligence, resolved to take all required steps to facilitate WRWMA being wound up pursuant to the Act.

The CEOs from the constituent Councils, being the City of Charles Sturt, City of Port Adelaide Enfield and the City of Holdfast Bay formally wrote to the Minister seeking approval to wind up the Authority pursuant to clause 33(1)(b) of Schedule 2 of the Act.

On the 1 July 2016 the Minister wrote to the Authority approving the winding up of the Authority. On the 7 July 2016 notification was published in the South Australian Government Gazette that the Minister had approved the winding up of the Authority.

A copy of the Gazette notification is provided below along with a copy of the letter from Minister on the following page.

7 July 2016 THE SOUTH AUSTRALIAN

LOCAL GOVERNMENT ACT 1999
WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notice of Winding-up of a Subsidiary

WESTERN Region Waste Management Authority was established as a Regional Subsidiary pursuant to Schedule 2, Clause 17 of the Local Government Act 1999, with the constituent councils being the City of Charles Sturt, the City of Holdfast Bay, the City of Port Adelaide Enfield, and the City of West Torrens.

Pursuant to Schedule 2, Clause 33 of the Local Government Act 1999, at the request of the constituent councils, I, Geoffrey Graeme Brock MP, Minister for Local Government have determined to wind-up the Western Region Waste Management Authority as of the date of this notice.

Dated 29 June 2016.

GEOFF BROCK, Minister for Local Government

MINING ACT 1971

6A178958

Mr Adrian Sykes
Manager
Western Region Waste Management Authority
PO Box 75
WOODVILLE SA 5011

Dear Mr Sykes *Adrian*

I write in relation to requests that you have provided to me from the four constituent councils that comprise the regional subsidiary, Western Region Waste Management Authority (WRWMA), for my approval to have the WRWMA wound up pursuant to Schedule 2, Part 2, Clause 33 of the *Local Government Act 1999*.

Having reviewed the relevant requests of the councils, namely the City of Charles Sturt, the City of Holdfast Bay, the City of Port Adelaide Enfield, and the City of West Torrens, I am satisfied that the appropriate consents were obtained.

I therefore approve the winding up of the WRWMA.

My office will arrange for the publication of the formal notice to this effect in the South Australian Government Gazette.

WRWMA will formally cease operation on the date that the Notice appears in the Gazette and, as prescribed in the subject legislation, any assets or liabilities at the time of the winding up will vest in the constituent councils in accordance with the WRWMA's charter.

Yours sincerely

Geoff Brock

Hon Geoff Brock MP
Minister for Regional Development
Minister for Local Government

July 2016

Minister for Regional Development
Minister for Local Government

Level 17, 28, Sturt Mall, Rundle Mall, Adelaide, SA 5000 | GPO Box 2537 Adelaide, SA 5001 TX 603
Tel: 08 8224 1300 | Fax: 08 8224 0316 | media@ministers.southaust.com.au



Governance

The Board meets on a scheduled quarterly basis and is responsible for all aspects of WRWMA. The membership, roles and functions are set out in the Charter and briefly as above.

As required by the Local Government Act, WRWMA appointed an Audit Committee to oversee the financial governance of WRWMA. In the 2014/15 financial year, the Board reaffirmed the Board Chair as Cr George Demetriou and the appointment of Mr Peter Brass (Chair and Independent Member), Cr Mikki Boucheé, and Cr Peter Jamieson as the Audit Committee members. The Audit Committee continued to meet on the scheduled quarterly basis. The Council Representatives on the Board and Audit Committee do not receive remuneration.

The annual review of the financial results is overseen by the Audit Committee which reports its findings to the Board for adoption. Other items considered in 2015/16 by the Audit Committee for recommendation to the Board included reviewing and inputting into the risk management plan and risk profile for WRWMA, reviewing the external auditor's audit plan, and reviewing the Budget on a quarterly basis. In addition there was a focus by the Audit Committee and Board on ensuring appropriate internal control measures were in place.

WRWMA has appointed an Environmental Performance Group who meet regularly to consider issues and progress the day to day management and implementation of obligations within the Environment Performance Agreement, including the Landfill Capping Implementation Plan, monitoring requirements and issues related to the landfill gas management system. Progress is reported to the Board via Minutes of each meeting and has membership from the WRWMA Board, Renewal SA, the Environment Protection Authority, Leed Engineering (during the civil construction works), McMahon Services (during the landfill gas management works) and Tonkin Consulting. This group discussed and resolved issues and became an effective group that developed good relationships between WRWMA, EPA and Renewal SA.

Management

WRWMA changed its management provider in January 2008 from T.J.H Management Services Pty Ltd to the City of Charles Sturt. Mr Adrian Sykes, an employee of the City of Charles Sturt was appointed to Manager, WRWMA.



Adrian Sykes
Manager, WRWMA

Garden Island Photographs

Garden Island Handover September 2015



WRWMA Manager Mr Adrian Sykes speaking at the closing handover



WRWMA Chair Mr George Demetriou, SA EPA CEO Mr Tony Circelli and WRWMA Manager Mr Adrian Sykes at the closing handover

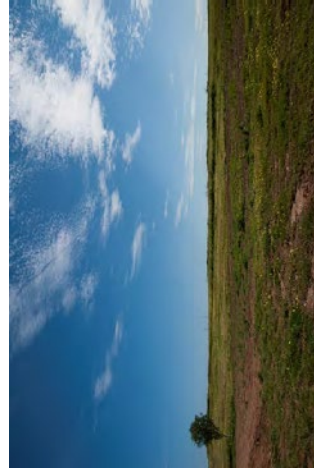


Photo of the rehabilitated Garden Island Landfill taken during the closing handover



**WESTERN REGION WASTE MANAGEMENT
AUTHORITY**

**The General Purpose Financial Statement
Reports for the year ended 30 June 2016**

WESTERN REGION WASTE MANAGEMENT AUTHORITY

GENERAL PURPOSE FINANCIAL REPORTS

For the year ended 30 June 2016

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WESTERN REGION WASTE MANAGEMENT AUTHORITY

STATEMENT OF COMPREHENSIVE INCOME

For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
INCOME			
Investment Income		4,711	34,840
Other Revenues		165	80
Total Income	2	4,876	34,920
EXPENSES			
Materials, contracts and other expenses	3	(27,435)	(1,220,310)
Total Expenses			
OPERATING SURPLUS / (DEFICIT)		32,311	1,255,230
NET SURPLUS		32,311	1,255,230
Transferred to Equity Statement			
Other Comprehensive Income		0	0
Other Comprehensive Income			
Total Other Comprehensive Income		0	0
TOTAL COMPREHENSIVE INCOME		32,311	1,255,230

This Statement is to be read in conjunction with the attached Notes.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

BALANCE SHEET

As At 30 June 2016

	Note	2016 \$	2015 \$
ASSETS			
Current Assets			
Cash & Cash Equivalents	4	306,558	1,394,102
Total Current Assets		306,558	1,394,102
Non Current Assets			
Infrastructure, Property, Plant and Equipment	5	0	0
Total Non Current Assets		0	0
Total Assets		306,558	1,394,102
LIABILITIES			
Current Liabilities			
Trade and Other Payables	7	0	140,293
Provision		136,557	793,636
Accrued Expenses		2,828	337,428
GST		(3,443)	(15,560)
Total Current Liabilities	6	135,942	1,255,797
Non Current Liabilities			
Provision for Landfill Restoration		0	0
Total Non Current Liabilities		0	0
Total Liabilities		135,942	1,255,797
NET ASSETS / (LIABILITIES)		170,616	138,305
EQUITY			
Accumulated Surplus / (Deficit)		170,616	138,305
TOTAL EQUITY		170,616	138,305

This Statement is to be read in conjunction with the attached Notes.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

STATEMENT OF CHANGES IN EQUITY

For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
Balance at end of previous reporting period		138,305	(1,116,925)
Net Surplus / (Deficit) for Year		32,311	1,255,230
Other Comprehensive Income			
Other Comprehensive Income			
Balance at end of period		170,616	138,305

This Statement is to be read in conjunction with the attached Notes.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

CASH FLOW STATEMENT

For the Year Ended 30 June 2016

	Note	2016 \$	2015 \$
Cash Flows From Operating Activities			
Receipts			
Operating Receipts	215	215	80
Investment Receipts		4,661	34,840
Payments			
Travel & entertainment expenditure		(5,177)	(100)
Net Cash used in Operating Activities	9	(301)	34,820
Cash Flows from Other Activities			
Payments			
Payments for works – Garden Island		(1,195,261)	(800,984)
Receipts			
ATO GST Refund		108,018	72,406
Net Cash used in Other Activities		(1,087,243)	(728,578)
Net increase/(decrease) in cash held		(1,087,544)	(693,758)
Cash & cash equivalents at beginning of the period		1,394,102	2,087,860
Cash & cash equivalents at end of period		306,558	1,394,102

This Statement is to be read in conjunction with the attached Notes.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note 1: Significant Accounting Policies (continued)

Going Concern

The financial report has been prepared on a going concern basis as the Board has received a guarantee from Member Councils of continued financial support and the Board Members believe such financial support will continue to be made available.

As all requirements and obligations of the Regional Subsidiary have been met, a request to wind up the Authority from the four constituent councils has been sent to the Minister for Local Government. The subsequent approval from the Minister has been received on 1 July 2016, and formal notice to this effect will be placed in the South Australian Government Gazette. The Authority will during the 2016/17 financial year, complete the requirements to formally cease operations including providing appropriate documents to the State's Department of Premier's Cabinet, State Records of South Australia Agency and final audit and determination of the amount to return to the member councils.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to and forming part of the Financial Statements

For the Year Ended 30 June 2016

Note 1: Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of preparation

Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply, other authoritative pronouncements of the Australian Accounting Standards Board, interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under clause 11 of the Local Government (Financial Management) Regulations 1999 dated 30 June 2011.

Income Tax

The Western Region Waste Management Authority (the Authority) operated as a Regional Subsidiary of the Members Council pursuant to section 4.3 of the Local Government Act 1999. Accordingly, it is not liable to pay income tax.

Plant and Equipment

Plant and equipment is brought to account at cost, less, where applicable, accumulated depreciation. All assets are depreciated over their useful lives commencing from the time that the asset is held ready for use.

The depreciation rates used for items of plant & equipment are:

Furniture and fittings	20%
Computer equipment	33%
Other equipment and vehicles	20%

Cash

For the purposes of the statement of cash flows, cash includes cash on hand and on deposit with banks and the Local Government Financing Authority. The provision for landfill restoration where the time value of money is material shall be the present value of the expenditures expected to settle the obligation.

WESTERN REGION WASTE MANAGEMENT AUTHORITY		2016	2015
Notes to the Financial Statements			
For the Year Ended 30 June 2016			
Note 2: Revenues			
Investment income			
Local Government Finance Authority	135	318	
Banks	4,576	34,522	
	<u>4,711</u>	<u>34,840</u>	
Other Revenues			
Asset Fund surplus distribution (LGFA)	165	80	
	<u>165</u>	<u>80</u>	
	4,876	34,920	
Note 3: Expenses			
Material, contracts and other expenses			
Travel & entertainment expenditure	4,754	100	
Writeback of Provision	(32,189)	(1,220,410)	
	<u>(27,435)</u>	<u>(1,220,310)</u>	
7			
Note 4: Current Assets			
Cash & Cash Equivalents	67,383	128,265	
Cash at Bank – Cheque Account	239,175	1,254,763	
Cash at Bank – Investment Account	0	11,074	
Investments with LGFA	<u>306,558</u>	<u>1,394,102</u>	
Note 5: Non Current Assets			
Plant & Equipment at Cost	0	0	
Less: Accumulated Depreciation	<u>0</u>	<u>0</u>	
Note 6: Current Liabilities			
Provision (refer to Note 7)	136,557	793,636	
	<u>136,557</u>	<u>793,636</u>	
Other Current Liabilities	0	140,293	
Goods and Services	2,828	337,428	
Accrued Expenses	(3,443)	(15,560)	
GST Payable	<u>(615)</u>	<u>462,161</u>	
	135,942	1,255,797	

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note 7: Current Liabilities (continued)

Summary of Provision for Landfill Restoration

Movement	Note	2015	2015
Opening Balance			2,979,652
Current		793,636	111,949
Non Current		0	3,091,601
Writeback of provision		(32,189)	(1,220,410)
		761,447	1,871,191
Less expenditure			
Cash			(9,000)
LGFA Guarantee		(4,500)	(855,890)
Landfill Gas Installation		(408,866)	(63,000)
WRWMA Management		(63,000)	(81,428)
Consulting/Superintendent		(85,805)	(20,298)
Site Maintenance		(9,364)	(4,486)
Sundry		(6,206)	(6,712)
External Audit & Audit Committee Costs		(6,918)	(15,873)
Insurance		(14,509)	(20,868)
Legal Expenses		(270)	0
Records Sentencing		(25,452)	
Total Cash		(624,890)	(1,077,555)
Total Expensed against provision		(657,079)	(2,297,965)
Closing Balance		136,557	793,636
Summarised as follows			
Current liability		136,557	793,636
Non Current Liability		0	0
		136,557	793,636

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WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note: 7 Current Liabilities

Western Region Waste Management Authority (The Authority) operated a landfill on Garden Island up until February 2001 under a licence with Renewal SA (RSA), formerly the Urban Renewal Authority (URA), and the Land Management Corporation. An Environment Performance Agreement between Renewal SA, the Environment Protection Authority (EPA) and the Authority was signed in October 2005. The major obligations for the Authority in that agreement were to supply clay and soil to cap the site; to revegetate the site; to environmentally monitor the site and to install a landfill gas management system across the site. The rehabilitation civil works were accepted as completed by the EPA and RSA 31st August 2013, followed by a 2 year post-closure maintenance period.

A Contract was signed in September 2014 with McMahon Services Australia Pty Ltd to design, construct and operate a landfill gas management system at Garden Island landfill in accordance with the Environment Performance Agreement.

These works were completed and the landfill site was handed back to Renewal SA on 1 September 2015. There is to be no further liability to the Authority.

The contract sum of \$12 million was initially used as the basis for the total provision for the cost of WRWMA meeting their obligation to rehabilitate the landfill site.

The Board of the Authority appointed KPMG Actuaries Pty Ltd to review this provision and to provide an estimate as at June 2008, in accordance with Australian Accounting Standards AASB 137.

Using the assumptions adopted, and allowing for risk, an estimated provision of \$14.3 million was determined consistent with the requirements of AASB137. A risk discount rate of 7.25% had been used to discount the projected rehabilitation costs.

Following the formal handover to Renewal SA on 1 September 2015 estimated provision of \$14.3 million has now been consumed leaving the amount of \$136,557, based on the current assessment of the works to complete the Authority's obligations.

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WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements
For the Year Ended 30 June 2016

Note 10: Financial Instruments

(a) Interest Risk Rate

The Authority's exposure to interest rate risk, which is the risk that the value of a financial instrument will fluctuate as a result of changes in market interest rates, and the effective weighted average interest rates on those applicable financial assets and liabilities, is as follows:

	Weighted Average Interest Rate	Net Fair Value of variable interest rate instruments	Net Fair value of fixed interest rate instruments maturing within one year	Net Fair value of non-interest bearing instruments
Financial Assets				
Cash	0.10%	67,383	-	-
Receivables	0.00%	-	-	-
Investments	1.20%	239,175	-	-
Total Financial Assets		306,558	-	-
Financial Liabilities				
Creditors and Provisions	0.00%	-	-	-
Total Financial Liabilities		-	-	-

(b) Credit Risk

Credit risk represents the loss that would be recognised if other entities failed to perform as contracted

The Authority's exposure to credit risk is summarised as follows:

- Trade and other debtors – the Authority's maximum exposure is disclosed in the financial statements net of any provisions for doubtful debts.
- The LGFA investments included in Financial Assets above are capital guaranteed.

(c) Net Fair Value

The net fair value of a financial instrument is defined as its value net of all costs to settle the asset or liability.

The financial assets and liabilities as stated or referred to in notes (a) and (b) above, are stated at their face value (less provision for doubtful debts if applicable). Due to the nature of the financial instruments held by the Authority, the costs associated with their settlement would not be material, and hence, have not been considered.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements
For the Year Ended 30 June 2016

Note 8: Contingencies, Assets & Liabilities not recognised in the Balance Sheet

The Authority had a \$12 million bank guarantee pursuant to the Environment Performance Agreement arranged through the Local Government Finance Authority in favour of Renewal SA. This guarantee had been progressively reduced in line with the completion of works under the Civil Works Contract (Lead Engineering), to a \$2 million bank guarantee pursuant to the Environment Performance Agreement. Upon completion of works and official handover of the site the remaining bank guarantee of \$2 million has been discharged.

	2016	2015
	\$	\$
	32,311	1,255,230
	(32,189)	(1,220,410)

Note 9 : Reconciliation of Cash Flows from Operating Activities to Net Surplus Resulting from Operations

Net Surplus	32,311	1,255,230
Non-cash items in Income Statement:		0
Depreciation, amortisation and impairment		0
Provision for landfill restoration	(32,189)	(1,220,410)
Add/(Less): Changes in Net Current Assets		
Net Decrease/(Increase) in Receivables		0
Net Decrease/(Increase) in Net GST Claimable	(423)	0
Net Increase/(Decrease) in Trade and Other Payables		0
Net Increase/(Decrease) in Other Provisions		0
Net cash provided by (or used in) operations	(301)	34,820

WESTERN REGION WASTE MANAGEMENT AUTHORITY

Notes to the Financial Statements

For the Year Ended 30 June 2016

Note 11: Return of Funds to Member Councils

In 2003 the Western Region Waste Management Authority received legal advice on its charter that it could return some of its cash holdings to Member Councils subject to each Council signing a Deed of Agreement to repay amounts as and when required to meet the costs of the Garden Island site remediation.

The Board of Western Region Waste Management Authority adopted in their meeting dated 24 March 2016 to return any surplus funds to the constituent councils in accordance with the Authority's charter.

Table of Member Council Ownership Interest

	%
Charles Sturt	56.39
West Torrens	23.93
Port Adelaide Enfield	13.77
Holdfast Bay	5.91

Note 12: Contingent Liability

There are no known contingent liabilities.

WESTERN REGION WASTE MANAGEMENT AUTHORITY

STATEMENT BY MEMBERS OF THE BOARD

CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Board to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Board's financial position at 30 June 2015, and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Board provide a reasonable assurance that the Board's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Board's accounting and other Records.

This statement is made in accordance with a resolution of the Board and is signed for and on behalf of the Members of the Board by:



George Demetriou
CHAIR
WESTERN REGION WASTE MANAGEMENT AUTHORITY

Date: 15/09/2016



Adrian Sykes
MANAGER
WESTERN REGION WASTE MANAGEMENT AUTHORITY

Date: 15/09/2016

ADOPTION STATEMENT

Laid before the Authority and adopted on the 15 day of September 2016.

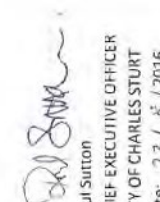
**WESTERN REGION WASTE MANAGEMENT AUTHORITY
ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 June 2016
CERTIFICATION OF AUDITOR INDEPENDENCE**

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Western Region Waste Management Authority for the year ended 30 June 2016, the Board's Auditor, HLB Mann Judd, has maintained its independence in accordance with the requirement of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

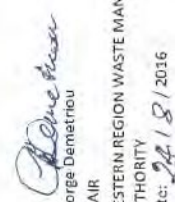
This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.

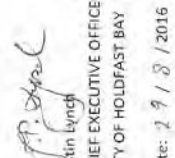

Peter Brass
CHAIR
WESTERN REGION WASTE MANAGEMENT
AUTHORITY AUDIT COMMITTEE
Date: 24/5/2016


Terry Buss
CHIEF EXECUTIVE OFFICER
CITY OF WEST TORRENS
Date: 24/8/2016


Paul Suttou
CHIEF EXECUTIVE OFFICER
CITY OF CHARLES STURT
Date: 23/8/2016


Mark Withers
CHIEF EXECUTIVE OFFICER
CITY OF PORT ADELAIDE ENFIELD
Date: 25/8/2016


George Demetrou
CHAIR
WESTERN REGION WASTE MANAGEMENT
AUTHORITY
Date: 24/8/2016


Justin Lynch
CHIEF EXECUTIVE OFFICER
CITY OF HOLDFAST BAY
Date: 29/8/2016



15 August 2016

The Board
Western Region Waste Management Authority
C/- Mr A Styles
Manager
PO Box 75
WOODVILLE SA 5011

Dear Board Members

**STATEMENT OF AUDITORS INDEPENDENCE
ANNUAL FINANCIAL STATEMENT FOR THE YEAR ENDED 30 JUNE 2016**

I confirm that, for the audit of the financial statements of Western Region Waste Management Authority for the year ended 30 June 2016, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 280, published by the Accounting Professional and Ethical Standards Board, in accordance with the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(5) Local Government (Financial Management) Regulations 2011.


Corey McGowan
Partner

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 327 067
185 Fulham Road, Adelaide SA | Telephone: +61 (0)8 8133 0000 | Facsimile: +61 (0)8 8133 0002
Postal: PO Box 271, Kent Town SA 5091

HLB Mann Judd Audit (SA) Pty Ltd is a member of the HLB Group of companies. All members of the HLB Group of companies are Chartered Accountants and are regulated by the Australian Accounting and Taxation Board.



WESTERN REGION WASTE MANAGEMENT AUTHORITY
 ABN 81 252 155 769
 INDEPENDENT AUDITOR'S REPORT

To the members of Western Region Waste Management Authority:

We have audited the accompanying financial report of Western Region Waste Management Authority, ("the Regional subsidiary"), which comprises the balance sheet as at 30 June 2016, the statement of comprehensive income, the statement of changes in equity and the cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory notes.

Board's Responsibility for the Financial Report

The Board of Western Region Waste Management Authority is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the Local Government Act 1989 and the Local Government (Financial Management) Regulations 2011. The Board's responsibility includes establishing and maintaining internal controls relevant to the preparation and fair presentation of the financial report so that is free from material misstatement, whether due to fraud or error, selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Regional subsidiary's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Western Region Waste Management Authority, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies and the Local Government Act and Regulations.

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 087
 105 Fullarton Road, Dulwich SA | Telephone +61 (0)8 8133 5000 | Facsimile +61 (0)8 8421 2522
 Postak: PO Box 377, Kent Town SA 5071

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WESTERN REGION WASTE MANAGEMENT AUTHORITY
 ABN 81 252 155 769
 INDEPENDENT AUDITOR'S REPORT

Opinion

In our opinion:

- (a) the financial report presents fairly, in all material respects, the financial position of Western Region Waste Management Authority as at 30 June 2016 and its performance for the year then ended in accordance with Australian Accounting Standards; and
- (b) the financial report also complies with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Local Government Act 1989 and Regulations.

HLB Mann Judd
 Chartered Accountants
 Adelaide, South Australia
 21 September 2016

Corey McGowan
 Partner

HLB Mann Judd Audit (SA) Pty Ltd ABN: 32 166 337 087
 105 Fullarton Road, Dulwich SA | Telephone +61 (0)8 8133 5000 | Facsimile +61 (0)8 8421 2522
 Postak: PO Box 377, Kent Town SA 5071

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SOUTHERN REGION WASTE RESOURCE AUTHORITY

2015-16 ANNUAL REPORT



SRWRA
Annual Report
2015/16





SRWRA is a regional subsidiary established by the Cities of Onkaparinga, Marion and Holdfast Bay, pursuant to Section 43 of the Local Government Act, 1999.

Under our Charter, SRWRA is responsible for providing and operating waste management services on behalf of our constituent Councils.

At a practical level, our core business activity is the management of our wholly-owned SRWRA Landfill and Recycling Operation employing innovative resource recovery approaches in managing all products and materials as valuable and finite resources. This is one of the State's major landfill operations currently receiving around 125,000 tonnes of waste annually.

Since 1996 SRWRA has been extracting landfill gas (methane) through its gas management plant. In the 2015/16 financial year, SRWRA generated over 18,000MWh from the SRWRA Landfill facility, equivalent to powering more than 2,500 local homes. As a result more than 6.8m cubic metres of methane was consumed with CO2 abatement equivalent to taking 26,000 cars off the road.

The SRWRA's joint venture operation with Integrated Waste Services (IWS) has developed through 2015/16 with significant improvements in the recycling programme and the construction of the jointly operated Southern Recycling Centre (SRC).



Joint Venture Partner:



Constituent Councils:



Chairman's Message



The waste industry, like all industries, continues to evolve and develop. Whilst changes in technology offer more and more opportunities to divert waste from landfill and to recover precious resources, the significant increases in the South Australian government waste levy provide a compelling financial reason for everyone to focus on minimising the volume of waste that is ultimately sent to landfill.

The waste and resource recovery industry reportedly makes a contribution in the order of \$14.2 billion to the Australian economy, providing employment and underpinning economic development.

With increased population and increased urbanisation producing more waste this contribution is only likely to grow.

As the owner and operator of one of the State's major landfill operations, the Board of the Southern Region Waste Resource Authority (SRWRA) is conscious of its role in the waste industry and its responsibility to provide and operate waste management services on behalf on its Constituent Councils.

These responsibilities have been discharged in a number of ways over the past 12 months.

Firstly, by continuing to evolve in line with trends in the industry and increasing our investment in resource recovery technologies and facilities in order to ensure there is a diversion away from landfill for those resources which may have more productive uses. These efforts will only increase over time as the national agenda turns to 'green' procurement initiatives which seek to encourage the use of secondary raw materials.

Secondly, through the Les Perry Memorial grant program, a small but important education initiative which aims to provide financial assistance to a number of primary schools within the area of the Constituent Councils to support their own waste management initiatives.

Thirdly, by ensuring we provide a low cost well-managed modern landfill facility. In this regard I am pleased to report that through the tremendous efforts of our management team and staff we have again been able to improve the overall efficiency of the landfill operation to contain our cost increases for the benefit of our owners and the community.

Finally, by ensuring that future post closure obligations are fully funded.

In extending my thanks to each member of the Board for their contribution and continued support, it is important to note the outstanding service of Mr Ian Walker and Mr Steve Mathewson who retired as board members during the year. I would also like to congratulate the Executive Officer and his dedicated team for their hard work and contribution to placing the Authority on such a sound strategic and financial footing.

I am pleased to submit the Annual Report for the 2016 financial year which clearly demonstrates that the Authority continues to meet the objectives and responsibilities outlined in its Charter in a fiscally and environmentally sustainable manner. I confirm the Authority is well placed strategically and financially to continue to deliver a sustainable waste management solution for the southern region of Adelaide on behalf of its Constituent Councils.



*Board of Management
as at June 30th 2016*

Chairperson



Mark Booth

Members



Paul Harwood
City of Onkaparinga



Vincent Mifsud
City of Marion



Ian Walker
City of Holdfast Bay



Kirk Richardson
City Of Onkaparinga



Ian Crossland
City of Marion



Lynda Yates
City of Holdfast Bay

Deputy Members



Heidi Greaves
City of Onkaparinga



Nick Kerry
City of Marion



John Smedley
City of Holdfast Bay

Executive Officer's Message



The past year has been an exciting year of achievement and realignment for the Authority in line with its Strategic Plan, complimented by the direction of the SRWRA Board throughout the year to ensure the most effective use of resources and to ensure the Authority's post closure liabilities continue to meet the obligations set out by its Constituent Councils and Charter.

Recycle and Re-use have been a particular focus over the year in terms of recovered products, with the Authority diverting over 19,000 tonnes of recovered product from its Landfill operation. As part of the recycling and recovery processes being developed at the SRWRA operations, the Authority has been able to re-use over 150,000 tonnes of recovered aggregates during the construction of the newly developed Southern Recycling Centre (SRC).

The SRC development enables the Authority to continue to provide sustainable waste management solutions for the life of the Landfill and beyond. SRWRA's dedicated team and strong Board have been integral to the momentum of efficiencies and continuous improvements across the administration and operations of the SRWRA Landfill and Recycling Operations over the past year which has been supported by strategic investment into resource recovery and development of improved recycling infrastructure.

I would like to take this opportunity to extend my thanks and appreciation to the SRWRA

staff and Board members for their hard work and dedicated contribution over the past twelve months, strengthening the Authority's commitment and responsibilities for environmental and waste management on behalf of its Constituent Councils, placing the Authority on a strong strategic and financial footing to meet the challenges, obligations and developments of the waste industry now and into the future.

The combination of the SRWRA Board and Joint Venture Board brings an excellent balance to the Authority offering a vast array of perspectives and a myriad of experience from local government and private enterprise. This is further complimented by the support and guidance received by the SRWRA Audit Committee which consists of external representation from each of the Constituent Councils. The Audit Committee adds a valuable support function to the SRWRA Board and Executive Officer in the management of the Authority's risk profiles.

In the continued development of the SRWRA's community educational initiatives each year the Authority writes to all the local primary schools in the Constituent Council areas promoting the Les Perry Memorial Grant Programme. Schools in the Constituent Council areas are encouraged to apply to the Authority for a grant of approximately \$500 each to focus on recycling and educating children on the importance of recycling and re-use of common household waste materials. A total of 5 schools were successfully awarded the grant this year.

I am pleased to report that the 2015/16 financial period for the Authority showed an operating surplus of \$1.8M for the year ended 30th June 2016. This is an excellent result, built around the improvements and efficiencies of the operations over the past twelve months. The Authority continues to operate a reasonable commercial return to the Constituent Councils whilst ensuring there are adequate financial reserves to meet future developments and post closure requirements of its operations. A complete copy of the Audited Financial Statements for 2015/16 forms part of this report.

As the waste industry continues to evolve and develop, I look forward to leading the Authority through the challenges and opportunities in the year ahead.

SRWRA

General Purpose Financial Report For the year ended 30 June 2016



SOUTHERN REGION WASTE RESOURCE AUTHORITY

**General Purpose Financial Reports
for the year ended 30 June 2016**

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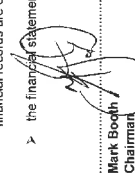
SOUTHERN REGION WASTE RESOURCE AUTHORITY

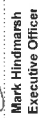
**ANNUAL FINANCIAL STATEMENTS
for the year ended 30 June 2016**

CERTIFICATION OF FINANCIAL STATEMENTS

I have been authorised by the Southern Region Waste Resource Authority Board to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1989, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2016 and the results of its operations and cashflows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.

.....

 Mark Hindmarsh
 Chairman

.....

 Mark Hindmarsh
 Executive Officer

Dated the 18th day of August 2016

SOUTHERN REGION WASTE RESOURCE AUTHORITY
STATEMENT OF COMPREHENSIVE INCOME
 for the year ended 30 June 2016

	Notes	2016 \$ '000	2015 \$'000
INCOME			
User charges	2	9,294	9,171
Investment income	2	622	672
Other Income	2	631	1,302
Net gain - equity accounted Joint Venture	14	-	124
Total Income		10,547	11,269
EXPENSES			
Employee costs	3	1,025	1,005
Materials, contracts & other expenses	3	6,848	6,344
Depreciation, amortisation & impairment	3	784	1,034
Other Expenses	3	75	94
Net loss - equity accounted Joint Venture	14	20	-
Total Expenses		8,752	8,477
OPERATING SURPLUS / (DEFICIT)		1,795	2,792
Net gain (loss) on disposal or revaluation of assets	4	5	-
NET SURPLUS / (DEFICIT)		1,800	2,792
transfer to Equity Statement			
Other Comprehensive Income			
Changes in revaluation surplus - infrastructure, property, plant & equipment		-	-
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		1,800	2,792

This Statement is to be read in conjunction with the attached Notes.

SOUTHERN REGION WASTE RESOURCE AUTHORITY
STATEMENT OF FINANCIAL POSITION
 as at 30 June 2016

	Notes	2016 \$'000	2015 \$'000
ASSETS			
Current Assets			
Cash and cash equivalents	5	19,069	19,245
Trade & other receivables	5	867	1,049
Inventories	5	48	49
		<u>19,984</u>	<u>20,343</u>
Total Current Assets		19,984	20,343
Non-current Assets			
Equity Accounted Joint Venture	14	164	189
Infrastructure, Property, Plant & Equipment	6	14,461	16,614
		<u>14,625</u>	<u>16,803</u>
Total Non-current Assets		14,625	16,803
Total Assets		34,609	37,146
LIABILITIES			
Current Liabilities			
Trade & Other Payables	7	1,365	1,414
Provisions	7	136	134
		<u>1,501</u>	<u>1,548</u>
Total Current Liabilities		1,501	1,548
Non-current Liabilities			
Provisions	7	14,560	18,870
		<u>14,560</u>	<u>18,870</u>
Total Non-current Liabilities		14,560	18,870
NET ASSETS		16,081	20,418
		<u>18,528</u>	<u>16,728</u>
EQUITY			
Accumulated Surplus		18,528	16,728
TOTAL EQUITY		18,528	16,728

This Statement is to be read in conjunction with the attached Notes.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

STATEMENT OF CASH FLOWS
for the year ended 30 June 2016

	2016	2015
	\$ '000	\$ '000
CASH FLOWS FROM OPERATING ACTIVITIES		
Receipts		
Operating receipts	10,869	10,465
Investment receipts	621	667
Payments		
Operating payments to suppliers & employees	(8,898)	(8,497)
Finance payments	-	-
Net Cash provided by (or used in) Operating Activities	2,592	2,635
Notes	8 (b)	
CASH FLOWS FROM INVESTING ACTIVITIES		
Receipts		
Sale of surplus assets	5	-
Distributions received from equity accounted Joint Venture	150	-
Payments		
Expenditure on renewal/replacement of assets	(39)	(31)
Expenditure on new/upgraded assets	(2,739)	(1,208)
Capital contributed to equity accounted Joint Venture	(145)	-
Distributions paid to Constituent Councils	-	(200)
Net Cash provided by (or used in) Investing Activities	(2,768)	(1,439)
CASH FLOWS FROM FINANCING ACTIVITIES		
Net Cash provided by (or used in) Financing Activities	-	-
Net Increase (Decrease) in cash held	(176)	1,196
Cash & cash equivalents at beginning of period	19,245	18,049
Cash & cash equivalents at end of period	19,069	19,245
Notes	8 (e)	

This Statement is to be read in conjunction with the attached Notes

SOUTHERN REGION WASTE RESOURCE AUTHORITY

STATEMENT OF CHANGES IN EQUITY
for the year ended 30 June 2016

2016	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
Balance at end of previous reporting period		16,728	-	-	16,728
Adjustments due to compliance with revised Accounting Standards		-	-	-	-
Adjustments to give effect to changed accounting policies		-	-	-	-
Restated Opening Balance		16,728	-	-	16,728
Net Surplus/ (Deficit) for Year		1,800	-	-	1,800
Other Comprehensive Income		-	-	-	-
Gain on revaluation of infrastructure, property, plant & equipment		-	-	-	-
Transfers between reserves		-	-	-	-
Distributions to Member Councils		-	-	-	-
Balance at end of period		18,528	-	-	18,528
2015	Notes	Accumulated Surplus	Asset Revaluation Reserve	Other Reserves	TOTAL EQUITY
Balance at end of previous reporting period		14,136	-	-	14,136
Adjustments due to compliance with revised Accounting Standards		-	-	-	-
Adjustments to give effect to changed accounting policies		-	-	-	-
Restated Opening Balance		14,136	-	-	14,136
Net Surplus/ (Deficit) for Year		2,792	-	-	2,792
Other Comprehensive Income		-	-	-	-
Gain on revaluation of infrastructure, property, plant & equipment		-	-	-	-
Transfers between reserves		(200)	-	-	(200)
Distributions to Member Councils		-	-	-	-
Balance at end of period		16,728	-	-	16,728

This Statement is to be read in conjunction with the attached Notes

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian equivalents to International Financial Reporting Standards
This general purpose financial report has been prepared in accordance with Australian equivalents to International Financial Reporting Standards (AIFRS) as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), Urgent Issues Group Interpretations (UIGs) and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 Regional Subsidiary under the control of City of Onkaparinga, City of Marion and the City of Holdfast Bay.

1.2 Historical Cost Convention

Except where stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with AIFRS requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

2 The Local Government Reporting Entity

Southern Region Waste Resource Authority operates as a regional subsidiary pursuant to Section 43 of the SA Local Government Act 1999 and Section 25 of the Local Government Implementation Act, and has its principal place of business at 112 Bakewell Dr, Seaford Heights SA 5169.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 10.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 1 - Significant Accounting Policies (cont)

5 Infrastructure, Property, Plant & Equipment

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use".

5.1 Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Capital works still in progress at balance date are recognised as other non-current assets and transferred to infrastructure, property, plant & equipment when completed ready for use.

5.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. No capitalisation threshold is applied to the acquisition of land or interests in land.

Capitalisation threshold applied of \$1,000 for all asset classes. Any purchases greater than this amount are capitalised and depreciated on the Authority's asset register.

5.3 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation on Landfill Construction assets are amortised proportionately to the rate of filling based upon the projected remaining airspace of landfill cells as at the beginning of the reporting period. The Authority annually assesses the remaining airspace of landfill cells and accordingly, depreciation and amortisation rates are adjusted to reflect these estimates. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment	3 to 10 years
Buildings	30 - 50 years
Waste Facility	10 to 15 years
Landfill Construction	Amortised proportionately to rate of filling

5.4 Impairment

Assets that have an indefinite useful life are not subject to depreciation and are reviewed annually for impairment. Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

6 Payables

6.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 1 - Significant Accounting Policies (cont)

7 Employee Benefits**7.1 Salaries, Wages & Compensated Absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

The Authority recognises all presently entitled liabilities as current liabilities regardless of whether it is expected to be paid within the preceding 12 months of reporting date.

7.2 Superannuation

The Authority makes employer superannuation contributions in respect of its employees to Statewide Super. The Scheme has two types of membership, each of which is funded differently.

Accumulation Fund Members

Accumulation fund members receive both employer and employee contributions on a progressive basis. Employer contributions are normally based on a fixed percentage of employee earnings in accordance with Superannuation Guarantee Legislation (9.5% in 2015/16; 9.5% in 2014/15). No further liability accrues to the employer as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Defined Benefit Members

Defined benefit scheme is where the benefit payable is based on a formula determined by the member's contribution rate, number of years of contribution and final average salary. The Authority makes employer contributions as determined by the scheme's Trustee based on advice from the Scheme's Actuarial. The most recent full actuarial investigation conducted by the Scheme's actuary, A C Miller, FIAA, of Russell Employee Benefits Pty Ltd as at 30 June 2014, The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to the Authority's contribution rates at some future time.

The Authority also makes contributions to other superannuation schemes selected by employees under the 'choice of fund' legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the new assets of the scheme, and no further liability attaches to the Authority.

8 Rehabilitation

Expenditures relating to ongoing rehabilitation and restoration reduce any provision previously established. The Authority annually monitors the liability recorded for landfill rehabilitation and restoration estimates and makes adjustments to the liability as required to ensure an accurate projected cost of the liability is shown in the balance sheet. The Authority will be undertaking further detailed reviews of all rehabilitation and restoration liability costs in future years with the assistance of external consultants to ensure all projected costs have been independently verified.

9 Inventory

Inventory held by the Authority reflect materials stored on site which have either been purchased or gifted which will be used for future Cell and Capping construction works to be undertaken in future years.

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SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 1 - Significant Accounting Policies (cont)

10 GST Implications

In accordance with IUG Abstract 1031 "Accounting for the Goods & Services Tax", Receivables and Creditors include GST receivable and payable. Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable. Non-current assets and capital expenditures include GST net of any recoupment.

Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

11 Comparative Information

Comparative information has been reclassified to be consistent with the current year disclosure of equivalent information in accordance with AIFRS.

12 New Accounting Standards

Certain new accounting standards and IUG interpretations have been published that are not mandatory for the 30 June 2016 reporting period and have not been used in preparing these reports.

The Authority is of the view that none of the new standards or interpretations will affect any of the amounts recognised in the financial statements, but that they may impact certain information otherwise disclosed.

13 Valuation of Land and Building Assets

Land and Building assets held by the Authority were valued by Opteon (South Australia) Pty Ltd with an effective valuation date of 30 June 2014 applied for financial reporting purposes. Assets were valued to their market value based on the current zoning of the Onkaparinga Council Development Plan and Environmental Protection Agency (EPA) constraints and assessed market values based on highest and best use. All purchases made post 30 June 2014 have been recorded at Cost.

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SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 2 - INCOME

	2016 \$'000	2015 \$'000
USER CHARGES		
Landfill Operations	9,294	9,171
INVESTMENT INCOME		
Interest on investments	552	633
Local Government Finance Authority	27	20
Banks & other	43	19
Investment property rental income	622	672
OTHER INCOME		
Movement in Landfill Liabilities	228	1,182
Other Income	307	-
Southern Recycling Centre	96	120
	631	1,302

During the 2015/16 financial year, the Authority completed a review of the Post Closure Rehabilitation landfill liability which resulted in a reduction of \$4,643 million to the liability - refer Note 7. This reduction in liability is a non-cash transaction of which \$228k has been reflected in Other Income.

Note 3 - EXPENSES

EMPLOYEE COSTS	951	911
Salaries and Wages	11	6
Employee leave expense	77	72
Superannuation	43	48
Workers' Compensation Insurance	(57)	(32)
Less: Capitalised and distributed costs	1,025	1,005
Total Operating Employee Costs	10	10

(Full time equivalent at end of reporting period)

MATERIALS, CONTRACTS & OTHER EXPENSES

Prescribed Expenses		
Auditor's Remuneration	19	18
- Auditing the financial reports	-	6
- Internal Controls Opinion	43	36
Board Expenses	3	28
Operating Lease Rentals - cancellable leases	65	88
Subtotal - Prescribed Expenses	227	254
Other Materials, Contracts & Expenses		
Contractors	104	141
Fuel	12	6
Equipment Hire	391	271
Maintenance	55	106
Legal Expenses	5,682	5,162
Levies paid- EPA Levy	41	43
Professional services	10	32
Southern Recycling Centre	361	251
Sundry	6,783	6,266
Subtotal - Other Materials, Contracts & Expenses	6,848	6,344

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 3 - EXPENSES (cont)

	2016 \$'000	2015 \$'000
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation	401	641
Landfill Construction	45	29
Buildings & Waste Facility	338	364
Plant & Equipment	6	-
Impairment	784	1,034
OTHER EXPENSES		
Transfer to Provision for Cell 2 Capping	-	-
Transfer to Provision of Cell 3-1 & 3-2 Capping	75	94
	75	94

Note 4 - ASSET DISPOSAL & FAIR VALUE ADJUSTMENTS

INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

Assets renewed or directly replaced	5	-
Proceeds from disposal	-	-
Less: Carrying amount of assets sold	5	-
Gain (Loss) on disposal	-	-
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	5	-

Note 5 - CURRENT ASSETS

CASH & EQUIVALENT ASSETS	1,304	1,698
Cash on Hand and at Bank	-	-
Deposits at Call	17,765	17,547
Short Term Deposits & Bills, etc	19,069	19,245
TRADE & OTHER RECEIVABLES	25	29
Accrued Revenues	823	882
Debtors - general	19	138
Prepayments	867	1,049
Total	867	1,049
Less: Allowance for Doubtful Debts	-	-
INVENTORIES	48	49
Stores & Materials	48	49

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

	2015 \$'000				2016 \$'000			
	AT FAIR VALUE	AT COST	ACCUM DEPN	CARRYING AMOUNT	AT FAIR VALUE	AT COST	ACCUM DEPN	CARRYING AMOUNT
Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT								
Land	1,427	400	-	1,827	1,427	400	-	1,827
Buildings	560	370	(12)	918	560	780	(41)	1,299
Waste Facility:								
Fencing	-	29	(26)	3	-	41	(32)	9
Concrete Slab	-	111	(84)	27	-	111	(90)	21
Oil Transfer Facility	-	68	(51)	17	-	68	(55)	13
Shed	-	25	(9)	16	-	25	(9)	16
Depot	-	67	(24)	43	-	67	(25)	42
Plant & Equipment	-	4,361	(2,638)	1,723	-	4,220	(2,720)	1,500
Motor Vehicles	-	31	(8)	23	-	74	(13)	61
Office Equipment	-	157	(145)	12	-	126	(113)	13
Landfill Construction:								
Landfill Cell 3-1 & 3-2	-	5,293	(5,293)	-	-	5,293	(5,293)	-
Landfill Cell's 3-1 & 3-2 Capping	-	828	(828)	-	-	828	(828)	-
Cell 3-3 & 3-4 (Lower)	-	3,705	(3,264)	441	-	3,705	(3,264)	441
Cell 3-3 & 3-4 (Lower) Capping	-	2,668	(588)	2,080	-	2,755	(588)	2,167
Cell 4	-	3,578	(1,189)	2,389	-	3,607	(1,432)	2,175
Cell 4 (Capping)	-	1,673	(908)	765	-	1,727	(991)	736
Site Rehabilitation	-	5,733	(1,317)	4,416	-	5,733	(5,733)	-
Future Restoration Costs	-	3,901	(2,309)	1,592	-	4,028	(2,384)	1,644
Work in Progress	-	322	-	322	-	2,497	-	2,497
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	1,987	33,320	(18,693)	16,614	1,987	36,085	(23,611)	14,461
<i>Comparatives</i>	<i>1,987</i>	<i>32,771</i>	<i>(17,658)</i>	<i>17,100</i>	<i>1,987</i>	<i>33,320</i>	<i>(18,693)</i>	<i>16,614</i>

This Note continues on the following pages.

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SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS for the year ended 30 June 2016

	2015 \$'000	CARRYING AMOUNT MOVEMENTS DURING YEAR \$'000						2016 \$'000			
		CARRYING AMOUNT	Additions		Disposals	Depreciation	Impairment		Adjustments	Revaluation Movement	CARRYING AMOUNT
			Capital	Renewals							
Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT											
Land	1,827	-	-	-	-	-	-	-	1,827		
Buildings	918	401	9	-	(29)	-	-	-	1,299		
Waste Facility:											
Fencing	3	-	11	-	(5)	-	-	-	9		
Concrete Slab	27	-	-	-	(6)	-	-	-	21		
Oil Transfer Facility	17	-	-	-	(4)	-	-	-	13		
Shed	16	-	-	-	-	-	-	-	16		
Depot	43	-	-	-	(1)	-	-	-	42		
Plant & Equipment	1,723	151	-	(57)	(317)	-	-	-	1,500		
Motor Vehicles	23	43	-	-	(5)	-	-	-	61		
Office Equipment	12	-	19	(3)	(15)	-	-	-	13		
Landfill Construction:											
Landfill Cell 3-1 & 3-2	-	-	-	-	-	-	-	-	-		
Landfill Cell's 3-1 & 3-2 Capping	-	-	-	-	-	-	-	-	-		
Cell 3-3 & 3-4 (Lower)	441	-	-	-	-	-	-	-	441		
Cell 3-3 & 3-4 (Lower) Capping	2,080	87	-	-	-	-	-	-	2,167		
Cell 4	2,389	30	-	-	(244)	-	-	-	2,175		
Cell 4 (Capping)	765	54	-	-	(83)	-	-	-	736		
Post Closure Rehabilitation	4,416	-	-	-	-	-	(4,416)	-	-		
Future Restoration Costs	1,592	127	-	-	(75)	-	-	-	1,644		
Work in Progress	322	2,175	-	-	-	-	-	-	2,497		
TOTAL INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT	16,614	3,068	39	(60)	(784)	-	(4,416)	-	14,461		
<i>Comparatives</i>	<i>20,902</i>	<i>1,512</i>	<i>8</i>	<i>(42)</i>	<i>(1,785)</i>	<i>(529)</i>	<i>-</i>	<i>(2,966)</i>	<i>17,100</i>		

This Note continues on the following pages.

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SOUTHERN REGION WASTE RESOURCE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016**

Note 8 - RECONCILIATION OF CASH FLOW STATEMENT

(a) **Reconciliation of Cash**
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Statement of Financial Position as follows:

	2016	2015
	\$'000	\$'000
Total cash & equivalent assets	19,069	19,245
Less: Short-term borrowings	-	-
Balances per Cash Flow Statement	<u>19,069</u>	<u>19,245</u>

(b) **Reconciliation of Change in Net Assets to Cash from Operating Activities**

Net Surplus (Deficit)	1,800	2,792
Non-cash items in Income Statement	784	1,034
Depreciation, amortisation & impairment	(5)	-
Net (Gain) Loss on Disposals	<u>2,579</u>	<u>3,826</u>
Add (Less): Changes in Net Current Assets		
Net (increase) decrease in receivables	182	338
Net (increase) decrease in inventories	1	(49)
Net (increase) decrease in other current assets	-	-
Net increase (decrease) in trade & other payables	(49)	(272)
Net increase (decrease) in other provisions	(121)	(1,208)
Net Cash provided by (or used in) operations	<u>2,592</u>	<u>2,635</u>

(c) **Non-Cash Financing and Investing Activities**

Acquisition of assets by means of:
 - Physical resources received free of charge
 - Non-cash grants & contributions
 Amounts recognised in Income Statement

- Finance Leases	-	-
	-	-
	-	-

(d) **Financing Arrangements**

Unrestricted access was available at balance date to the following lines of credit:
 Corporate Credit Cards

	18
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The Authority has no bank overdraft facility.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

**NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016**

Note 7 - LIABILITIES

TRADE & OTHER PAYABLES	2016		2015	
	Notes	\$'000	Current	Non-current
Goods & Services		1,190	1,102	-
Accrued expenses - other		175	312	-
		<u>1,365</u>	<u>1,414</u>	-

PROVISIONS

Annual Leave	74	77	-	11
Long Service Leave	62	57	8,297	-
Post Closure Rehabilitation	-	3,654	-	2,320
Cell Capping - 3-1 & 3-2	-	2,396	-	2,668
Cell Capping - 3-3 & 3-4 (Lower)	-	2,755	-	1,673
Cell 4 Capping	-	1,727	-	3,901
Future Restoration Costs	-	4,028	-	18,870
	<u>136</u>	<u>14,560</u>	<u>134</u>	<u>18,870</u>

**Movements in Provisions - 2016 year only
(current & non-current)**

	Operating Balance	Additional Amounts Recognised/ (Derecognised)	Payments	Closing Balance
Post Closure Rehabilitation	8,297	(4,643)	-	3,654
Cell Capping - 3-1 & 3-2	2,320	76	-	2,396
Cell Capping - 3-3 & 3-4 (Lower)	2,668	87	-	2,755
Cell 4 Capping	1,673	54	-	1,727
Future Restoration Costs	3,901	127	-	4,028
Total	<u>18,859</u>	<u>(4,299)</u>	-	<u>14,560</u>

SOUTHERN REGION WASTE RESOURCE AUTHORITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 9 - FINANCIAL INSTRUMENTS

Recognised Financial Instruments

Bank Deposits at Call, Short Term Accounting Policy: Carried at lower of cost and net realisable value. Interest is recognised when earned.

Terms & conditions: Deposits are returning fixed interest rates of 1.5 - 2.8% (2015: 2 - 3%). Short term deposits have an average maturity of 90 days (2015: 90 days).

Carrying amount: approximates fair value due to the short term to maturity.

Receivables - Gaba Fees & Associated Accounting Policy: Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Carrying amount: approximates fair value (after deduction of any allowances).

Liabilities - Creditors and Accruals Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.

Terms & conditions: Liabilities are normally settled on 30 day terms.

Carrying amount: approximates fair value.

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

Risk Exposures

Credit Risk: represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any provision for doubtful debts. All investments are made with the SA Local Government Finance Authority and the ANZ Bank. There is no material exposure to any individual debtor.

Market Risk: is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor *currency* risk apply.

Liquidity Risk: is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Policy (LGA Information Paper 15), liabilities have a range of maturity dates based on cash inflows.

Interest Rate Risk: is the risk that future cash flows will fluctuate because of changes in market interest rates. Most of the Authority's financial instruments are at fixed rates. Any such variations in future cash flows will not be material in effect on either the Authority's incomes or expenditures.

SOUTHERN REGION WASTE RESOURCE AUTHORITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 9 (cont) - FINANCIAL INSTRUMENTS
Liquidity Analysis

2016	Fixed interest maturing in			Non-interest bearing \$'000	Total \$'000
	Floating Interest Rate \$'000	≤ 1 year \$'000	> 1 year ≤ 5 years \$'000		
Financial Assets					
Fair Value through P&L					
Cash Assets	1,304	17,765	-	-	19,069
Loans & Receivables					
Receivables	-	-	-	867	867
Total	1,304	17,765	-	867	19,936
<i>Weighted Average Interest Rate</i>	1.50%	2.80%	-	-	-
Financial Liabilities					
Payables	-	-	-	1,365	1,365
Total	-	-	-	1,365	1,365
EXCESS OF FINANCIAL ASSETS OVER LIABILITIES	1,304	17,765	-	(498)	18,571

2015

2015	Fixed interest maturing in			Non-interest bearing \$'000	Total \$'000
	Floating Interest Rate \$'000	≤ 1 year \$'000	> 1 year ≤ 5 years \$'000		
Financial Assets					
Fair Value through P&L					
Cash Assets	1,698	17,547	-	-	19,245
Loans & Receivables					
Receivables	-	-	-	1,049	1,049
Total	1,698	17,547	-	1,049	20,291
<i>Weighted Average Interest Rate</i>	2.00%	3.00%	-	-	-
Financial Liabilities					
Payables	-	-	-	1,414	1,414
Total	-	-	-	1,414	1,414
EXCESS OF FINANCIAL ASSETS OVER LIABILITIES	1,698	17,547	-	(365)	18,880

SOUTHERN REGION WASTE RESOURCE AUTHORITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 10 - COMMITMENTS FOR EXPENDITURE

Notes	2016 \$'000	2015 \$'000
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Resource Recovery Facility	527	1,660
Administration Office Construction	-	146
Plant & Equipment	<u>527</u>	<u>1,806</u>
These expenditures are payable:		
Not later than one year	527	1,806
Later than one year and not later than 5 years	-	-
Later than 5 years	<u>527</u>	<u>1,806</u>

Other Expenditure Commitments

Other expenditure committed for (excluding inventories) at the reporting date but not recognised in the financial statements as liabilities:

Audit Services	73	18
These expenditures are payable:	<u>73</u>	<u>18</u>
Not later than one year	18	18
Later than one year and not later than 5 years	55	-
Later than 5 years	<u>73</u>	<u>18</u>

Note 11 - CONTINGENCIES & ASSETS & LIABILITIES NOT RECOGNISED IN THE STATEMENT OF FINANCIAL PERFORMANCE

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position but knowledge of those items is considered relevant to users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Potential Insurance Losses

The Authority insures against all known insurable risks using a range of insurance policies, each of which is subject to a deductible "insurance excess", the amount of which varies according to the class of insurance.

The Authority has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to the Authority may have existed at reporting date.

2. Legal Expenses

All known costs have been recognised.

Note 12 - EVENTS OCCURRING AFTER REPORTING DATE

There were no events subsequent to 30 June 2016 that need to be disclosed in the Financial Statements

SOUTHERN REGION WASTE RESOURCE AUTHORITY
NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 13 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a uniform and consistent basis. The uniform presentation represents a simplified version of reporting under the Government Finance Statistics (GFS) framework of the Australian Bureau of Statistics.

All Councils in South Australia voluntarily have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.

	2016 \$'000	2015 \$'000
Income	10,547	11,269
less Expenses	<u>(8,752)</u>	<u>(8,477)</u>
Operating Surplus / (Deficit)	1,795	2,792
less Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	39	31
Depreciation, Amortisation, Impairment and Movement in Landfill Provisions	<u>(659)</u>	<u>(1,128)</u>
Proceeds from Sale of Replaced Assets	<u>(620)</u>	<u>(1,097)</u>
less Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets	2,739	1,208
Amounts received specifically for New and Upgraded Assets	-	-
Proceeds from Sale of Surplus Assets	<u>(5)</u>	<u>-</u>
	<u>2,734</u>	<u>1,208</u>
Net Lending / (Borrowing) for Financial Year	<u>(119)</u>	<u>2,681</u>

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 14 - EQUITY ACCOUNTED JOINT VENTURE

Southern Recycling Centre (SRC)

The Authority has entered into a joint venture arrangement with Integrated Waste Services Pty Ltd to operate the Southern Recycling Centre located on the Authority's landfill site.

	2016	2015
	\$'000	\$'000
The Authority's respective interests are:		
- interest in operating result:	49.99%	49.99%
- ownership of equity	49.99%	49.99%
- the proportion of voting power	50.00%	50.00%

Movement in Investment in Joint Operation:

Opening Balance	189	65
New Capital Contributions	145	-
Share in Operating Result	124	124
Equity Adjustment	(144)	-
Distributions Received	(150)	-
Share in Equity of Joint Operation	164	189

Expenditure Commitments

There were no expenditure commitments at reporting date that required to be recognised in the financial statements.

Contingent Liabilities

There were no contingent liabilities at reporting date that required to be recognised in the financial statements.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 15 - FAIR VALUE MEASUREMENTS

The Authority measures and recognises the following assets at fair value on a recurring basis after initial recognition:

- Land assets.
- The Authority does not subsequently measure any liabilities at fair value on a recurring basis, or any assets or liabilities at fair value on a non-recurring basis.

(a) Fair value hierarchy

AASB 13: *Fair Value Measurement* requires the disclosure of fair value information according to the relevant level in the fair value hierarchy. This hierarchy categorises fair value measurements into one of three possible levels based on the lowest level that a significant input can be categorised into. The levels are outlined below.

Level 1	Level 2	Level 3
Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.	Measurements based on other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.	Measurements based on unobservable inputs for the asset or liability.

The fair value of assets and liabilities that are not traded in an active market is determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation techniques

The Authority selects valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the association are consistent with one or more of the following valuation approaches:

- **Market approach:** uses prices and other relevant information generated by market transactions involving identical or similar assets or liabilities.
- **Income approach:** converts estimated future cash flows or income and expenses into a single current (i.e. discounted) value.
- **Cost approach:** reflects the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Authority gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data are not available and therefore are developed using the best information available about such assumptions are considered unobservable.

SOUTHERN REGION WASTE RESOURCE AUTHORITY

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS
for the year ended 30 June 2016

Note 15 - FAIR VALUE MEASUREMENTS (Cont.)

The following tables provide the fair values of the Authority's assets measured and recognised on a recurring basis after initial recognition, categorised within the fair value hierarchy.

	Note	Level 1	Level 2	Level 3	Total
		\$	\$	\$	\$
2016					
Recurring fair value measurements					
Infrastructure, Property, Plant & Equipment					
- Land	6	-	1,827	-	1,827
- Buildings	6	-	1,340	-	1,340
Total financial assets recognised at fair value		-	3,167	-	3,167
2015					
Recurring fair value measurements					
Infrastructure, Property, Plant & Equipment					
- Land	6	-	1,827	-	1,827
- Buildings	6	-	930	-	930
Total financial assets recognised at fair value		-	2,757	-	2,757

(b) Disclosed fair value measurements

The following table provides the level of the fair value hierarchy within which the disclosed fair value measurements are categorised in their entirety and a description of the valuation technique(s) and inputs used.

	Fair Value Hierarchy/Level	Valuation Technique	Inputs Used
There has been no change in the valuation techniques used to calculate the fair values disclosed in the financial statements.	2	Market Value	Observable sales of similar properties – both vacant land and land with improvements

Presiding Member Southern Region Waste Resource Authority Audit Committee – Auditor Independence

I, Greg Connor the person occupying the position of Presiding Member of the Southern Region Waste Resource Authority's Audit Committee, do hereby certify (for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011), that the auditor of the Southern Region Waste Resource Authority, Galpin, has not been engaged by the Southern Region Waste Resource Authority to provide services to the Southern Region Waste Resource Authority outside of the scope of the audit functions under the Local Government Act 1999.


Greg Connor
Presiding Member
Southern Region Waste Resource Authority Audit Committee

Dated 18.8.16



David Chant FCPA
 Simon Smith FCPA
 David Sullivan CPA
 Jason Seidel CA
 Renae Nicholson CA
 Tim Muhlhauser CA
 Aaron Coonan CA
 Luke Williams CPA

Mount Gambier
 233 Commercial Street West
 PO Box 246, Mount Gambier SA 5250
 DX 29044
 P 08 8725 3068
 F 08 8724 9553
 E admin@galpins.com.au

Stirling
 Unit 4/3-5 Mount Barker Road
 PO Box 727, Stirling SA 5152
 P 08 8339 1255
 F 08 8339 1266
 E stirling@galpins.com.au

Norwood
 3 Kensington Road
 PO Box 4057, Norwood South SA 5007
 P 08 8332 3433
 F 08 8332 3466
 E norwood@galpins.com.au

W www.galpins.com.au

ABN 30 050 511 757

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**INDEPENDENT AUDITOR'S REPORT
 TO THE MEMBERS OF THE
 SOUTHERN REGION WASTE RESOURCE AUTHORITY**

Report on the Financial Report

We have audited the accompanying financial report of the Southern Region Waste Resource Authority ("the Authority"), which comprises the balance sheet as at 30 June 2016, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the statement by the Executive Officer.

Authority's Responsibility for the Financial Report

The Authority is responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards (including Australian Accounting Interpretations), the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 and for such internal control as the Authority determines is necessary to enable the preparation of the financial report that is free from material misstatements, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Authority's preparation of the financial report that gives a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Authority, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independence

In conducting our audit, we have complied with the independence requirements of the Australian professional accounting bodies, the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011.

Audit Opinion

In our opinion, the financial report of the Southern Region Waste Resource Authority for the year ended 30 June 2016 is properly drawn up:

- (a) so as to give a true and fair view of:
 - (i) the Authority's state of affairs as at 30 June 2016 and its operating result and cash flows for the year ended on that date; and
 - (ii) the other matters required by Division IV of the Local Government Act 1999 to be dealt with in the accounts;
- (b) in accordance with the provisions of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011; and
- (c) in accordance with applicable Accounting Standards and other mandatory professional reporting requirements.

Other Matter

The financial report of the Southern Region Waste Resource Authority for the year ended 30 June 2015 was audited by another auditor who expressed an unmodified opinion on that financial report on 16 September 2015.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Simon Smith, FCPA, Registered Company Auditor
 Partner

26 / 8 / 2016



David Chant FCPA
 Simon Smith FCPA
 David Sullivan CPA
 Jason Seidel CA
 Renae Nicholson CA
 Tim Muhlhauser CA
 Aaron Coonan CA
 Luke Williams CPA

Mount Gambier
 233 Commercial Street West
 PO Box 246 Mount Gambier SA 5290
 DX 259044
 P 08 8725 3068
 F 08 8724 9553
 e admin@galpins.com.au

Stirling
 Unit 4/3-5 Mount Barker Road
 PO Box 727 Stirling SA 5152
 P 08 83359 1255
 F 08 83359 1256
 e stirling@galpins.com.au

Norwood
 3 Kensington Road
 PO Box 4067 Norwood South SA 5067
 P 08 83332 3433
 F 08 83332 3436
 e norwood@galpins.com.au

W www.galpins.com.au

ABN 30 630 511 737

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**INDEPENDENT AUDITOR'S REPORT
 TO THE MEMBERS OF THE
 SOUTHERN REGION WASTE RESOURCE AUTHORITY**

**INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE
 SOUTHERN REGION WASTE RESOURCE AUTHORITY**

We have audited the Internal Controls of the Southern Region Waste Resource Authority ("the Authority") under the requirement of Section 129(1)(b) of the Local Government Act 1999 in relation only to the Internal Controls established by the Authority to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the year ended 30 June 2016 have been conducted properly and in accordance with the law.

The Authority's Responsibility for Internal controls

The Authority is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the Local Government Act 1999 to ensure that the receipt, expenditure and investment of money, with acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Auditor's responsibility

Our responsibility is to express an opinion on the Authority's compliance with Section 129(1)(b) of the Local Government Act 1999 in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with the law, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3100 *Compliance Engagements*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Authority has complied with Section 125 of the Local Government Act 1999 in relation only to the internal controls specified above for the period 1 July 2015 to 30 June 2016. ASAE 3100 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these controls, assessing the risk that a material weakness exists, and testing and evaluating the design of controls on a sample basis based on the assess risk.

Limitation of Use

This report has been prepared for the members of the Authority in accordance with Section 129(1)(B) of the Local Government Act 1999 in relation to the Internal Controls Specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Authority, or for any purpose other than which it was prepared.

Inherent Limitation.

Due to the inherent limitations of any compliance procedure, it is possible that fraud, error or non-compliance may occur and not to be detected. A reasonable assurance engagement is not designed to detect all instances of non-compliance with Section 125 of the Local Government Act 1999 in relation to the Internal Controls specified above, as the engagement is not performed continuously throughout the period and procedures performed in respect of compliance with Section 125 of the Local Government Act 1999 in relation to the Internal Controls specified above are undertaken on a test basis.

The opinion expressed in this report has been formed on the above basis.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

Opinion

In our opinion, the Authority has complied, in all material respects, with Section 129(1)(b) if the Local Government Act 1999 in relation to internal controls established by the Authority relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the authority have been conducted properly and in accordance with law for the year ended 30 June 2016.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Simon Smith, FCPA, Registered Company Auditor
 Partner

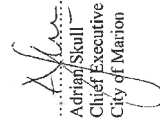
26/8/2016



PO Box 21, Oaklands Park
 South Australia 5046
 245 Sturt Road, Sturt
 South Australia 5047
T (08) 8375 6600
F (08) 8375 6699
E council@marion.sa.gov.au

**Chief Executive Officer's Certificate of Compliance – Auditor Independence
 Southern Region Waste Resource Authority**

I, Adrian Skull, the person for the time being occupying the position of ~~Acting~~ Chief Executive Officer of the City of Marion, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify (for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011), that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside of the scope of the audit functions under the Local Government Act 1999.


 Adrian Skull
 Chief Executive Officer
 City of Marion

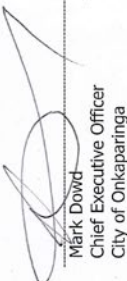
12 / 8 / 16
 Dated

The City of Marion acknowledges it is part of Kaurna land and recognises the Kaurna people as the traditional and continuing custodians of the land.



**Chief Executive Officer's Certificate of Compliance – Auditor Independence
 Southern Region Waste Resource Authority**

I, Mark Dowd the person for the time being occupying the position of Chief Executive Officer of the City of Onkaparinga, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify (for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011), that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside of the scope of the audit functions under the Local Government Act 1999.


 Mark Dowd
 Chief Executive Officer
 City of Onkaparinga

23 / 8 / 2016
 Dated



City of Onkaparinga
 PO Box 1
 Noorlungo Centre
 South Australia 5168
 www.onkaparingacity.com

Noorlungo office
 Ramsay Place
 Noorlungo Centre
 Telephone (08) 8384 0666
 Facsimile (08) 8382 8744

Aberfoyle Park office
 The Hub
 Aberfoyle Park
 Telephone (08) 8384 0666
 Facsimile (08) 8382 8744

Willunga office
 51 Peters Terrace
 Willunga
 Telephone (08) 8384 0666
 Facsimile (08) 8382 8744

Woodcroft office
 175 Bains Road
 Morphett Vale
 Telephone (08) 8384 0666
 Facsimile (08) 8382 8744



holdfast.sa.gov.au

Brighton Civic Centre 24 Jetty Road, Brighton SA 5048

PO Box 19 Brighton SA 5048

P 08 8229 9999 F 08 8298 4561

Glenelg Customer Service Centre and Library

2 Colley Terrace, Glenelg SA 5045

**Chief Executive Officer's Certificate of Compliance – Auditor Independence
Southern Region Waste Resource Authority**

I, Justin Lynch, the person for the time being occupying the position of Chief Executive Officer of the City of Holdfast Bay, being a Constituent Council of the Southern Region Waste Resource Authority, do hereby certify (for the purposes of Regulation 22 (3) of the Local Government (Financial Management) Regulations 2011), that the auditor of the subsidiary, Galpins, has not been engaged by the subsidiary to provide services to the subsidiary outside of the scope of the audit functions under the Local Government Act 1999.


Justin Lynch
Chief Executive Officer
City of Holdfast Bay

...9.18.16
Dated



Attendance at Board Meetings

July 2015 – June 2016

BOARD MEETINGS	A	B
BOARD MEMBERS		
Chairman Mark Booth	7	7
Ian Walker	7	4
Kirk Richardson	7	7
Vincent Mifsud	7	5
Steve Matthewson (to May 2016)	6	4
Paul Harwood (May 2016 to Jun 2016)	1	0
Lynda Yates	7	7
Ian Crossland	7	6
DEPUTY BOARD MEMBERS		
Please Note: Deputy Board Members are only required to attend a Board Meeting when the Board Member is an apology.		
Nick Kerry	7	0
John Smedley	7	4
Heidi Creaves	7	1

A = Number of meetings held during the period 1 July 2015 to 30 June 2016 during the time the Board Member or the Deputy Board Member was a member of the Board.

B = Number of meetings attended by the Board Member or Deputy Board Member from 1 July 2015 to 30 June 2016.

Attendance at Audit Committee Meetings

JULY 2015 – JUNE 2016

AUDIT COMMITTEE MEETINGS	A	B
Chairman Greg Connor	4	3
Vicki Brown	4	4
David Powell	4	4
Mark Booth	4	4
Steve Matthewson (to May 2016)	4	2

A = Number of meetings held during the period 1 July 2015 to 30 June 2016 during the time the Audit Committee Member was a member of the Committee.

B = Number of meetings attended by the Audit Committee Board Member from 1 July 2015 to 30 June 2016.





SRWRA Constituent Councils



SRWRA 112 Bakewell Drive, Seaford Heights SA 5169
T (08) 8327 0304 E info@srwra.com.au W srwra.com.au





holdfast.sa.gov.au

Brighton Civic Centre 24 Jetty Road, Brighton SA 5048
PO Box 19 Brighton SA 5048

P 08 8229 9999 F 08 8298 4561

E mail@holdfast.sa.gov.au