

Agenda

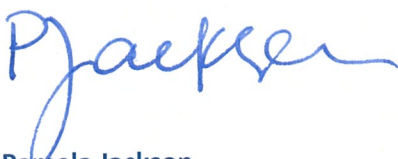
Council

NOTICE OF MEETING

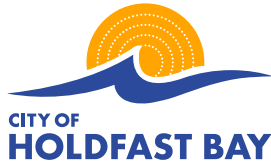
Notice is hereby given that a meeting of the Council will be held in the

**Council Chamber - Glenelg Town Hall
Moseley Square Glenelg**

11 February 2025 at 7:00pm



Pamela Jackson
Chief Executive Officer



1. Opening

The Mayor will declare the meeting open at 7pm.

2. Kurna Acknowledgement

We acknowledge Kurna people as the traditional owners and custodians of this land.

We respect their spiritual relationship with country that has developed over thousands of years, and the cultural heritage and beliefs that remain important to Kurna People today.

3. Service to Country Acknowledgement

The City of Holdfast Bay would like to acknowledge all personnel who have served in the Australian forces and services, including volunteers, for our country.

4. Prayer

Heavenly Father, we pray for your presence and guidance at our Council Meeting. Grant us your wisdom and protect our integrity as we carry out the powers and responsibilities entrusted to us on behalf of the community that we serve.

5. Apologies

5.1 Apologies received

5.2 Absent

6. Items Presented to Council

7. Declaration Of Interest

If a Member has an interest (within the terms of the Local Government Act 1999) in a matter before the Council they are asked to disclose the interest to the Council and provide full and accurate details of the relevant interest. Members are reminded to declare their interest before each item.

8. Confirmation Of Minutes

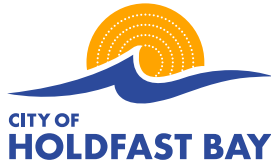
That the minutes of the Ordinary Meeting of Council held on 28 January 2025 be taken as read and confirmed.

9. Public Presentations

9.1 **Petitions - Nil**

9.2 **Presentations - Nil**

1.1 **Deputations – Nil**



10. Questions by Members

10.1 Without Notice

10.2 On Notice - Nil

11. Member's Activity Reports - Nil

12. Motions on Notice - Nil

13. Adjourned Matters

13.1 Adjourned Report – Giant Wheel 2023-24 Report (Report No: 08/25)
Refer to Confidential Items, agenda item 18.1

14. Reports of Management Committees and Subsidiaries

14.1 Minutes – Special Meeting of the Jetty Road Mainstreet Committee – 15 January 2025
(Report No: 15/25)

15. Reports by Officers

- 15.1 Items in Brief (Report No: 16/25)
- 15.2 Budget and Annual Business Plan Update – 31 December 2024 (Report No: 22/25)
- 15.3 Sea to Shore – Glenelg Seafood Festival 2024 (Report No: 13/25)
- 15.4 William Kibby VC Veterans Shed Mural (Report No: 14/25)
- 15.5 2025 International Women's Day Breakfast (Report No: 11/25)

16. Resolutions Subject to Formal Motions

Presented for the information of Members is a listing of resolutions subject to formal resolutions, for Council and all Standing Committees, to adjourn or lay on the table items of Council business, for the current term of Council.

17. Urgent Business – Subject to the Leave of the Meeting

18. Items in Confidence

18.1 Adjourned Report - Giant Wheel 2023-24 Report (Report No: 08/25)

Pursuant to Section 83(5) of the *Local Government Act 1999* the Report attached to this agenda and the accompanying documentation is delivered to the Council Members upon the basis that the Council considers the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that Council will receive, discuss or consider:

- d. **commercial information of a confidential nature (not being a trade secret) the disclosure of which –**



- i. **could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party; and**
- ii. **would, on balance, be contrary to the public interest.**

18.2 Event Activation – EOI Request (Report No: 12/25)

Pursuant to Section 83(5) of the *Local Government Act 1999* the Report attached to this agenda and the accompanying documentation is delivered to the Council Members upon the basis that the Council considers the Report and the documents in confidence under Part 3 of the Act, specifically on the basis that Council will receive, discuss or consider:

- g. **matters that must be considered in confidence in order to ensure that the council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty.**

19. Closure

Pamela Jackson
Chief Executive Officer

Item No: 14.1

Subject: **MINUTES OF THE SPECIAL MEETING OF JETTY ROAD MAINSTREET COMMITTEE – 15 JANUARY 2025**

Summary

The Minutes of the special Jetty Road Mainstreet Committee meeting held on 15 January 2025 are attached and presented for Council's information.

Jetty Road Mainstreet Committee Agenda, Report and Minutes are available on council's website and the meetings are open to the public.

Recommendation

That Council notes the minutes of the special Jetty Road Mainstreet Committee meeting held on 15 January 2025.

Background

The Jetty Road Mainstreet Committee (JRMC) has been established to undertake work to benefit the traders on Jetty Road Glenelg, using the separate rate raised for this purpose. Council has endorsed the Committee's Terms of Reference.

Jetty Road Mainstreet Committee Agendas, Reports, and Minutes are available on council's website and the meetings are open to the public.

Report

Minutes of the meeting of JRMC held on 15 January 2025 are attached for member's information.

Refer Attachment 1

Budget

Not applicable

Life Cycle Costs

Not applicable

Strategic Plan

Building an economy and community that is inclusive, diverse, sustainable and resilient.

Council Policy

Not applicable

Statutory Provisions

Not applicable

Written By: General Manager, Community and Business

General Manager: Community and Business, Ms M Lock

Attachment 1



Minutes of the Special Meeting of the Jetty Road Mainstreet Committee

**Held in the Mayor's Parlour, Glenelg Town Hall on
Wednesday 15 January 2025 at 6.00pm**

MEMBERS PRESENT

Mayor A Wilson
Councillor R Abley
Councillor S Lonie
Councillor A Kane

COMMITTEE REPRESENTATIVES PRESENT

Attitudes Boutique, Ms G Martin
Beach Burrito, Mr A Warren
Glenelg Finance, Mr D Murphy
The Colley Hotel, Ms K Bailey
Cibo Espresso, Mr T Beatrice
Echelon Studio, Mr C Morley
Independent Member, Ms S Mills
Independent Member, Mr C Brown
Yo-chi, Ms B Millard

STAFF IN ATTENDANCE

Chief Executive Officer, Ms P Jackson
General Manager, Community and Business, Ms M Lock
Business Development Partner, Ms V Miller
Manager Finance, Mr C Blunt

1. OPENING

The Chair, Ms G Martin declared the meeting open at 6.04pm.

2. KAURNA ACKNOWLEDGEMENT

With the opening of the meeting the Chair, Ms G Martin stated:

We acknowledge Kaurna people as the traditional owners and custodians of this land.

We respect their spiritual relationship with country that has developed over thousands of years, and the cultural heritage and beliefs that remain important to Kaurna People today.

3. APOLOGIES

3.1 Apologies Received – Councillor A Kane, Mr A Fotopoulos

3.2 Absent – Mr J Chudasama

4. DECLARATION OF INTEREST

Members were reminded to declare their interest before each item.

Leave of meeting

The Chair sought leave of the meeting to propose that Agenda Item 7.1 Presentation – Jetty Road Project be considered after Item 4.

Leave of the meeting was granted.

7.1 Presentation – Jetty Road Budget

Motion – Exclusion of the Public – Section 90(3)(k) Order

- 1. That pursuant to Section 90(2) of the *Local Government Act 1999* Jetty Road Mainstreet Committee hereby orders that the public be excluded from attendance at this meeting with the exception of the Chief Executive Officer and Staff in attendance at the meeting in order to consider Agenda Item 7.1 Presentation –Jetty Road Budget in confidence.**
- 2. That in accordance with Section 90(3) of the *Local Government Act 1999* Jetty Road Mainstreet Committee is satisfied that it is necessary that the public be excluded to consider the information contained in Agenda Item 7.1 Presentation –Jetty Road Budget in confidence on the following grounds:**

- k. pursuant to section 90(3)(k) of the Act, the information to be received, discussed or considered in relation to this Agenda Item are tenders for the: supply of goods, and the provision of services, and the carrying out of works, in the delivery of the entrance statement.
 3. The Jetty Road Mainstreet Committee is satisfied, the principle that the meeting be conducted in a place open to the public, has been outweighed by the need to keep the information or discussion confidential.

Moved C Brown, Seconded A Warren

Carried

Motion - RETAIN IN CONFIDENCE – Section 91(7) Order

That having considered Agenda Item 7.1 Presentation - Jetty Road Budget in confidence under section 90(2) and (3)(k) of the *Local Government Act 1999*, the Jetty Road Mainstreet Committee, pursuant to section 91(7) of that Act orders that the presentation be retained in confidence until the Chief Executive Officer authorises the release of the documents.

This order is subject to section 91(8)(b) of the Act which provides that details of the identity of the successful tenderer must be released once Council has made a selection. In addition, section 91(8)(ba) of the Act requires details of the amount(s) payable by the Council under a contract for the provision of cleaning services must be released once the contract has been entered into by all concerned parties.

Moved C Brown, Seconded A Warren

Carried

5. REPORTS BY OFFICERS

5.1 Budget Recommendations (Report No: 01/25)

The Jetty Road Mainstreet Committee (JRMC) will consider a high-level draft budget which has been prepared based on a 2.8% Differential Separate Rate (levy) increase, to determine the change to be applied to the levy for 2025-26. A further workshop with the Committee will be held to refine project allocations prior to the commencement of the 2025-26 financial year.

Motion

That the Jetty Road Mainstreet Committee endorses that the increase applied to the Differential Separate Rate for Jetty Road, Glenelg is to be consistent with the Adelaide December 2024 CPI increase.

Moved D Murphy, Seconded K Bailey

Carried

6. URGENT BUSINESS – SUBJECT TO THE LEAVE OF THE MEETING - Nil

7. ITEMS IN CONFIDENCE

Item 7.1 Presentation – Jetty Road Budget was considered after Item 4 as per leave of the meeting granted.

7.2 Entrance Statement - Transforming Jetty Road (Report No: 02/25)

Motion – Exclusion of the Public – Section 90(3)(k) Order

1. That pursuant to Section 90(2) of the *Local Government Act 1999* Jetty Road Mainstreet Committee hereby orders that the public be excluded from attendance at this meeting with the exception of the Chief Executive Officer and Staff in attendance at the meeting in order to consider Report No: 02/25 Entrance Statement – Transforming Jetty Road in confidence.
2. That in accordance with Section 90(3) of the *Local Government Act 1999* Jetty Road Mainstreet Committee is satisfied that it is necessary that the public be excluded to consider the information contained in Report No: 02/25 Entrance Statement – Transforming Jetty Road on the following grounds:
 - k. pursuant to section 90(3)(k) of the Act, the information to be received, discussed or considered in relation to this Agenda Item are tenders for the: supply of goods, and the provision of services, and the carrying out of works, in the delivery of the entrance statement.
3. The Jetty Road Mainstreet Committee is satisfied, the principle that the meeting be conducted in a place open to the public, has been outweighed by the need to keep the information or discussion confidential.

Moved C Brown, Seconded A Warren

Carried

Motion - RETAIN IN CONFIDENCE – Section 91(7) Order

That having considered Agenda Item 7.2 Report No: 02/25 Entrance Statement - Transforming Jetty Road in confidence under section 90(2) and (3)(k) of the *Local Government Act 1999*, the Jetty Road Mainstreet Committee, pursuant to section 91(7) of that Act orders that the identified report, attachment and minutes be retained in confidence until the Chief Executive Officer authorises the release of the documents.



This order is subject to section 91(8)(b) of the Act which provides that details of the identity of the successful tenderer must be released once Council has made a selection. In addition, section 91(8)(ba) of the Act requires details of the amount(s) payable by the Council under a contract for the provision of cleaning services must be released once the contract has been entered into by all concerned parties.

Moved Councillor Abley, Seconded S Mills

Carried Unanimously

CLOSURE

The Meeting closed at 7.55pm.

CONFIRMED **Wednesday, 5 February 2025**

CHAIR

Item No: 15.1

Subject: ITEMS IN BRIEF

Summary

These items are presented for the information of Members.

After noting the report any items of interest can be discussed and, if required, further motions proposed.

Recommendation

That the following items be noted and items of interest discussed:

1. **Tour Down Under Men's Hahn Stage 4 – Glenelg to Victor Harbor**
 2. **Accessible Beach Day**
 3. **2025 Australia Day Awards and Citizenship Ceremony**
 4. **2025 Ice-Cream Festival Event**
-

Report

1. **Tour Down Under Men's Hahn Stage 4 – Glenelg to Victor Harbor**

On 24 January 2025, the City of Holdfast Bay hosted the start of the Men's Hahn Stage 4 of the 2025 Santos Tour Down Under. Approximately 15,000 spectators lined Colley Terrace and Jetty Road Glenelg to watch the world's best male cyclists depart for Victor Harbor at 11:10 am. The start was officiated by Deputy Mayor Jane Fleming, while City of Holdfast Bay Chief Executive Officer Pamela Jackson delivered the Acknowledgement of Country. In a spectacle that captivated both locals, visitors and reaching international audiences, two Australian Defence Force fly overs accompanied the race start, showcasing strong community and national support. Glenelg, a popular beachside destination renowned for its historic Jetty Road precinct, benefited from heightened media coverage and increased foot traffic throughout the event period. As the first UCI World Tour race of the year and the largest cycling race in the southern hemisphere, the Santos Tour Down Under continues to draw significant international attention, further elevating Holdfast Bay's position as a premier tourism and event destination.

This race start closely followed the Glenelg Ice-Cream Festival (23 January), encouraging visitors to enjoy a vibrant local festival, stay overnight, and then experience the excitement of race day.

2. Accessible Beach Day

The second of six Supported Accessible Beach Day events for 2025 was held on 25 January 2025 at Glenelg Beach, providing individuals with disabilities and mobility challenges the opportunity to safely enjoy the beach.

The Honourable Nat Cook MP, Minister for Human Services, attended the event to announce nearly \$10,000 in funding through the SA Government's Social Impact program for Estara (formerly PQSA), which partners with the City of Holdfast Bay to coordinate the program. The funds will support the purchase of a Mobi-Chair® floating wheelchair and eight Milo waterproof communicators, enabling more people to participate in the program and enjoy the beach safely.

The Supported Accessible Beach Days are designed as 'come and try' events, encouraging participants to experience the beach in a supported environment while signposting other accessible beaches, such as Seacliff Beach, for future independent visits.

The program offers six sessions between January and March 2025. Volunteers and trained staff, including occupational therapists, provide safety and support for participants. The growing demand reflects the program's success, with many attendees experiencing the beach for the first time.

Remaining Supported Accessible Beach Day sessions will be held at Glenelg on:

- Sunday, 9 February 2025
- Saturday, 22 February 2025
- Friday, 7 March 2025
- Saturday, 22 March 2025.

Planning is underway for a self-serve access trial in the 2025-26 season to expand the use of accessible beach equipment.

3. 2025 Australia Day Awards and Citizenship Ceremony

Council's 2025 Australia Day Ceremony was held at the Stamford Grand on Sunday 26 January 2025. A total of 60 new citizens from 25 countries made their citizenship pledge and Mayor Wilson announced the City of Holdfast Bay Australia Day Award winners.

Every year on Australia Day, Council recognises and celebrates the outstanding achievements and contributions of members in our community with the Australia Day and Community Recognition Awards.

A Selection Panel comprising of the Mayor, two Elected Members and Chief Executive Officer, assessed the nominations received and the following winners were chosen:

- Citizen of the Year – Fran Lovell
- Young Citizen of the Year – Liam McBean

- Community Event of the Year – Brighton Jetty Classic
- Award for Active Citizenship (three winners)
 - Andrea Bodey
 - Beau Warren
 - Frank White.

Guests at the ceremony included:

- The Honourable Peter Malinauskas MP, Premier of South Australia
- Louise-Miller Frost, Member for Boothby
- Alex Dighton MP, Member for Black
- Sarah Andrews MP, Member for Gibson
- Stephen Patterson MP, Member for Morphett
- Australia Day Ambassador, Dr Victoria Cox
- Senior Kurna man, Uncle Mickey O'Brien

4. 2025 Glenelg Ice Cream Festival

The Glenelg Ice Cream Festival returned to Jetty Road from 4pm to 10:30pm on Thursday 23 January 2025. The event sees Jetty Road, Glenelg come alive with kids' activities, food stalls, pop-up bars, fashion parades, retail, music, entertainment and lots of ice cream from South Australia's best ice creameries.

The Ice Cream Village located down the eastern end of Jetty Road featured 13 external ice cream vendors. There was also increased participation from Jetty Road traders, with several hosting outdoor activations during the event. To celebrate 25 years of the Tour Down Under, St Louis Gelateria and Council collaborated on a special activation called 'Spin your own Gelato', where attendees could ride a stationary bike to churn their own gelato. Staff from Glenelg Library provided a free craft activity in the kids' zone on Nile Street and hosted a Sensory Space from 4pm to 8pm in the library building.

Held on a weekday evening as a pre-event celebration before the Tour Down Under on the Friday morning, the event drew approximately 30,000 attendees throughout its duration and attracted a more family-oriented crowd than in previous years

Written By: Executive Assistant the Chief Executive Officer

Chief Executive Officer: Ms P Jackson

Item No: 15.2

Subject: **BUDGET AND ANNUAL BUSINESS PLAN UPDATE – AS AT
31 DECEMBER 2024**

Summary

This report covers the second update of Council's 2024-25 budget conducted as at 31 December 2024.

A comprehensive review of Municipal budgets has increased the forecast operating surplus by \$93,916 to a forecast surplus of \$1.010 million. Major favourable variances accounted for include additional revenue from parking controls offset by increased expenditure to manage the depot operations workload over the event season.

Capital expenditure has increased by \$232,000 to account for council's contribution to the emergency Glenelg Jetty Structural Repairs along with funding already approved by Council and expenditure on grant funded projects. This has been offset by an increase in capital revenue of \$29,000.

A new section on Debt Management has been included in this report and it is proposed that this is an ongoing item.

There are currently no changes to the revised budget forecast for Alwyndor.

Recommendation

That Council:

1. **notes the second 2024-25 budget update for Council's municipal operations including:**
 - (a) **a movement in the forecast operating result for 2024-25 of \$93,916 from a surplus of \$916,558 to a surplus of \$1.010 million;**
 - (b) **an increase in forecast capital expenditure of \$232,000 from \$40.720 million to \$40.952 million;**
 - (c) **an increase in forecast capital revenue of \$29,000 from \$4.530 million to \$4.559 million;**
 - (d) **an increase in forecast net financial liabilities of \$109,000 at 30 June 2025 from \$48.890 million to \$48.999 million.**
 2. **notes for Alwyndor operations no change to the 2024-25 revised budget forecast.**
 3. **notes the Annual Business Plan quarterly update for December 2024.**
-

Background

The Local Government (Financial Management) Regulations 2011 require three specific budget performance reports to be prepared and considered by Councils including:

1. Budget Update (at least twice per year);
2. Mid-year Budget Review (once per year); and
3. Report on Financial Results (after completion and audit of annual financial statement of previous financial year).

The three reports collectively provide a comprehensive reporting process that allows Council to track performance against the financial targets it established in its annual budget.

Report

Municipal Operations

The current adopted budget comprises the original budget, items carried forward from 2023-24 and the first update for 2024-25. Following a comprehensive review a number of proposed variations have been identified for the second 2024-25 budget update. An overview of the proposed adjustments is provided below.

All amounts in \$000	2024-25 Original Budget	2024-25 Adopted Budget	2024-25 Proposed Forecast Adjustment	2024-25 Proposed Forecast	
Operating revenue	57,712	58,448	534	58,982	↑
Operating expenditure	(56,519)	(57,531)	(440)	(57,972)	↑
Result from Operational Activities	1,193	917	94	1,010	
Capital renewal Program (Net)	(9,511)	(14,246)	(161)	(14,407)	↑
Capital New and Upgraded Works (Net)	(12,413)	(21,944)	(42)	(21,986)	↑
Loan Repayments	(2,029)	(2,029)	-	(2,029)	
Loans repaid by community clubs	21	521	-	521	
Result from Capital Activities	(23,932)	(37,698)	(203)	(37,901)	
Add back non-cash items	11,830	8,322	-	8,322	
Funding (Requirement)/Surplus	(10,909)	(28,459)	(109)	(28,569)	

Positive operational variances have been forecast including: \$370,000 additional car parking revenue and a \$40,000 saving on rubbish removal costs.

The positive variances will be offset by the increase in depot operations expenditure over the event season to alleviate internal workload and manage the backlog of work (\$167,000) and additional Community Safety employment costs (\$63,000).

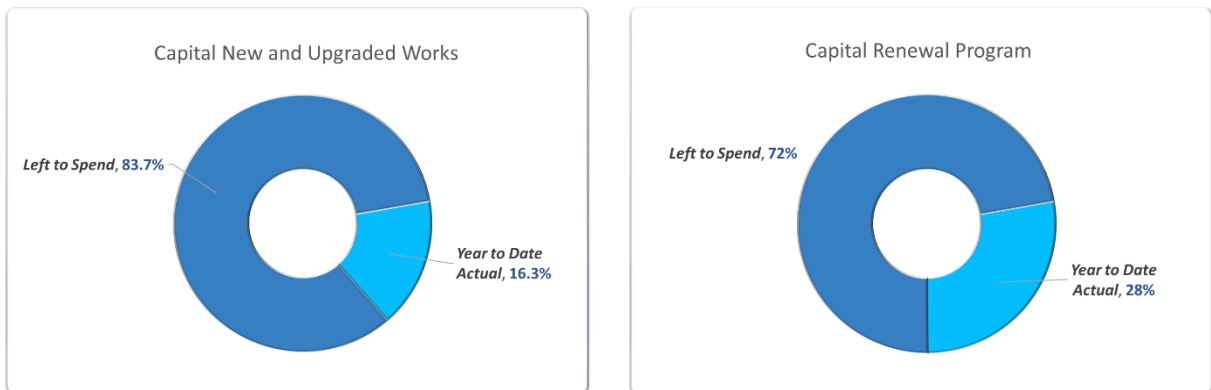
The increase in capital expenditure includes the Glenelg Jetty Structural Repairs, additional expenditure already approved by Council for stage 1 of the Paringa Primary School Active

Journey Options and the installation of lighting on palm trees near the Brighton Arch of Remembrance.

Further details of the proposed budget adjustments and notes along with the Municipal funds statement are attached to this report.

Refer Attachment 1

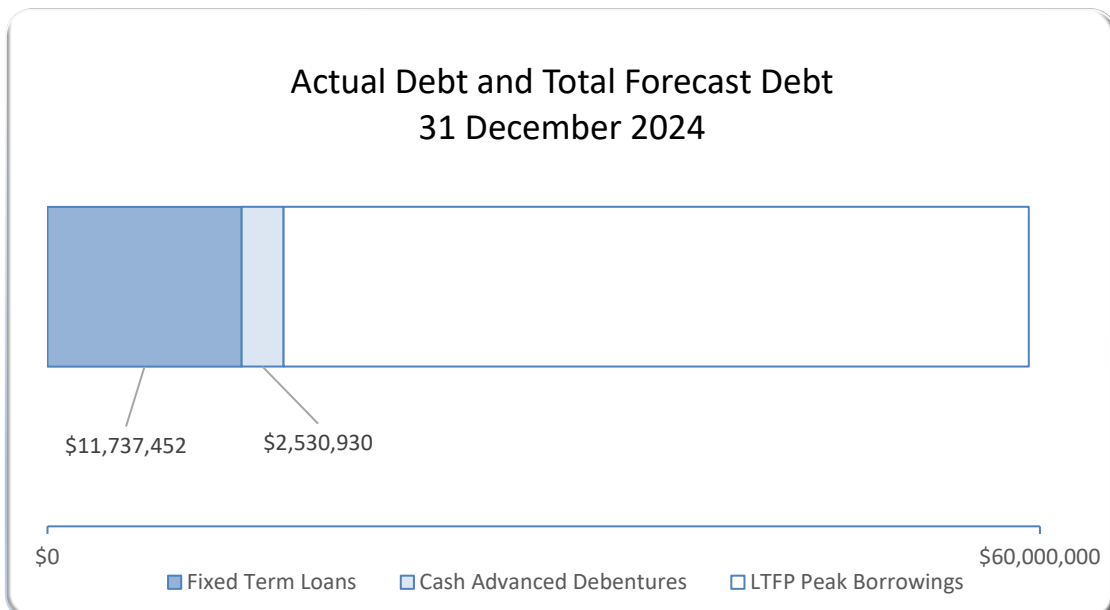
The following graphs represent the percentage of total capital works financially completed by 31 December 2024. Refer to the Annual Business Plan Quarterly Update below for the detailed progress report on Council’s program of works.



Debt Management

The proposed budgetary changes are equivalent to a requirement of new borrowings of \$108,892, principally due to additional capital expenditure. Over the remaining six months of this financial year efforts will be made to identify further savings that will reduce this requirement. However, at the date of this report, borrowings, as forecast in the current Long Term Financial Plan, will now peak at \$59.316 million in 2027-28.

The following graph depicts Council’s current debt position and illustrates this as a proportion of that peak forecast debt.



In line with Council's Treasury Management Policy a mixture of fixed interest loans and cash advanced debentures (CAD) have been used to meet financing needs. New loans are only sought from the Local Government Finance Authority when it is deemed prudent to convert CAD borrowings to a fixed rate.

Financial Statements

The financial regulations also require the mid-year review to include a revised forecast of each item shown in the budgeted financial statements compared with estimates in the budget presented in a manner consistent with the Model Financial Statements.

These financial statements have been prepared and are provided for municipal, Alwyndor and consolidated operations.

Refer Attachment 2

Commercial Activities

Comparative financial reports to 31 December 2024 have been provided for Council's major commercial activities including Brighton Caravan Park, Partridge House and Partridge Street carpark.

Refer Attachment 3

Alwyndor Operations

There are no changes to the Alwyndor budget forecast as approved by Council, a comprehensive budget update was conducted for the quarter ending 31 December 2024.

Details of the major year to date variances, along with amounts and notes, have been prepared and are attached to this report.

Refer Attachment 4

Financial Indicators

To assist Council in meeting its objectives of financial sustainability a series of financial indicators endorsed by the Local Government Association are provided.

The following tables provide updated forecasts for these and other major ratios for Council, Alwyndor and the consolidated result for both entities at 31 December 2024. The significant increase in the Asset Sustainability Ratio is due to \$4.367 million of renewal projects carried forward from 2023-24 and \$643,000 of 2024-25 budget adjustments.

Municipal Funds	Target – from 2024-25 Annual Budget / LTFP	Original Budget Forecast	Revised Budget Forecast
Operating Result	≥ 0	\$1,192,677 surplus	\$1,010,477 Surplus
Operating Ratio ¹	$\geq 0\%$	2.1%	1.7%
Net Financial Liabilities ratio ²	$\leq 100\%$	90%	83%
Interest Cover Ratio ³	$\leq 5\%$	2.9%	2.9%
Asset Sustainability Ratio ⁴	90% -110%	114%	173%

1. **Operating Ratio** expresses the operating result as a percentage of total operating income.

2. **Net Financial Liabilities Ratio** expresses total liabilities less total financial assets as a percentage of total operating income.

3. **Interest Cover Ratio** expresses finance charges as a percentage of total operating revenue.

4. **Asset Sustainability Ratio** is defined as net capital expenditure on the renewal and replacement of existing assets expressed as a percentage of the asset management plan required expenditure.

Ratio – Alwyndor Funds	Target – from 2024-25 Annual Budget / LTFP	Original Budget Forecast	Revised Budget Forecast
Operating Result	≥ 0	\$577,088 Surplus	\$577,088 Surplus
Net Financial Liabilities ratio	$\leq 100\%$	36%	33%
Interest Cover Ratio	$\leq 5\%$	0.2%	0.2%

Ratio – Consolidated Funds*	Target – from 2024-25 Annual Budget / LTFP	Original Budget Forecast	Revised Budget Forecast
Operating Result	≥ 0	\$1,769,765 Surplus	\$1,587,565 Surplus
Operating Ratio	$\geq 0\%$	1.7%	1.5%
Net Financial Liabilities ratio	$\leq 100\%$	65%	60%
Interest Cover Ratio	$\leq 5\%$	0.6%	0.6%
Asset Sustainability Ratio	90% -110%	106%	155%

*Amounts and ratios include Alwyndor operations.

Additional financial indicators have been identified for Alwyndor operations which give a better measure of financial performance. These measures and indicators have been included in the table below as at 31 December 2024.

Additional Alwyndor Performance Indicators	Target	Actual to 31 December 2024
Cash to total revenue	5.0%	42.00%
Cash Liquidity Level – ability to refund bonds/refundable accommodation deposits (RAD's)	Minimum of \$2.5m	\$10.1m
Bed occupancy rate – year-to-date average	97.0%	97.34%
Average direct care funding per resident per day (Aged Care Funding Instrument)	\$250.00	\$282.68
No. of Home Support Packages	642	617
Home Support funding utilisation – the portion of revenue generated from Home Support Package funds.	78.0%	80.0%

Annual Business Plan Quarterly Update

The City of Holdfast Bay is pursuing the vision set out in the *Strategic Plan Our Holdfast 2050+* and the three focus areas that support it.

Our Holdfast 2050+ Vision:

Protecting our heritage and beautiful coast, while creating a welcoming and healthy place for all in South Australia's most sustainable city.

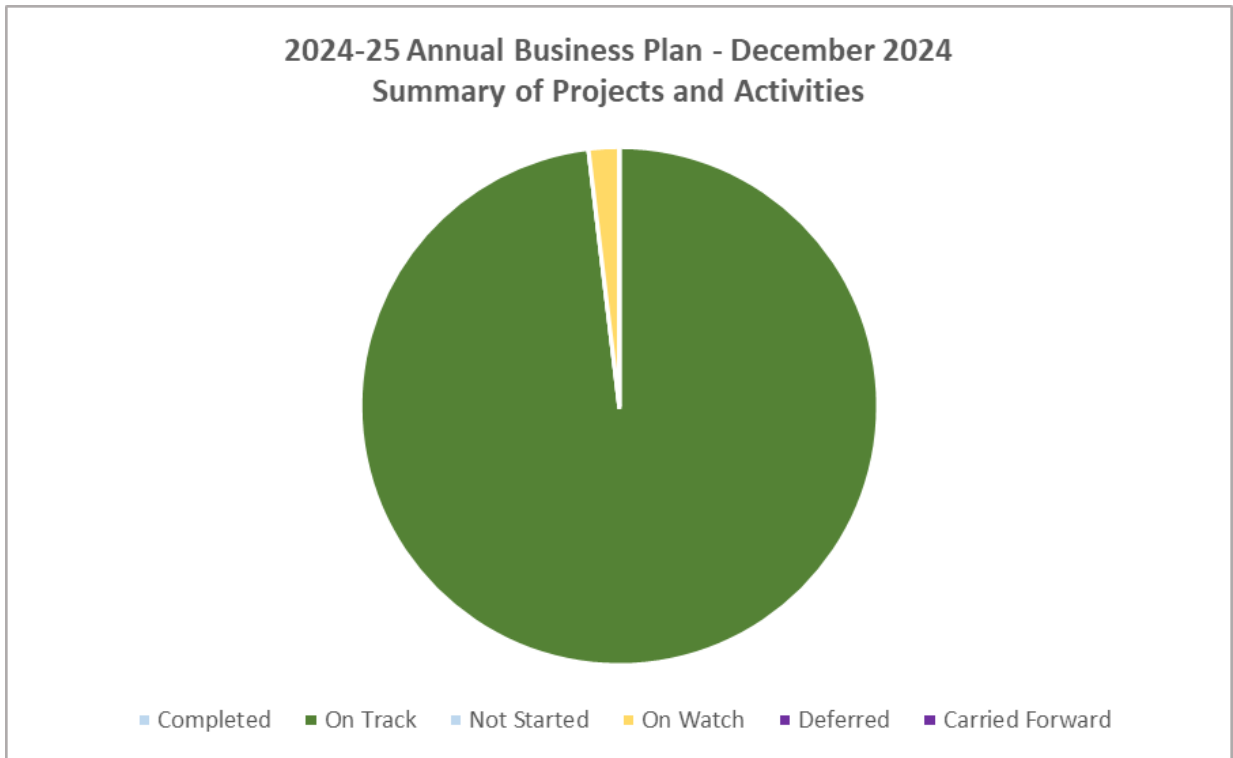
To achieve this vision, we have identified three focus areas:

- WELLBEING - Good health and economic success in an environment and a community that supports wellbeing.
- SUSTAINABILITY - A city, economy and community that is resilient and sustainable.
- INNOVATION - A thriving economy and community that values life-long education, research, creativity and entrepreneurialism.

To deliver this Strategic Plan, the *Our Plan for Our Place 2024-25 Annual Business Plan* (the Business Plan) outlines specific actions for the year. These actions are aligned to one of the three focus areas.

103 projects (98%) are 'on track' and two projects (2%) are 'on watch'. No projects are 'off track'.

The following chart gives an overview of project status in all focus areas.



The following tables provide more detail on the two projects that are ‘on watch’ in the Wellbeing and Innovation focus areas.

WELLBEING

Project Title	Status	Notes
Kingston Park Stages 4 & 6 - Detailed Design	On Watch	Stages of the project are on hold pending outcome of the section 23 process

INNOVATION

Project Title	Status	Notes
Sharing the National Collection	Not Started	Administration was advised by NGA that the selected artwork was no longer available for loan, and no suitable alternative was identified. An alternative way for Council to participate is being considered.

The attached report provides detail of each of the projects and their current status.

Refer Attachment 5

External Grants

As at 31 December 2024 council has received \$2,896,202 in external grant funding for 2024-25 projects.

The attached table provides the details of our external grant position.

Council will continue to monitor for opportunities for grant funding where applicable and suitable.

Refer Attachment 6

Budget

The content and recommendation of this report indicates the effect on the budget.

Life Cycle Costs

The nature and content of this report is such that life cycle costs are not applicable.

Strategic Plan

Statutory compliance

Council Policy

Not applicable

Statutory Provisions

Local Government (Financial Management) Regulations 2011, Regulation 9.

Written By: Management Accountant Lead

General Manager: Strategy and Corporate, Ms S Wachtel

Attachment 1



City of Holdfast Bay Municipal Funds Statement as at December 2024

2024 - 2025 Original Budget \$'000	Year to Date			2024 - 2025 Adopted Forecast \$'000	Proposed Forecast Adjustment \$'000	Note
	Adopted Forecast \$'000	Actual \$'000	Variance \$'000			
245	103	142	(39)	245	-	
591	294	297	(3)	578	-	
(1,449)	(726)	(707)	(19)	(1,449)	-	
(992)	(419)	(442)	23	(995)	(56)	1
1,795	1,564	1,564	-	2,053	-	
(2,106)	(1,394)	(1,348)	(46)	(2,106)	-	
(11,685)	(5,843)	(5,866)	24	(11,685)	-	
(292)	-	-	-	(292)	-	
(1,743)	(834)	(129)	(705)	(1,743)	-	
146	-	-	-	146	-	
44,718	45,447	45,447	-	44,718	-	
(3,339)	(2,401)	(2,433)	33	(3,464)	-	
(735)	(374)	(377)	3	(782)	(20)	2
(989)	(472)	(456)	(16)	(989)	-	
(1,404)	(634)	(523)	(111)	(1,447)	-	
1,461	551	579	(28)	1,461	-	
17	7	4	3	17	-	
(631)	(314)	(322)	9	(631)	-	
(395)	(186)	(188)	2	(395)	-	
(1,092)	(586)	(523)	(64)	(1,102)	-	
1,132	702	1,081	(379)	1,232	250	3
(634)	(280)	(286)	5	(716)	-	
(592)	(294)	(297)	3	(592)	-	
0	333	343	(10)	(88)	-	
(1,800)	(822)	(824)	2	(1,800)	-	
(361)	(180)	(189)	10	(361)	-	
(1,380)	(632)	(646)	14	(1,595)	-	
(846)	(397)	(391)	(6)	(836)	-	
(2,486)	(1,124)	(1,086)	(38)	(2,504)	56	4
(504)	(225)	(215)	(11)	(504)	17	5
(700)	(284)	(289)	5	(700)	(27)	6
(9,145)	(4,633)	(4,837)	204	(9,145)	(167)	7
(4,684)	(1,745)	(1,647)	(98)	(4,684)	40	8
1,074	-	-	-	1,074	-	
1,193	24,203	25,436	(1,233)	917	94	
11,685	5,843	5,866	(24)	11,685	-	
146	-	-	-	146	-	
11,831	5,843	5,866	(23)	11,831	-	
13,023	30,045	31,302	(1,257)	12,747	94	
-	4,162	3,782	380	4,504	29	9
26	13	50	(37)	26	-	
26	4,175	3,832	343	4,530	29	
(9,537)	(5,602)	(3,946)	(1,655)	(14,296)	(161)	
(12,413)	(10,624)	(4,319)	(6,305)	(26,424)	(71)	
(21,950)	(16,225)	(8,265)	(7,960)	(40,720)	(232)	10
21	510	525	(14)	521	-	
21	510	525	(14)	521	-	
(8,879)	18,506	27,393	(8,887)	(22,922)	(109)	
			Funded by			
-	169	169	-	-	-	
-	17,807	25,728	(7,921)	3,509	-	
(10,909)	-	-	-	(28,460)	(109)	
-	-	969	(969)	-	-	
2,029	530	527	3	2,029	-	
(8,879)	18,506	27,393	(8,887)	(22,922)	(109)	

Note 1 – Development Services- \$56,000 reallocation

Reallocation of staff costs between business units – see note 4.

Note 2 - People & Culture- \$20,000 unfavourable

Additional legal expenditure.

Note 3 - Community Safety - \$250,000 favourable

Higher than forecast revenue for car parking (\$370,000), offset by additional employment costs (\$63,000), repairs and maintenance (\$20,000), legal (\$15,000) and security costs (\$10,000).

Note 4 - Property Management- \$56,000 reallocation

Reallocation of staff costs between business units – see note 1.

Note 5 - Public Realm and Urban Design - \$17,000 reallocation

Reallocation of capital works for Wattle Reserve resurface and fence upgrade - (\$17,000) – see note 10.

Note 6 - Street Lighting - \$27,000 unfavourable

Hire of festive lighting for the trees along Jetty Road, Brighton (Council resolution C261124/7950).

Note 7 - Depot Operations - \$167,000 unfavourable

Additional expenditure on temporary staff and contractors over the event season to alleviate internal workload and manage the backlog of work.

Note 8 – Waste Management - \$40,000 favourable

Anticipated savings on rubbish removal costs.

Note 9 - Amounts Received for New/Upgraded Assets - \$29,000 favourable

Grant funding and contributions for:

- \$20,000 - Mawson Oval - Cricket Wicket Renewal (South Australian Cricket Association)
- \$9,000 - Automated External Defibrillators (Preventive Health)

Note 10 – Capital Expenditure - \$124,000 additional expenditure, \$62,000 council approved expenditure, \$29,000 grant funded expenditure and \$17,000 reallocation

Additional capital work budget required for:

- \$124,000 - Councils contribution to the emergency Glenelg Jetty Structural Repairs, 50% funded by the Department for Environment and Water

Council approved budget increases:

- \$50,000 - to undertake selected improvements (Stage 1) of the Paringa Primary School - Active Journey Options (C261124/7951)
- \$12,000 - installation of lighting on the palm trees near the Arch of Remembrance (C261124/7950)

Grant funded projects:

- \$20,000 - Mawson Oval - Cricket Wicket Renewal (South Australian Cricket Association)
- \$9,000 - Automated External Defibrillators (Preventive Health)

Budget reallocation:

- \$17,000 – Transfer from operational budget for the Wattle Reserve resurface and fence upgrade - see note 5.

Attachment 2

CITY OF HOLDFAST BAY
PROJECTED INCOME STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2025- MUNICIPAL FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
44,604,000	44,577,774	Rates - General	44,604,000	-	44,604,000
707,115	707,112	Rates - Jetty Road Glenelg	707,115	-	707,115
86,400	86,374	Rates - Patawalonga Marina	86,400	-	86,400
1,535,968	1,535,860	Rates - Regional Landscape Levy	1,535,968	-	1,535,968
2,979,077	2,204,751	Statutory Charges	3,195,814	448,527	3,644,341
3,937,787	1,573,301	User Charges	3,929,914	4,133	3,934,047
2,183,563	1,950,621	Operating Grants & Subsidies	2,533,574	8,972	2,542,546
72,000	57,197	Investment Income	72,000	-	72,000
734,264	398,173	Reimbursements	759,315	28,000	787,315
871,925	396,103	Other	877,516	44,000	921,516
-	383	Net gain/loss disposal of assets	-	-	-
146,000	-	Net Equity Gain - Joint Ventures	146,000	-	146,000
57,858,099	53,487,649	TOTAL REVENUES	58,447,616	533,632	58,981,248
		EXPENSES			
21,635,095	10,638,293	Employee Costs	21,902,292	108,528	22,010,820
22,666,379	11,412,924	Materials, contracts and other expenses	23,264,815	331,188	23,596,003
1,752,948	133,774	Finance Charges	1,752,948	-	1,752,948
11,685,000	5,866,222	Depreciation	11,685,000	-	11,685,000
(1,074,000)	-	Less full cost attribution - % admin costs capitalised	(1,074,000)	-	(1,074,000)
56,665,422	28,051,213	TOTAL EXPENSES	57,531,055	439,716	57,970,771
1,192,677	25,436,436	Operating Surplus/(Deficit) - Before Capital Revenue	916,561	93,916	1,010,477
-	3,782,088	Amounts specifically for new or upgraded assets	4,504,228	28,732	4,532,960
1,192,677	29,218,524	NET SURPLUS/(DEFICIT)	5,420,789	122,648	5,543,437

CITY OF HOLDFAST BAY
PROJECTED BALANCE SHEET
AS AT 30TH JUNE 2025 - MUNICIPAL FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
		CURRENT ASSETS			
-	328,163	Cash and cash equivalents	158,735	-	158,735
1,872,899	21,858,630	Trade and Other Receivables	3,885,733	-	3,885,733
1,872,899	22,186,793	TOTAL CURRENT ASSETS	4,044,468	-	4,044,468
		NON-CURRENT ASSETS			
584,000	114,110	Financial Assets	107,465	-	107,465
4,488,000	4,562,441	Equity accounted investments-Council businesses	4,781,280	-	4,781,280
904,833,406	896,317,346	Land, Infrastructure, Property, Plant & Equipment	922,233,055	231,540	922,464,595
909,905,406	900,993,897	TOTAL NON-CURRENT ASSETS	927,121,800	231,540	927,353,340
911,778,304	923,180,690	TOTAL ASSETS	931,166,268	231,540	931,397,808
		CURRENT LIABILITIES			
9,458,854	2,348,347	Trade and Other Payables	9,190,364	-	9,190,364
2,539,201	3,068,842	Borrowings	5,243,863	-	5,243,863
3,958,273	3,719,306	Short-term Provisions	4,236,229	-	4,236,229
15,956,328	9,136,494	TOTAL CURRENT LIABILITIES	18,670,456	-	18,670,456
		NON-CURRENT LIABILITIES			
37,977,844	11,199,539	Long-term Borrowings	34,121,112	108,892	34,230,004
364,727	250,732	Long-term Provisions	250,732	-	250,732
38,342,571	11,450,272	TOTAL NON-CURRENT LIABILITIES	34,371,844	108,892	34,480,736
54,298,899	20,586,766	TOTAL LIABILITIES	53,042,300	108,892	53,151,192
857,479,405	902,593,924	NET ASSETS	878,123,968	122,648	878,246,616
		EQUITY			
186,910,000	214,296,044	Accumulated Surplus	189,826,088	122,648	189,948,736
670,569,405	688,297,880	Asset Revaluation Reserve	688,297,880	-	688,297,880
857,479,405	902,593,924	TOTAL EQUITY	878,123,968	122,648	878,246,616

CITY OF HOLDFAST BAY
PROJECTED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30TH JUNE 2025 - MUNICIPAL FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
185,717,323	185,077,520	Balance at beginning of period	185,072,653	-	185,072,653
1,192,677	29,218,524	Net Surplus/(Deficit)	4,753,435	122,648	4,876,083
186,910,000	214,296,044	Balance at end of period	189,826,088	122,648	189,948,736
670,569,405	688,297,880	ASSET REVALUATION RESERVE	688,297,880	-	688,297,880
670,569,405	688,297,880	TOTAL RESERVES CLOSING BALANCE	688,297,880	-	688,297,880
857,479,405	902,593,924	TOTAL EQUITY	878,123,968	122,648	878,246,616

CITY OF HOLDFAST BAY
PROJECTED BUDGETED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2025 - MUNICIPAL FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
(OUTFLOWS)	(OUTFLOWS)		(OUTFLOWS)	(OUTFLOWS)	(OUTFLOWS)
CASH FLOWS FROM OPERATING ACTIVITIES					
<u>Receipts</u>					
57,712,099	31,266,818	Operating Receipts	58,301,616	533,632	58,835,248
<u>Payments</u>					
(42,935,803)	(21,892,482)	Operating payments to suppliers and employees	(43,801,436)	(439,716)	(44,241,152)
(1,752,948)	(133,774)	Finance Payments	(1,752,948)	-	(1,752,948)
13,023,348	9,240,562	NET CASH PROVIDED BY OPERATING ACTIVITIES	12,747,232	93,916	12,841,148
CASH FLOWS FROM INVESTING ACTIVITIES					
<u>Receipts</u>					
-	273,340	Grants specifically for new or upgraded assets	995,054	28,732	1,023,786
26,000	50,745	Sale of replaced assets	26,000	-	26,000
21,120	524,519	Repayments of loans (principal) by community groups	521,120	-	521,120
<u>Payments</u>					
(9,537,070)	(3,946,253)	Expenditure on renewal/replacement of assets	(14,225,327)	(231,540)	(14,456,867)
(12,412,648)	(4,319,135)	Expenditure on new/upgraded assets	(26,494,826)	-	(26,494,826)
(21,902,598)	(7,416,783)	NET CASH (USED IN) INVESTING ACTIVITIES	(39,177,979)	(202,808)	(39,380,787)
CASH FLOWS FROM FINANCING ACTIVITIES					
<u>Receipts</u>					
10,908,611	-	Proceeds from Borrowings/CAD - External	28,460,108	108,892	28,569,000
<u>Payments</u>					
(2,029,361)	(1,495,616)	Repayments of Borrowings/CAD - External	(2,029,361)	-	(2,029,361)
8,879,250	(1,495,616)	NET CASH PROVIDED BY FINANCING ACTIVITIES	26,430,747	108,892	26,539,639
-	328,163	NET INCREASE (DECREASE) IN CASH HELD	-	-	-
-	-	CASH AND CASH EQUIVALENTS AT BEGINNING OF	158,735	-	158,735
-	-	REPORTING PERIOD			
-	328,163	CASH AND CASH EQUIVALENTS AT END OF	158,735	-	158,735
-	328,163	REPORTING PERIOD			

RECONCILIATION OF INCOME STATEMENT TO BUDGETED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2025 - MUNICIPAL FUNDS

1,192,677	29,218,524	SURPLUS FROM INCOME STATEMENT	5,420,789	122,648	5,543,437
NON-CASH ITEMS IN INCOME STATEMENT					
11,685,000	5,866,222	Depreciation	11,685,000	-	11,685,000
145,671	(25,570,844)	Increase in provisions/receivables - nett	(3,363,503)	-	(3,363,503)
11,830,671	(19,704,622)	TOTAL NON-CASH ITEMS	8,321,497	-	8,321,497
CASH ITEMS NOT IN INCOME STATEMENT					
(21,949,718)	(8,265,387)	Capital Expenditure	(40,720,153)	(231,540)	(40,951,693)
(2,029,361)	(1,495,616)	Loan Repayments - External	(2,029,361)	-	(2,029,361)
10,908,611	-	Proceeds from Borrowings - External	28,460,108	108,892	28,569,000
21,120	524,519	Repayments of loans (principal) by community groups	521,120	-	521,120
26,000	50,745	Proceeds from Disposal of Assets	26,000	-	26,000
(13,023,348)	(9,185,739)	TOTAL CASH ITEMS	(13,742,286)	(122,648)	(13,864,934)
-	328,163	NET INCREASE/(DECREASE)	-	-	-
-	-	IN CASH AND CASH EQUIVALENTS	-	-	-

CITY OF HOLDFAST BAY
PROJECTED SUMMARY OF OPERATING AND CAPITAL INVESTMENT ACTIVITIES
FOR THE YEAR ENDED 30TH JUNE 2025 - MUNICIPAL FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
57,858,099	53,487,649	Operating Revenues	58,447,616	533,632	58,981,248
(56,665,422)	(28,051,213)	less Operating Expenses	(57,531,055)	(439,716)	(57,970,771)
1,192,677	25,436,436	Operating Surplus/(Deficit) before Capital Amounts	916,561	93,916	1,010,477
		Less net outlays on Existing Assets			
9,537,070	3,946,253	Capital Expenditure on renewal & replacement of existing assets	14,225,327	231,540	14,456,867
(11,685,000)	(5,866,222)	Less Depreciation	(11,685,000)	-	(11,685,000)
(2,147,930)	(1,919,970)		2,540,327	231,540	2,771,867
		Less outlays on New and Upgraded Assets			
12,412,648	4,319,135	Capital Expenditure on new & upgraded assets	26,494,826	-	26,494,826
-	(273,340)	Less amounts received for for new & upgraded assets	(995,480)	(28,732)	(1,024,212)
12,412,648	4,045,795		25,499,346	(28,732)	25,470,614
(9,072,041)	23,310,611	Net lending/(borrowing) for financial year	(27,123,112)	(108,892)	(27,232,004)

PROJECTED FINANCIAL INDICATORS
FOR THE YEAR ENDED 30TH JUNE 2025 - MUNICIPAL FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
1,192,677	25,436,436	OPERATING SURPLUS/(DEFICIT) - BEFORE CAPITAL AMOUNTS	916,561	93,916	1,010,476
		OPERATING SURPLUS RATIO (Operating surplus/(deficit) before capital amounts as % of total operating revenue)	1.6%	NA	1.7%
2.1%	47.6%				
51,842,000	(1,714,137)	NET FINANCIAL LIABILITIES - (Total liabilities less financial assets)	48,890,367	NA	48,999,259
		NET FINANCIAL LIABILITIES RATIO (Total liabilities less financial assets as % of total operating revenue)	84%	NA	83%
90%	-3%				
2.9%	0.1%	INTEREST COVER RATIO (Interest expense as % of total operating revenue less investment income)	2.9%	NA	2.9%
		ASSET SUSTAINABILITY RATIO (Capital expenditure on renewal/replacement of existing assets, excluding new capital expenditure as % of asset management plan)	170%	NA	173%
114%	47%				

**CITY OF HOLDFAST BAY
PROJECTED INCOME STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

<u>2024-25 ORIGINAL BUDGET</u>	<u>YTD ACTUAL @31/12/24</u>		<u>2024-25 Adopted Forecast</u>	<u>Proposed Forecast Adjustments</u>	<u>2024-25 Proposed Forecast</u>
\$	\$		\$	\$	\$
27,968,260	13,328,343	User Charges	27,968,260	-	27,968,260
19,949,332	10,292,170	Operating Grants & Subsidies	19,949,332	-	19,949,332
1,122,000	674,136	Investment Income	1,122,000	-	1,122,000
-	-	Reimbursements	-	-	-
116,784	78,587	Other	116,784	-	116,784
-	-	Net gain/loss disposal of assets	-	-	-
49,156,376	24,373,236	TOTAL REVENUES	49,156,376	-	49,156,376
EXPENSES					
34,924,596	16,738,114	Employee Costs	34,924,596	-	34,924,596
11,802,775	6,384,768	Materials, contracts and other expenses	11,802,775	-	11,802,775
104,400	36,478	Finance Charges	104,400	-	104,400
1,747,517	782,885	Depreciation	1,747,517	-	1,747,517
48,579,288	23,942,245	TOTAL EXPENSES	48,579,288	-	48,579,288
577,088	430,991	Operating Surplus/(Deficit) - Before Capital Revenue	577,088	-	577,088
-	323,185	Unrealised Investment Gain	-	-	-
577,088	754,176	NET SURPLUS/(DEFICIT)	577,088	-	577,088

**CITY OF HOLDFAST BAY
PROJECTED BALANCE SHEET
AS AT 30TH JUNE 2025 - ALWYNDOR FUNDS**

<u>2024-25 ORIGINAL BUDGET</u>	<u>YTD ACTUAL @31/12/24</u>		<u>2024-25 Adopted Forecast</u>	<u>Proposed Forecast Adjustments</u>	<u>2024-25 Proposed Forecast</u>
\$	\$		\$	\$	\$
CURRENT ASSETS					
4,396,635	10,184,324	Cash and cash equivalents	7,520,632	-	7,520,632
4,440,985	1,554,701	Trade and Other Receivables	4,430,313	-	4,430,313
8,837,620	11,739,025	TOTAL CURRENT ASSETS	11,950,945	-	11,950,945
NON-CURRENT ASSETS					
13,593,509	17,177,160	Financial Assets	13,712,644	-	13,712,644
42,777,316	40,054,918	Land, Infrastructure, Property, Plant & Equipment	40,111,844	-	40,111,844
56,370,825	57,232,078	TOTAL NON-CURRENT ASSETS	53,824,488	-	53,824,488
65,208,445	68,971,103	TOTAL ASSETS	65,775,433	-	65,775,433
CURRENT LIABILITIES					
35,800,948	40,954,078	Trade and Other Payables	37,570,404	-	37,570,404
-	-	Borrowings	14,759	-	14,759
3,730,000	3,254,311	Short-term Provisions	3,573,169	-	3,573,169
39,530,948	44,208,389	TOTAL CURRENT LIABILITIES	41,158,332	-	41,158,332
NON-CURRENT LIABILITIES					
-	-	Long-term Borrowings	53,183	-	53,183
700,594	463,406	Long-term Provisions	441,698	-	441,698
700,594	463,406	TOTAL NON-CURRENT LIABILITIES	494,881	-	494,881
40,231,542	44,671,795	TOTAL LIABILITIES	41,653,213	-	41,653,213
24,976,903	24,299,308	NET ASSETS	24,122,220	-	24,122,220
EQUITY					
6,139,260	5,461,665	Accumulated Surplus	5,284,577	-	5,284,577
12,423,289	12,423,289	Asset Revaluation Reserve	12,423,289	-	12,423,289
6,414,354	6,414,354	Other Reserves	6,414,354	-	6,414,354
24,976,903	24,299,308	TOTAL EQUITY	24,122,220	-	24,122,220

**CITY OF HOLDFAST BAY
PROJECTED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

<u>2024-25 ORIGINAL BUDGET</u>	<u>YTD ACTUAL @31/12/24</u>		<u>2022-23 Adopted Forecast</u>	<u>Proposed Forecast Adjustments</u>	<u>2024-25 Proposed Forecast</u>
\$	\$		\$	\$	\$
5,562,172	4,707,489	Balance at beginning of period	4,707,489	-	4,707,489
577,088	754,176	Net Surplus/(Deficit)	577,088	-	577,088
6,139,260	5,461,665	Balance at end of period	5,284,577	-	5,284,577
12,423,289	12,423,289	ASSET REVALUATION RESERVE	12,423,289	-	12,423,289
6,414,354	6,414,354	ALWYNDOR RESERVES	6,414,354	-	6,414,354
18,837,643	18,837,643	TOTAL RESERVES CLOSING BALANCE	18,837,643	-	18,837,643
24,976,903	24,299,308	TOTAL EQUITY	24,122,220	-	24,122,220

CITY OF HOLDFAST BAY
PROJECTED BUDGETED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS

2024-25 ORIGINAL BUDGET	YTD ACTUAL @31/12/24		2024-25 Adopted Forecast	Proposed Forecast Adjustments	2024-25 Proposed Forecast
\$	\$		\$	\$	\$
(OUTFLOWS)					
		CASH FLOWS FROM OPERATING ACTIVITIES			
		<u>Receipts</u>			
48,135,492	26,626,818	Operating Receipts	48,135,492	-	48,135,492
		<u>Payments</u>			
(45,040,196)	(24,224,242)	Operating payments to suppliers and employees	(45,040,196)	-	(45,040,196)
(131,156)	(36,478)	Finance Payments	(131,156)	-	(131,156)
<u>2,964,140</u>	<u>2,366,098</u>	NET CASH PROVIDED BY OPERATING ACTIVITIES	<u>2,964,140</u>	<u>-</u>	<u>2,964,140</u>
		CASH FLOWS FROM INVESTING ACTIVITIES			
		<u>Receipts</u>			
-	(3,153,642)	Grants specifically for new or upgraded assets	-	-	-
		Net purchase of Investment Securities	-	-	-
		<u>Payments</u>			
(1,220,378)	(762,000)	Expenditure on renewal/replacement of assets	(1,220,378)	-	(1,220,378)
(512,622)	-	Expenditure on new/upgraded assets	(512,622)	-	(512,622)
<u>(1,733,000)</u>	<u>(3,915,642)</u>	NET CASH (USED IN) INVESTING ACTIVITIES	<u>(1,733,000)</u>	<u>-</u>	<u>(1,733,000)</u>
		CASH FLOWS FROM FINANCING ACTIVITIES			
		<u>Receipts</u>			
-	5,444,376	Proceeds from Aged Care Facility Deposits	-	-	-
<u>-</u>	<u>5,444,376</u>	NET CASH PROVIDED BY FINANCING ACTIVITIES	<u>-</u>	<u>-</u>	<u>-</u>
1,231,140	3,894,832	NET INCREASE (DECREASE) IN CASH HELD	1,231,140	-	1,231,140
3,165,495	6,289,492	CASH AND CASH EQUIVALENTS AT BEGINNING OF	6,289,492	-	6,289,492
		REPORTING PERIOD			
<u>4,396,635</u>	<u>10,184,324</u>	CASH AND CASH EQUIVALENTS AT END OF	<u>7,520,632</u>	<u>-</u>	<u>7,520,632</u>
		REPORTING PERIOD			

RECONCILIATION OF INCOME STATEMENT TO BUDGETED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS

577,088	754,176	SURPLUS FROM INCOME STATEMENT	577,088	-	577,088
		NON-CASH ITEMS IN INCOME STATEMENT			
1,747,517	782,885	Depreciation	1,747,517	-	1,747,517
639,535	829,037	Increase in provisions/receivables - nett	639,535	-	639,535
<u>2,387,052</u>	<u>1,611,922</u>	TOTAL NON-CASH ITEMS	<u>2,387,052</u>	<u>-</u>	<u>2,387,052</u>
		CASH ITEMS NOT IN INCOME STATEMENT			
(1,733,000)	(762,000)	Capital Expenditure	(1,733,000)	-	(1,733,000)
-	5,444,376	Proceeds from Aged Care Facilities Deposits	-	-	-
-	(3,153,642)	Net Purchase of Investment Securities	-	-	-
<u>(1,733,000)</u>	<u>1,528,734</u>	TOTAL CASH ITEMS	<u>(1,733,000)</u>	<u>-</u>	<u>(1,733,000)</u>
<u>1,231,140</u>	<u>3,894,832</u>	NET INCREASE/(DECREASE)	<u>1,231,140</u>	<u>-</u>	<u>1,231,140</u>
		IN CASH AND CASH EQUIVALENTS			

CITY OF HOLDFAST BAY
PROJECTED SUMMARY OF OPERATING AND CAPITAL INVESTMENT ACTIVITIES
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS

2024-25 ORIGINAL BUDGET	YTD ACTUAL @31/12/24		2024-25 Adopted Forecast	Proposed Forecast Adjustments	2024-25 Proposed Forecast
\$	\$		\$	\$	\$
49,156,376	24,373,236	Operating Revenues	49,156,376	-	49,156,376
(48,579,288)	(23,942,245)	less Operating Expenses	(48,579,288)	-	(48,579,288)
577,088	430,991	Operating Surplus/(Deficit) before Capital Amounts	577,088	-	577,088
		Less net outlays on Existing Assets			
1,220,378	762,000	Capital Expenditure on renewal & replacement of existing assets	1,220,378	-	1,220,378
(1,747,517)	(782,885)	Less Depreciation	(1,747,517)	-	(1,747,517)
(527,139)	(20,885)		(527,139)	-	(527,139)
		Less outlays on New and Upgraded Assets			
512,622	-	Capital Expenditure on new & upgraded assets	512,622	-	512,622
-	-	Less amounts received for for new & upgraded assets	-	-	-
<u>512,622</u>	<u>-</u>		<u>512,622</u>	<u>-</u>	<u>512,622</u>
<u>591,605</u>	<u>451,876</u>	Net lending/(borrowing) for financial year	<u>591,605</u>	<u>-</u>	<u>591,605</u>

**PROJECTED FINANCIAL INDICATORS
FOR THE YEAR ENDED 30TH JUNE 2025 - ALWYNDOR FUNDS**

<u>2024-25 ORIGINAL BUDGET</u>	<u>YTD ACTUAL @31/12/24</u>		<u>2024-25 Adopted Forecast</u>	<u>Proposed Forecast Adjustments</u>	<u>2024-25 Proposed Forecast</u>
\$	\$		\$		\$
577,088	430,991	OPERATING SURPLUS/(DEFICIT) - BEFORE CAPITAL AMOUNTS	577,088	-	577,088
		OPERATING SURPLUS RATIO (Operating surplus/(deficit) before capital amounts as % of total operating revenue)			
1.2%	1.8%		1.2%	NA	1.2%
17,800,413	15,755,610	NET FINANCIAL LIABILITIES - (Total liabilities less financial assets)	\$15,989,624	NA	15,989,624
		NET FINANCIAL LIABILITIES RATIO (Total liabilities less financial assets as % of total operating revenue)			
36%	65%		33%	NA	33%
		INTEREST COVER RATIO (Interest expense as % of total operating revenue less investment income)			
0.2%	0.2%		0.2%	NA	0.2%
		ASSET SUSTAINABILITY RATIO (Capital expenditure on renewal/replacement of existing assets, excluding new capital expenditure as % of depreciation)			
70%	44%		70%	NA	70%

CITY OF HOLDFAST BAY
PROJECTED INCOME STATEMENT
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
44,604,000	44,577,774	Rates - General	44,604,000	-	44,604,000
707,115	707,112	Rates - Jetty Road Glenelg	707,115	-	707,115
86,400	86,374	Rates - Patawalonga Marina	86,400	-	86,400
1,535,968	1,535,860	Rates - Regional Landscape Levy	1,535,968	-	1,535,968
2,979,077	2,204,751	Statutory Charges	3,195,814	448,527	3,644,341
31,906,047	14,901,644	User Charges	31,898,174	4,133	31,902,307
22,132,895	12,242,791	Operating Grants & Subsidies	22,482,906	8,972	22,491,878
1,194,000	731,333	Investment Income	1,194,000	-	1,194,000
734,264	398,173	Reimbursements	759,315	28,000	787,315
988,709	474,690	Other	994,300	44,000	1,038,300
-	383	Net gain/loss disposal of assets	-	-	-
146,000	-	Net Equity Gain - Joint Ventures	146,000	-	146,000
107,014,475	77,860,885	TOTAL REVENUES	107,603,992	533,632	108,137,624
		EXPENSES			
56,559,691	27,376,407	Employee Costs	56,826,888	108,528	56,935,416
34,469,154	17,797,692	Materials, contracts and other expenses	35,067,590	331,188	35,398,778
1,857,348	170,252	Finance Charges	1,857,348	-	1,857,348
13,432,517	6,649,107	Depreciation	13,432,517	-	13,432,517
(1,074,000)	-	Less full cost attribution - % admin costs capitalised	(1,074,000)	-	(1,074,000)
-	-	New Initiatives - Operating	-	-	-
105,244,710	51,993,458	TOTAL EXPENSES	106,110,343	439,716	106,550,059
1,769,765	25,867,427	Operating Surplus/(Deficit) - Before Capital Revenue	1,493,649	93,916	1,587,565
-	3,782,088	Amounts specifically for new or upgraded assets	4,504,228	28,732	4,532,960
-	323,185	Unrealised Investment Gain	-	-	-
1,769,765	29,972,700	NET SURPLUS/(DEFICIT)	5,997,877	122,648	6,120,525

CITY OF HOLDFAST BAY
PROJECTED BALANCE SHEET
AS AT 30TH JUNE 2025 -CONSOLIDATED FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
		CURRENT ASSETS			
4,396,635	10,512,487	Cash and cash equivalents	7,679,367	-	7,679,367
6,313,884	23,413,331	Trade and Other Receivables	8,316,046	-	8,316,046
10,710,519	33,925,818	TOTAL CURRENT ASSETS	15,995,413	-	15,995,413
		NON-CURRENT ASSETS			
14,177,509	17,291,270	Financial Assets	13,820,109	-	13,820,109
4,488,000	4,562,441	Equity accounted investments-Council businesses	4,781,280	-	4,781,280
947,610,722	936,372,264	Land, Infrastructure, Property, Plant & Equipment	962,344,899	231,540	962,576,439
966,276,231	958,225,975	TOTAL NON-CURRENT ASSETS	980,946,288	231,540	981,177,828
976,986,750	992,151,793	TOTAL ASSETS	996,941,701	231,540	997,173,241
		CURRENT LIABILITIES			
45,259,802	43,302,425	Trade and Other Payables	46,760,768	-	46,760,768
2,539,201	3,068,842	Borrowings	5,258,622	-	5,258,622
7,688,273	6,973,617	Short-term Provisions	7,809,398	-	7,809,398
55,487,276	53,344,883	TOTAL CURRENT LIABILITIES	59,828,788	-	59,828,788
		NON-CURRENT LIABILITIES			
37,977,844	11,199,539	Long-term Borrowings	34,174,295	108,892	34,283,187
1,065,321	714,138	Long-term Provisions	692,430	-	692,430
39,043,165	11,913,678	TOTAL NON-CURRENT LIABILITIES	34,866,725	108,892	34,975,617
94,530,441	65,258,561	TOTAL LIABILITIES	94,695,513	108,892	94,804,405
882,456,309	926,893,232	NET ASSETS	902,246,188	122,648	902,368,836
		EQUITY			
193,049,260	219,757,709	Accumulated Surplus	195,110,665	122,648	195,233,313
682,992,694	700,721,169	Asset Revaluation Reserve	700,721,169	-	700,721,169
6,414,354	6,414,354	Other Reserves	6,414,354	-	6,414,354
882,456,308	926,893,232	TOTAL EQUITY	902,246,188	122,648	902,368,836

CITY OF HOLDFAST BAY
PROJECTED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
191,279,495	189,785,009	Balance at beginning of period	189,780,142	-	189,780,142
1,769,765	29,972,700	Net Surplus/(Deficit)	5,330,523	122,648	5,453,171
-	-	Transfers from reserves	-	-	-
193,049,260	219,757,709	Balance at end of period	195,110,665	122,648	195,233,313
682,992,694	700,721,169	ASSET REVALUATION RESERVE	700,721,169	-	700,721,169
-	-	MUNICIPAL RESERVES	-	-	-
6,414,354	6,414,354	ALWYNDOR RESERVES	6,414,354	-	6,414,354
689,407,048	707,135,523	TOTAL RESERVES CLOSING BALANCE	707,135,523	-	707,135,523
882,456,308	926,893,232	TOTAL EQUITY	902,246,188	122,648	902,368,836

CITY OF HOLDFAST BAY
PROJECTED BUDGETED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
(OUTFLOWS)					
CASH FLOWS FROM OPERATING ACTIVITIES					
<i>Receipts</i>					
105,847,591	57,893,636	Operating Receipts	106,437,108	533,632	106,970,740
<i>Payments</i>					
(87,975,999)	(46,116,723)	Operating payments to suppliers and employees	(88,841,632)	(439,716)	(89,281,348)
(1,884,104)	(170,252)	Finance Payments	(1,884,104)	-	(1,884,104)
15,987,488	11,606,660	NET CASH PROVIDED BY OPERATING ACTIVITIES	15,711,372	93,916	15,805,288
CASH FLOWS FROM INVESTING ACTIVITIES					
<i>Receipts</i>					
-	273,340	Grants specifically for new or upgraded assets	995,054	28,732	1,023,786
26,000	50,745	Sale of replaced assets	26,000	-	26,000
-	-	Sale of surplus assets	-	-	-
-	(3,153,642)	Net purchase of Investment Securities	-	-	-
21,120	524,519	Repayments of loans (principal) by community groups	521,120	-	521,120
<i>Payments</i>					
(10,757,448)	(4,708,253)	Expenditure on renewal/replacement of assets	(15,445,705)	(231,540)	(15,677,245)
(12,925,270)	(4,319,135)	Expenditure on new/upgraded assets	(27,007,448)	-	(27,007,448)
(23,635,598)	(11,332,425)	NET CASH (USED IN) INVESTING ACTIVITIES	(40,910,979)	(202,808)	(41,113,787)
CASH FLOWS FROM FINANCING ACTIVITIES					
<i>Receipts</i>					
10,908,611	-	Proceeds from Borrowings/CAD - External	28,460,108	108,892	28,569,000
<i>Payments</i>					
(2,029,361)	(1,495,616)	Repayments of Borrowings/CAD - External	(2,029,361)	-	(2,029,361)
-	5,444,376	Aged Care facility Deposits - Net Movement	-	-	-
8,879,250	3,948,760	NET CASH PROVIDED BY FINANCING ACTIVITIES	26,430,747	108,892	26,539,639
-	4,222,995	NET INCREASE (DECREASE) IN CASH HELD	1,231,140	-	1,231,140
3,165,495	6,289,492	CASH AND CASH EQUIVALENTS AT BEGINNING OF	6,448,227	-	6,448,227
3,165,495	10,512,487	REPORTING PERIOD	7,679,367	-	7,679,367
		CASH AND CASH EQUIVALENTS AT END OF			
		REPORTING PERIOD			

RECONCILIATION OF INCOME STATEMENT TO BUDGETED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS

1,769,765	29,972,700	SURPLUS FROM INCOME STATEMENT	5,997,877	122,648	6,120,525
NON-CASH ITEMS IN INCOME STATEMENT					
13,432,517	6,649,107	Depreciation	13,432,517	-	13,432,517
785,206	(24,741,807)	Increase in provisions/receivables - nett	(2,723,968)	-	(2,723,968)
14,217,723	(18,092,700)	TOTAL NON-CASH ITEMS	10,708,549	-	10,708,549
CASH ITEMS NOT IN INCOME STATEMENT					
(23,682,718)	(9,027,387)	Capital Expenditure	(42,453,153)	(231,540)	(42,684,693)
(2,029,361)	(1,495,616)	Loan Repayments - External	(2,029,361)	-	(2,029,361)
10,908,611	-	Proceeds from Borrowings - External	28,460,108	108,892	28,569,000
21,120	524,519	Repayments of loans (principal) by community groups	521,120	-	521,120
26,000	50,745	Proceeds from Disposal of Assets	26,000	-	26,000
-	5,444,376	Proceeds from Aged Care Facilities Deposits	-	-	-
-	(3,153,642)	Net Purchase of Investment Securities	-	-	-
(14,756,348)	(7,657,005)	TOTAL CASH ITEMS	(15,475,286)	(122,648)	(15,597,934)
-	4,222,995	NET INCREASE/(DECREASE)	-	-	1,231,140
		IN CASH AND CASH EQUIVALENTS			

CITY OF HOLDFAST BAY
PROJECTED SUMMARY OF OPERATING AND CAPITAL INVESTMENT ACTIVITIES
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
107,014,475	77,860,885	Operating Revenues	107,603,992	533,632	108,137,624
(105,244,710)	(51,993,458)	less Operating Expenses	(106,110,343)	(439,716)	(106,550,059)
1,769,765	25,867,427	Operating Surplus/(Deficit) before Capital Amounts	1,493,649	93,916	1,587,565
Less net outlays on Existing Assets					
10,757,448	4,708,253	Capital Expenditure on renewal & replacement of existing assets	15,445,705	231,540	15,677,245
(13,432,517)	(6,649,107)	Less Depreciation	(13,432,517)	-	(13,432,517)
(2,675,069)	(1,940,855)		2,013,188	231,540	2,244,728
Less outlays on New and Upgraded Assets					
12,925,270	4,319,135	Capital Expenditure on new & upgraded assets	27,007,448	-	27,007,448
-	(273,340)	Less amounts received for for new & upgraded assets	(995,480)	(28,732)	(1,024,212)
12,925,270	4,045,795		26,011,968	(28,732)	25,983,236
(8,480,436)	23,762,487	Net lending/(borrowing) for financial year	(26,531,507)	(108,892)	(26,640,399)

PROJECTED FINANCIAL INDICATORS
FOR THE YEAR ENDED 30TH JUNE 2025 - CONSOLIDATED FUNDS

<u>2024-25</u> <u>ORIGINAL</u> <u>BUDGET</u>	<u>YTD</u> <u>ACTUAL</u> <u>@31/12/24</u>		<u>2024-25</u> <u>Adopted</u> <u>Forecast</u>	<u>Proposed</u> <u>Forecast</u> <u>Adjustments</u>	<u>2024-25</u> <u>Proposed</u> <u>Forecast</u>
\$	\$		\$	\$	\$
1,769,765	25,867,427	OPERATING SURPLUS/(DEFICIT) - BEFORE CAPITAL AMOUNTS	1,493,649	93,916	1,587,565
OPERATING SURPLUS RATIO (Operating surplus/(deficit) before capital amounts as % of total operating revenue)					
1.7%	33.2%		1.4%	NA	1.5%
69,642,413	14,041,473	NET FINANCIAL LIABILITIES - (Total liabilities less financial assets)	64,879,991	NA	64,988,883
NET FINANCIAL LIABILITIES RATIO (Total liabilities less financial assets as % of total operating revenue)					
65%	18%		60%	NA	60%
INTEREST COVER RATIO (Interest expense as % of total operating revenue less investment income)					
0.6%	0.2%		0.6%	NA	0.6%
ASSET SUSTAINABILITY RATIO (Capital expenditure on renewal/replacement of existing assets, excluding new capital expenditure as % of asset management plan)					
106%	56%		153%	NA	155%

Attachment 3

BRIGHTON CARAVAN PARK

Financial Results	Actual \$ 01/07/23 to 31/12/23	Actual \$ 01/07/24 to 31/12/24
Revenue From Cabins and Sites	\$745,960	\$774,783
Occupancy Rates	Actual % 01/07/23 to 31/12/23	Actual % 01/07/24 to 31/12/24
Accommodation Type		
Cabins	80%	82%
Sites	75%	71%
Average Total	77%	77%

PARTRIDGE STREET CAR PARK

Financial Results	Actual \$ 01/07/23 to 30/11/23	Actual \$ 01/07/24 to 30/11/24
Income & Expenditure		
Car Parking Revenue	\$51,130	\$52,509
Operational Costs	\$54,645	\$56,676
Net Result	-\$3,515	-\$4,167
Car Park Usage	Actual No. 01/07/23 to 30/11/23	Actual No. 01/07/24 to 30/11/24
Car Park		
Eastern Car Park - No. of Transactions	53,776	50,687
Western Car Park - No. of Transactions	54,390	51,339
Total No. of Transactions	108,166	102,026

PARTRIDGE HOUSE

Financial Results	Actual \$ 01/07/23 to 31/12/23	Actual \$ 01/07/24 to 31/12/24
Income & Expenditure		
Functions and Room Hire Revenue	\$125,377	\$114,344
Operational Costs	\$116,543	109,958
Net Result	\$8,834	\$4,386
Number of Events	Actual No. 01/07/23 to 31/12/23	Actual No. 01/07/24 to 31/12/24
Event Type		
Wedding	13	11
Funeral	72	54
Community Function	162	163
Other Events	40	41
Total Number of Events	287	269

Attachment 4



**Alwyndor Aged Care
Funds Statement as at 31 December 2024**

2024-25 Budget \$'000	Year to Date				Note
	Adopted Original Budget \$'000	Actual YTD \$'000	Variance \$'000		
27,969	13,985	13,328	657	User Charges	
19,949	9,975	10,292	(318)	Operating Grants and Subsidies	
1,122	561	674	(113)	Investment Income	
117	59	79	(21)	Other Income	
49,157	24,579	24,373	206	Operating Revenue	1
(34,925)	(17,463)	(16,738)	(725)	Employee Costs - Salaries & Wages	2
(11,803)	(5,902)	(6,385)	484	Materials, Contracts and Other Expenses	3
(104)	(52)	(36)	(16)	Finance Charges	
(1,748)	(874)	(783)	(91)	Depreciation	
(48,580)	(24,290)	(23,942)	(348)	Less Operating Expenditure	
577	289	431	(143)	=Operating Surplus/(Deficit)	4
-	-	(67)	67	Net gain/(loss) on disposal of investments	
-	-	390	(390)	Net gain/(loss) on Fair Value movement on investments	
577	289	754	(466)	=Net Surplus/(Deficit)	
1,748	874	783	91	Depreciation	
-	-	67	(67)	Net gain/(loss) on disposal of investments	
-	-	(390)	390	Net gain/(loss) on Fair Value movement on investments	
640	320	459	(139)	Provisions	
2,388	1,194	919	275	Plus Non Cash Items in Operating Surplus/(Deficit)	
2,965	1,483	1,673	(191)	=Funds Generated from Operating Activities	
-	-	-	-	Amounts Received for New/Upgraded Assets	
-	-	-	-	Proceeds from Disposal of Assets	
-	-	-	-	Plus Funds Sourced from Capital Activities	
-	-	-	-	Capital Expenditure on Renewal and Replacement	
(1,733)	(867)	(762)	(105)	Capital Expenditure on New and Upgraded Assets	
(1,733)	(867)	(762)	(105)	Less Total Capital Expenditure	
-	-	-	-	Plus: Revenue received in advance for new/upgraded assets	
-	-	-	-	Plus/(less) funds provided (used) by Investing Activities	
1,232	616	911	(295)	= Funding SURPLUS/(REQUIREMENT)	1
				Funded by	
1,232	616	911	(295)	Increase/(Decrease) in Cash & Cash Equivalents	
1,232	616	911	(295)	=Funding Application/(Source)	

**Alwyndor - Notes
December 2024**

1 Operating Revenue

Operating Revenue is unfavourable by \$206k and attributed to:

- Increase in revenue from clients participating in the Commonwealth Home Support Programme (CHSP).
- Decrease in revenue by from Support at Home clients. The main contributing factor is the growth, which is 25.9 home care packages lower than budgeted.
- Increase in the investment yield from the investment portfolio.

2 Employee Costs – Salaries & Wages

The favourable variance in employee costs of \$725k is comprised of:

- The wage increase for Work Value 3 is scheduled to take effect from 6 January 2025.
- The lower number of Support at Home clients has reduced the demand for service delivery, leading to a strategic decision to delay recruiting additional staff for these services.

3 Materials, Contracts and other Expenses

The \$484K YTD unfavourable variance is attributed to:

- Catering service expenses have risen due to an increase in food prices.
- Additional services in in the Commonwealth Home Support Programme which are recovered as part of Operating Revenue.
- Increased HCP brokered activities expenses are recovered as part of Operating Revenue

4 Operating Surplus

The \$431k Operating Surplus, after allowing for depreciation and capital expenditure, has led to a funding surplus of \$911k as at December YTD.

Attachment 5



Annual Business Plan 2024 – 25

Quarterly Status Report

As at 31 December 2024

2024–25 Annual Business Plan



OVERVIEW 2

PROJECTS ON WATCH 4

WELLBEING..... 5

SUSTAINABILITY..... 8

 Roads Reseal Program..... 12

INNOVATION 13

OVERVIEW

The City of Holdfast Bay has begun to pursue the vision set out in the new Strategic Plan *Our Holdfast 2050+* and the three focus areas that support it:

Our Holdfast 2050+ Vision

***Protecting our heritage and beautiful coast, while creating
a welcoming and healthy place for all in South Australia’s most sustainable city.***

To achieve this vision, we have identified three focus areas:

- **WELLBEING - Good health and economic success in an environment and a community that supports wellbeing.**
- **SUSTAINABILITY - A city, economy and community that is resilient and sustainable.**
- **INNOVATION - A thriving economy and community that values life-long education, research, creativity and entrepreneurialism.**

To deliver this Strategic Plan, the *Our Plan for Our Place Annual Business Plan 2024-25* (the Business Plan) outlines specific actions for the year. This report captures progress against the Business Plan.

103 projects (98%) are ‘on track’ and two projects (2%) are ‘on watch’. No projects are ‘off track’.

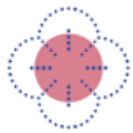
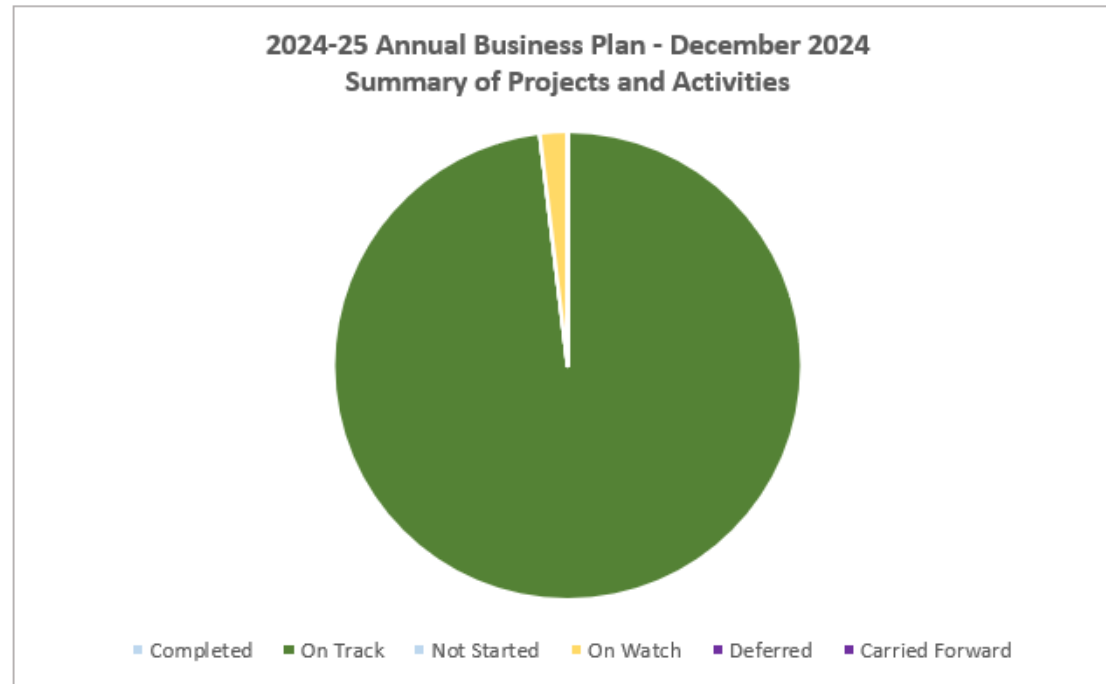
The following page provides an overview of progress in all focus areas.

2024-25 Annual Business Plan - Quarter Two Status Report

December 2024



Overall Summary		%
Completed	0	0%
On Track	103	98%
Not Started	0	0%
On Watch	2	2%
Deferred	0	0%
Carried Forward	0	0%
Total	105	100%



WELLBEING

Wellbeing Summary	
Completed	0
On Track	34
Not Started	0
On Watch	1
Deferred	0
Carried Forward	0



SUSTAINABILITY

Sustainability Summary	
Completed	0
On Track	55
Not Started	0
On Watch	0
Deferred	0
Carried Forward	0



INNOVATION

Innovation Summary	
Completed	0
On Track	14
Not Started	0
On Watch	1
Deferred	0
Carried Forward	0

This table provides detail of the two projects that are **on watch** within the Wellbeing and Innovation focus area.

WELLBEING

Project Title	Status	Notes
Kingston Park Stages 4 & 6 - Detailed Design	On Watch	Stages of the project are on hold pending outcome of the Section 23 process

SUSTAINABILITY

No Sustainability Projects On Watch or Off Track

INNOVATION

	Status	Notes
Sharing the National Collection	Not Started	Administration was advised by NGA that the selected artwork was no longer available for loan, and no suitable alternative was identified. An alternative way for Council to participate is being considered.

The following pages provide detail of the projects under each of the three focus areas of Our Holdfast 2050+.

WELLBEING



WELLBEING

Good health and economic success in an environment

2024-25 Annual Business Plan - Quarter Two Status Report

December 2024



Wellbeing Summary		
Completed	0	0%
On Track	34	97%
Not Started	0	0%
On Watch	1	3%
Deferred	0	0%
Carried Forward	0	0%
Total	35	

Wellbeing Projects

Attachment 5

<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2Notes</i>
Brighton Tennis Club Lights	Matthew Rechner	01-Jul-24	30-Jan-25	DLP	On Track	●	
Wattle Reserve- Playground Renewal	Matthew Rechner	01-Jul-24	30-Jun-25	Not Started	On Track	●	
Wattle Reserve - multi-use court upgrade	Matthew Rechner	01-Jul-24	30-Jan-25	Closure	On Track	●	
Lookout Decking - Kingston Park Cliff Face	Matthew Rechner	01-Jul-24	30-Jan-25	DLP	On Track	●	
Fencing - Wattle Reserve	Matthew Rechner	01-Jul-24	30-Jan-25	Closure	On Track	●	
Glenelg Oval Stage 3 & 4	Matthew Rechner	01-Jul-24	30-Sep-24	DLP	On Track	●	
Seacliff Plaza Upgrade	Matthew Rechner	01-Jul-24	30-Dec-24	DLP	On Track	●	
Sturt Creek Linear Park Design	Matthew Rechner	TBD	30-Jun-25	Planning	On Track	●	
Holdfast Tennis Club - Court Reconstruction	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Beach access points Glenelg & Somerton Park	Mathew Walsh	01-Jul-24	30-Apr-25	Planning	On Track	●	
Sutherland Reserve - Renewal	Matthew Rechner	01-Jul-24	30-Jan-25	Closure	On Track	●	
Holdfast Bay Community Centre - Internal Fitout	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Kingston Park Kiosk	Matthew Rechner	01-Jul-24	30-Jan-25	DLP	On Track	●	
Ringwood - Timber Replacements	Mathew Walsh	01-Jul-24	30-Jan-25	DLP	On Track	●	
Brighton Oval - Dog Training Centre	Mathew Walsh	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Brighton Caravan Park - Renewal Program	Matthew Rechner	01-Jul-24	30-Jun-25	Not Started	On Track	●	
Exeloo - Kauri Parade Renewal	Mathew Walsh	01-Jul-24	30-Jan-25	Closure	On Track	●	
Street Light Conversion Plan	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	
Glenelg Cricket Club - Chairlift	Mathew Walsh	01-Jul-24	30-Jan-25	Closure	On Track	●	
Ringwood Upgrades	Mathew Walsh	01-Jul-24	30-Jan-25	Closure	On Track	●	
Toilets-Glenelg Foreshore	Mathew Walsh	01-Jul-24	30-Apr-25	Delivery	On Track	●	
Toilets - Somerton SLSC	Mathew Walsh	01-Jul-24	30-Jan-25	DLP	On Track	●	
Wilton St House - Improvements	Mathew Walsh	01-Jul-24	30-Apr-25	Delivery	On Track	●	
Angus Neill Reserve Toilet Block	Mathew Walsh	01-Jul-24	30-Jan-25	DLP	On Track	●	
Glenelg Oval - Grandstand improvements	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
HFB Community Centre - building renovations	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Air Raid Shelter - Floor/waterproofing/painting	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	

Somerton SLSC - structure renewal	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	Attachment 5
Glenelg Oval - Function Centre - repairs	Mathew Walsh	01-Jul-24	30-Jun-25	DLP	On Track	●	
Bindarra public toilet - design	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	
Michael Herbert Bridge - lights	Mathew Walsh	01-Jul-24	30-Jun-25	Closure	On Track	●	
Public Toilets, Patawalonga Lake	Mathew Walsh	01-Jul-24	30-Apr-25	Delivery	On Track	●	
Seacliff-Brighton Yacht Club - Change Room Upgrade	Matthew Rechner	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Kingston Park Stages 4 & 6 - Detailed Design	Matthew Rechner	01-Jul-24	30-Jun-25	Planning	On Watch	●	Stages of the project are on hold pending outcome of the Section 23 process
Sport and Recreation Infrastructure Planning	Matthew Rechner	01-Jul-24	30-Jun-25	Delivery	On Track	●	

SUSTAINABILITY



A city, economy and community that is resilient and sustainable

2024-25 Annual Business Plan - Quarter Two Status Report

December 2024



Sustainability Summary		
Completed	0	0%
On Track	55	100%
Not Started	0	0%
On Watch	0	0%
Deferred	0	0%
Carried Forward	0	0%
Total	55	

Sustainability

<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2 Notes</i>
Car Parking Renewals	James Mitchell	01-Jul-24	30-Jan-25	Closure	On Track	●	
Road Reseal Program	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Stormwater Management Plan Implementation	James Mitchell	01-Jul-24	30-Jun-25	Planning	On Track	●	Multi Year Project
Stormwater Pipes/Pits Renewal	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Traffic Control Program	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Traffic Safety Improvements	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Traffic Safety Improvements on Partridge Street, Glenelg	James Mitchell	01-Jul-24	30-Jan-25	DLP	On Track	●	
Traffic Safety Improvements on King George Avenue, Hove	James Mitchell	01-Jul-24	30-Jan-25	DLP	On Track	●	
Kerb & Watertable Program	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Seating - Park Bench - Various	Kris Charlton	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Electrical and Lighting - Renewal	Mathew Walsh	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Fences - Renewal	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Pathways - Renewal	James Mitchell	01-Jul-24	30-Jan-25	Closure	On Track	●	
Pathway - Edith Butler Pier	James Mitchell	01-Jul-24	30-Jun-25	Planning	On Track	●	
Fencing & Lighting - Somerton Tennis Club	Matthew Rechner	01-Jul-24	30-Jan-25	Closure	On Track	●	
Holdfast Bay Bowling and Croquet Club Lighting	Matthew Rechner	01-Jul-24	30-Jan-25	Closure	On Track	●	
Patawalonga Frontage Irrigation Upgrade	Matthew Rechner	01-Jul-24	30-Jun-25	Planning	On Track	●	
Jimmy Melrose Pk- Upgrade	Kris Charlton	01-Jul-24	30-Jan-25	DLP	On Track	●	
Bin Replacement Program	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Buffalo Site - Amenity Improvements	Matthew Rechner	01-Jul-24	30-Jun-25	Delivery	On Track	●	

<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2 Notes</i>
Sturt Creek Biodiversity Corridor: Shannon Avenue	James Mitchell	01-Jul-24	30-Jan-25	DLP	On Track	●	
Street light LED conversion	Mathew Walsh	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Jetty Rd Glenelg - M'plan - Stg 2 Detailed Design	Cherie Armfield	01-Jul-24	30-Jun-25	Planning	On Track	●	
Jetty Road, Glenelg Upgrade (Year 1)	Cherie Armfield	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Coastal Fencing - various locations	Kris Charlton	01-Jul-24	30-May-24	Delivery	On Track	●	
Glenelg Jetty Structural Repairs	James Mitchell	01-Jul-24	30-Jan-25	DLP	On Track	●	
Footpaths & Cycleways Program	James Mitchell	01-Jul-24	30-Jan-25	DLP	On Track	●	
Footpath Defect Repairs	Kris Charlton	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Brighton Surf Club - Structure renewal	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Glenelg Oval - Shelter	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	
Monument lighting upgrade	Mathew Walsh	01-Jul-24	30-Jun-25	Not Started	On Track	●	
Glenelg Oval - Edward Rix Stand	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	
Brighton Caravan Park - Stage 2 redevelopment	Matthew Rechner	TBD	30-Jun-25	Not Started	On Track	●	
Brighton Caravan Park Retaining Wall (LRCI Phase 3)	Matthew Rechner	01-Jul-24	30-Jan-25	DLP	On Track	●	
Glenelg Town Hall - Refurbishment	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Glenelg Town Hall - Café - Electrical/Mechanical	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Storage Shed - Kauri Pde Depot	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	
Security and access control renewal - Various Locations	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	
HFB Civic Centre - Bike storage	Mathew Walsh	01-Jul-24	30-Jun-25	Deferred	On Track	●	
HFB Civic Centre - Roof repair	Mathew Walsh	01-Jul-24	30-Jan-25	Closure	On Track	●	
Movement and Transport Plan Implementation	James Mitchell	TBD	30-Jun-25	Planning	On Track	●	
Wayfinding Signage at Kingston Park	Matthew Rechner	01-Jul-24	30-Jun-25	Procurement	On Track	●	

<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2 Notes</i>
Bowker Oval Lights	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Broadway Kiosk - renewal works	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Bus Stop Infrastructure	James Mitchell	01-Jul-24	30-Jan-25	DLP	On Track	●	
Patawalonga Lock - renewal	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	
Glenelg Town Hall - Office Upgrade	Mathew Walsh	01-Jul-24	30-Jan-25	DLP	On Track	●	
Glenelg Town Hall - design works	Mathew Walsh	01-Jul-24	30-Jun-25	Not Started	On Track	●	
Glenelg Town Hall - Ground Floor Upgrade	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Glenelg Town Hall - BDC Toilets	Mathew Walsh	01-Jul-24	30-Jan-25	DLP	On Track	●	
Traffic Improvements	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Resilient South Funding	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Biodiversity Assessment	James Mitchell	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Wheatland Street Pocket Park	Kris Charlton	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Review of Stormwater Management Plan	James Mitchell	01-Jul-24	30-Jun-25	Planning	On Track	●	

Roads Reseal Program

The Roads Reseal Program for 2024-25 includes the sections of road in the table below.

Segment	From	To
Armstrong Street	Slade Street	Walkers Road
Daly Street	Walkers Road	North Street
Gulf Parade	Oleander Street West	Shoreham Road
Gulf Parade	Edwards Street	Oleander Road
Naldera Crescent	Mott Terrace	Ocean Vista
Naldera Crescent	Ocean Vista	Osterley Terrace
Orvieto Road	Renown Avenue	Arthur Street
Oxley Street	Walker Street	End
Kibby Avenue	Carpark	
Flinders Lane	Sturt Road	Gregory Road
Carnarvon Avenue	Adelphi Crescent	Tapleys Hill Road
Fifth Avenue	Augusta Street	Anzac Highway
Fifth Avenue	Dunbar Terrace	Augusta Street
Hastings Street	The Broadway	Pier Street
Miller Street	Augusta Street	Anzac Highway
Miller Street	Dunbar Terrace	Augusta Street
Naldera Crescent	Osterley Terrace	Davenport Terrace
Neath Avenue	Clacton Road	Yarmouth Street
Don Avenue	Lamington Avenue	Gilbertson Road
Robert Street	Bristol Street	Gloucester Street
Robert Street	West End	Bristol Street
Robert Street	Gloucester Street	Moseley Street
Renown Avenue	Gilbertson Road	Orvieto Road
Rugless Terrace	Williams Terrace	Short Avenue
Rugless Terrace	Fortrose Street	Williams Terrace
Rugless Terrace	Brighton Road	Fortrose Street

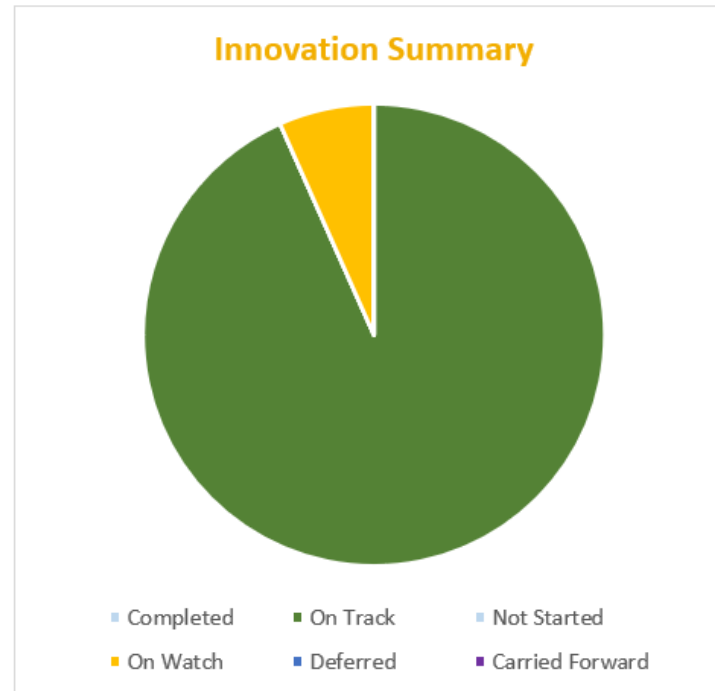
INNOVATION



A thriving economy and community that values life-long education, research, creativity and entrepreneurialism

2024-25 Annual Business Plan - Quarter Two Status Report

December 2024



Innovation Summary		
Completed	0	0%
On Track	14	93%
Not Started	0	0%
On Watch	1	7%
Deferred	0	0%
Carried Forward	0	0%
Total	15	

<i>Title</i>	<i>Officer</i>	<i>Start Date</i>	<i>End Date</i>	<i>Project Stage</i>	<i>Q2 Status</i>	<i>Q2 Rating</i>	<i>Q2 Notes</i>
CCTV Glenelg (LRCI Phase 2)	Mathew Walsh	01-Jul-24	30-Jan-25	Closure	On Track	●	
CCTV Installation - Various Locations	Matthew Rechner	01-Jul-24	30-Jun-25	Planning	On Track	●	
Glenelg Town Hall - BDC - Structure	Mathew Walsh	01-Jul-24	30-Jun-25	Planning	On Track	●	
Glenelg Library Interior Upgrade	Mathew Walsh	01-Jul-24	30-Jan-25	Closure	On Track	●	
EV Charging Infrastructure for Council Fleet	James Mitchell	01-Jul-24	30-Jun-25	Planning	On Track	●	
Sharing the National Collection	Regan Forrest	01-Jul-24	30-Jun-25	Not Started	On Watch	●	Administration were advised by NGA that the selected artwork was no longer available for loan, and no suitable alternative was identified. An alternative way for Council to participate is being considered.
Glenelg Library - Toilets	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Glenelg Library - Lift and Fire Panel replacement	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Brighton Library - Building Renewals	Mathew Walsh	01-Jul-24	30-Jun-25	Delivery	On Track	●	
Plant and Equipment - Depot/Stores	Kris Charlton	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Major Plant and Equipment Purchases	James Mitchell	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Executive / Regulatory/Passenger Vehicles Purchases	James Mitchell	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Minor Plant and Equipment Purchases	James Mitchell	01-Jul-24	30-Jun-25	Procurement	On Track	●	
Business Transformation Program	Robert Zanin	01-Jul-24	30-Jun-25	Delivery	On Track	●	
ICT Replacement Program	Robert Zanin	01-Jul-24	30-Jun-25	Delivery	On Track	●	

Attachment 6

2024-25 External Grant Funding

SUCCESSFUL APPLICATIONS											
Grant - Capital											
Bid Title	Funding Body / Program	Grant Total	Received in Previous Financial Year(s)	2024-25 Total Expected	Received 2024-25 Quarter 1	Received 2024-25 Quarter 2	Received 2024-25 Quarter 3	Received 2024-25 Quarter 4	Received for future financial years	Total Received during 2024-25	Outstanding amount
Stormwater contribution - Tarlton Street	Federal Dept of Industry, Science, Energy and Resources	\$2,927,000	\$2,634,300	\$292,700						\$0	\$292,700
Harrow Road Gross Pollutant Trap	Stormwater Management Authority	\$225,082		\$225,082						\$0	\$225,082
Harrow Road Gross Pollutant Trap	City of Marion	\$200,000	\$200,000	\$0						\$0	\$0
Former Buffalo site remediation	Minister for Planning and Local Government	\$100,000	\$100,000	\$0						\$0	\$0
Seacliff Plaza	Amenities Open Space Grant	\$1,000,000	\$1,000,000	\$0						\$0	\$0
Partridge Street, Glenelg - Pedestrian Safety and Traffic Calming Measure	Special Local Roads Program	\$110,000		\$110,000	\$110,000					\$110,000	\$0
Colley Terrace and Anzac Highway, Glenelg - Intersection Renewal	Special Local Roads Program	\$90,000		\$90,000	\$90,000					\$90,000	\$0
Risk Incentive funding - Library Trolleys	Local Government Association Workers Compensation Scheme	\$8,006		\$8,006	\$8,006					\$8,006	\$0
Holdfast Bay Bowling and Croquet Club lighting upgrade	Holdfast Bay Bowling and Croquet Club	\$15,000		\$15,000	\$15,000					\$15,000	\$0
Mawson Oval - Cricket Wicket Renewal	South Australian Cricket Association	\$19,732		\$19,732		\$19,732				\$19,732	\$0
Automated External Defibrillators	Preventive Health	\$9,000		\$9,000		\$9,000				\$9,000	\$0
Glenelg Jetty Structural Repairs	Department for Environment and Water	\$123,862		\$123,862	\$123,862					\$123,862	\$0
Total		\$4,827,682	\$2,634,300	\$292,700	\$346,868	\$28,732	\$0	\$0	\$0	\$375,600	\$517,782

2024-25 External Grant Funding

Grant - Operating Project and other											
Bid Title	Funding Body / Program	Grant Total	Received in Previous Financial Year(s)	2024-25 Total Expected	Received 2024-25 Quarter 1	Received 2024-25 Quarter 2	Received 2024-25 Quarter 3	Received 2024-25 Quarter 4	Received for future financial years	Total Received during 2024-25	Outstanding amount
New Years Eve Celebration	Department of Premier and Cabinet	\$50,000	\$0	\$50,000	\$50,000					\$50,000	\$0
Wellbeing Hub - seed funding	Wellbeing SA	\$65,000	\$50,000	\$15,000		\$15,000				\$15,000	\$0
Adult Learners Week	Public Library Services	\$5,500	\$5,500	\$0						\$0	\$0
Suicide Prevention Network – Seed Funding	Wellbeing SA	\$5,000	\$5,000	\$0						\$0	\$0
South Australian Suicide Prevention Community Grants 2024-25 – Suicide Prevention Training	Wellbeing SA	\$6,000		\$6,000						\$0	\$6,000
William Kibby VC Veterans Shed Upgrade	Department of Infrastructure, Transport, Regional Development, Communications and the Arts	\$40,000	\$30,000	\$10,000						\$0	\$10,000
Total		\$171,500	\$90,500	\$81,000	\$50,000	\$15,000	\$0	\$0	\$0	\$65,000	\$16,000

2024-25 External Grant Funding

Grant - Recurring											
Bid Title	Funding Body / Program	Grant Total	Received in Previous Financial Year(s)	2024-25 Total Expected	Received 2024-25 Quarter 1	Received 2024-25 Quarter 2	Received 2024-25 Quarter 3	Received 2024-25 Quarter 4	Received for future financial years	Total Received during 2024-25	Outstanding amount
Community Bus	Commonwealth Home Support Programme (CHSP)	\$237,340	\$0	\$237,340	\$59,335	\$59,335				\$118,670	\$ 118,670
Financial Assistance Grant - General Purpose	Financial Assistance Grant	\$996,415	\$0	\$996,415	\$877,069	\$39,782				\$916,851	\$ 79,564
Financial Assistance Grant - Roads	Financial Assistance Grant	\$504,550	\$0	\$504,550	\$446,032	\$19,506				\$465,538	\$ 39,012
Supplementary Roads Grants Commission	Financial Assistance Grant	\$181,645	\$0	\$181,645	\$181,645					\$181,645	\$ -
Roads to Recovery	Roads to Recovery	\$474,022	\$0	\$474,022						\$0	\$ 474,022
Covid Stimulus - Roads and Community Infrastructure - Phase Three	Local Roads and Community Infrastructure	\$909,894	\$454,947	\$454,947		\$454,947				\$454,947	\$ -
Covid Stimulus - Roads and Community Infrastructure - Phase Four	Local Roads and Community Infrastructure	\$454,947	\$272,969	\$181,978		\$181,978				\$181,978	\$ -
Australia Day Grant	National Australia Day Council	\$8,000		\$8,000		\$8,000				\$8,000	\$ -
Brighton Library	Libraries Board Grant	\$63,987	\$0	\$63,987		\$63,987				\$63,987	\$ -
Glenelg Library	Libraries Board Grant	\$63,987	\$0	\$63,987		\$63,987				\$63,987	\$ -
Total		\$3,894,786	\$727,916	\$3,166,870	\$1,564,081	\$891,521	\$0	\$0	\$0	\$2,455,602	\$ 711,268

Total of Grant Funding Confirmed (All Years including 2024-25)	\$ 8,893,968
Total received in previous years applicable to 2024-25 and future years	\$ 3,452,716
Total expected to receive in 2024-25	\$ 3,540,570
Total Received 2024-25 - Quarter 1	\$ 1,960,949
Total Received 2024-25 - Quarter 2	\$ 935,253
Total Received 2024-25 - Quarter 3	\$ -
Total Received 2024-25 - Quarter 4	\$ -
Total Grant Funding received to date in 2024-25	\$ 2,896,202
Total Received in 2024-25 for future financial years	\$ -

Item No: 15.3

Subject: SEA TO SHORE GLENELG SEAFOOD FESTIVAL 2024

Summary

The third Sea to Shore Glenelg Seafood Festival was held over the weekend of 26-27 October 2024. The event featured a demonstration stage and 14 food vendors offering fresh, expertly prepared South Australian seafood. A total of 21,335 people attended the event across the two days.

Recommendation

That Council notes this report.

Background

The Sea to Shore Glenelg Seafood Festival (Sea to Shore) is a destination development event, aiming to bolster Glenelg's reputation as Adelaide's premier location to enjoy fresh, high quality South Australian seafood. Sea to Shore also leverages South Australia's reputation as the country's foremost destination for food and wine tourism, providing a showcase for the state's regional seafood producers.

The inaugural Sea to Shore was held in 2022 on the final Saturday of October, comprising a daytime curated offering on the Glenelg Foreshore along with activations in Moseley Square, followed by an evening street party along Jetty Road Glenelg. The event was repeated in 2023, with a similar timing and event design.

The key target audience for Sea to Shore is adults 25-60 years old who are medium to high income earners willing to pay for unique experiences. While it is intended to be accessible to all, including families, the event does not incorporate child-focused activities or play zones (unlike the Glenelg Ice Cream Festival, which intentionally targets a child/family audience).

Sea to Shore is jointly funded by Council and the Jetty Road Mainstreet Committee.

Report

The vision for the 2024 Sea to Shore event was to build its reputation as Adelaide's only dedicated seafood festival, bringing the finest flavours, chefs and producers to the Glenelg foreshore. Based on experience and feedback from the first two events, the following changes and innovations were made for the 2024 event:

- Feedback and observations from previous years was that there was a marked disconnect between the foreshore activation and the Jetty Road street party. It was thus decided to focus the event entirely on the foreshore. This allowed the foreshore offering to be expanded and the duration of the event extended from a single day to

a weekend. The event was open from 11am – 9pm on Saturday 26 October 2024 and 11am – 8pm on Sunday 27 October 2024.

- An Event Ambassador was engaged to curate the offering and act as a recognisable identity to promote the event, as well as be a drawcard on the day. MasterChef contestant and restaurateur Laura Sharrad was engaged to be the event ambassador for 2024.
- Administration successfully secured Farquhar Kitchens, portable demonstration kitchen as used at Tasting Australia and CheeseFest events, to program cooking demonstrations across both days. This provided attendees with an opportunity to meet with chefs and producers, learn about their processes, and sample their product.

With the event design focused on the curated offering on the foreshore, the number of stalls increased from eight in 2023 to 14 in 2024. Curated by the event ambassador, the participating businesses were as follows:

Holdfast Bay businesses

- Oliveti
- Oyster Bar Holdfast Shores
- Fair Seafood

Regional producers

- Coorong Wild Seafood (Coorong/Murraylands)
- Kuti Shack (Fleurieu Peninsula)
- Franklin Harbour Co (Eyre Peninsula)
- Dinko Tuna (Eyre Peninsula)

Prominent Adelaide restaurants

- africola canteen
- Anchovy Bandit
- Braising Boy
- Comida
- HNLV
- Ragi's
- The Thai Guy

Holdfast Bay business Threefold Distilling was the bar operator for the festival. In addition, the head chef from Luciano's on the Marina was featured on the demonstration stage.

Total attendance across the weekend was 21,335 (10,017 on Saturday and 11,318 on Sunday). This compares to 6,090 patrons attending the 2023 event on the Foreshore, and an estimated 16,000 at the street party. In 2024, Sunday's attendance was projected to be higher, until winds and cooler weather increased over the course of the afternoon.

Satellite events

To coincide with the event, the Stamford Grand extended their licence into Moseley Square with acoustic musicians and an aesthetic designed to complement the Sea to Shore event theming.

In addition, Jetty Road Glenelg businesses were encouraged to hold their own satellite events and special offers in the lead up to Sea to Shore, as a cross promotional opportunity that would help build anticipation for the event itself. Businesses who took advantage of this opportunity include Ballet Wine Bar, Moseley Bar and Kitchen and Fourth.

Marketing and Promotion

Sea to Shore was promoted through a comprehensive marketing campaign that combined broadcast media, precinct signage, editorial, paid advertising and digital marketing campaigns.

A dedicated event web page (hosted on the Jetty Road Glenelg website) was established as the destination point for online traffic. This page featured promotional content as well as general event information.

Durham Serviced Apartments, Stamford Grand and Oaks Plaza Pier all offered discounted accommodation packages over the weekend of the event, with these offers being promoted on the Sea to Shore web page.

Marketing and promotional highlights include:

- Promotional signage in Adelaide airport in the month prior to the event
- Feature in The Advertiser, the week of the event
- Channel 10 weather cross in the lead up to the event
- Coast FM radio interview with Event Ambassador Laura Sharrad
- Social media cross promotion by Event Ambassador and participating traders
- EDM (electronic direct mail) campaigns through Jetty Road Glenelg, SA Life and GLAM Adelaide

Attendee and trader feedback

McGregor Tan were commissioned to conduct surveys of attendees to Sea to Shore (n = 145), a repeat of the survey they conducted at the inaugural Sea to Shore event in 2022. (There was no survey commissioned during the 2023 event.)

Key findings from the 2024 survey:

- In keeping with the intended target audience, the majority of visitors were family or friend groups without children (26% with children)
- Average reported spend per attendee was \$132 (compared to \$101 in 2022)
- Overall satisfaction with the event was 79%. The location (95%), atmosphere (83%) and food and drink (74%) had the highest satisfaction scores, however there was lower satisfaction with information available (43%) and event promotion (37%). Nonetheless this is a significant improvement on the 2022 results, where only location (78%) reported a high level of satisfaction. (The lower satisfaction scores in 2022 were attributed to many food vendors selling out before 2pm).

- 14% of respondents planned to attend the event on both Saturday and Sunday

In addition, during the event volunteers from the Glenelg Town Hall Visitor Information Outlet conducted surveys with people in Moseley Square, as a sample of the general weekend population in Glenelg. A total of 81 people were surveyed. Of the people surveyed, nearly two thirds had an intention to visit Sea to Shore, with around half of these saying that the event was the main reason they were visiting Glenelg that day.

Feedback from vendors was sought through a post event survey. Three vendors submitted a response and their overall experience of the event was positive. All three said they would participate in future events and recommend participation to other restaurants or producers.

A survey requesting feedback from Jetty Road Glenelg traders was circulated via a Trader Newsletter. This only garnered two responses. Both responses were critical of the decision to omit the street party part of the event, noting the value street parties bring to the street. It should be noted that in previous years Jetty Road traders were engaged to participate in the street party component of the event via an Expression of Interest (EOI) process. However, due to the event design refocussed to the curated foreshore offering only no EOI process was undertaken for the 2024 event.

Total local spend according to Spendmapp data, in Glenelg has grown by approximately 10% year on year during the weekend of the Sea to Shore event:

- 2022: \$3.16 million
- 2023: \$3.49 million.
- 2024: \$3.8 million.

Long Lunch

Part of the original event design was a Long Lunch to be held along Glenelg Jetty on Saturday 26 October 2024 for up to 200 guests, offering a curated set menu paired with wines. Tickets went on sale for \$220 per head plus booking fee, however given slow ticket sales the decision was taken to cancel the event rather than incur a significant financial loss. Slow ticket sales were attributed to the high cost of the event compared to similar offerings in bricks-and-mortar venues, as well as insufficient lead time in the event marketing. Staging an event of this nature in an open-air location that does not have a permanent kitchen incurs considerable fixed costs that drove up the ticket price. It is unlikely this style of event will be financially viable unless those fixed costs can be amortised across multiple sittings, or the event attracts a significant sponsor.

Budget

A total of \$108,000 was allocated to this event (\$58,000 Council and \$50,000 JRMCC).

The cost of delivering the event was \$160,000, which was offset by \$34,000 in revenue (site fee for the bar operator plus a percentage of food vendor sales), leaving an overspend of \$18,000. This overspend can be offset by savings made in other events this season.

Significant sources of additional cost include:

- Equipment hire: to reduce reliance on Depot, equipment was hired and installed / deinstalled by contract labour
- Waste management was contracted out rather than absorbed by Depot staff. There was a need for a significant increase in waste management services with the increase in hours of operation and amount of food vendors and the waste they produce.
- Sunk costs associated with cancelling the Long Lunch were approximately \$6,000 (compared to a forecast loss of \$20,000 if the event were to proceed).
- Twice as many security hours were required due to the extended trading hours and asset protection overnight.

These additional costs should be considered in the context of a change of event delivery model to reduce the impact on Depot's service delivery in other areas. Compared to the 2023 event, where a total of 154 hours of Depot labour were expended on event delivery, the 2024 event utilised 56.75 hours of Depot labour, a saving of 97.25 hours. Assuming an average hourly rate of \$105 per hour for contractors (a rate that has been benchmarked with known industry rates), this translates to \$10,211 of labour costs that were directly charged to the event, rather than being absorbed by Depot. This accounts for the additional unbudgeted costs.

Life Cycle Costs

A budget allocation for future events will be presented for approval as part of the annual events planning process.

Strategic Plan

Innovation: economic and social vibrancy in a thriving environment

Council Policy

City of Holdfast Bay Events Strategy 2021-2025

Statutory Provisions

Not applicable

Written By: Manager City Activation

General Manager: Community and Business, Ms M Lock

Item No: 15.4

Subject: **WILLIAM KIBBY VC VETERANS' SHED MURAL**

Summary

The William Kibby VC Veterans' Shed (the Shed), located within the grounds of Kibby Reserve, has been awarded a grant from the Saluting Their Service Commemorative Grants Program to fund a mural depicting local Defence members and commemorating their service. The Shed seeks Council's permission as landowner to proceed with the mural installation on the northern face of the shed structure. This report recommends that Council, as the landowner, approves the proposed mural.

Recommendation

That Council grants landowner consent for the William Kirby VC Veterans' Shed to install a commemorative mural on the northern face of the shed structure as detailed in this report.

Background

The William Kibby VC Veterans' Shed holds a lease over land at Kibby Reserve, which includes the William Kibby VC Veterans' Shed and the Michael Herbert Memorial Garden. This site has become a central hub for veteran and community engagement. The Shed and Garden are dedicated to honouring the memory of local veterans and providing a space for community activities and remembrance.

Following a successful grant application, supported by Administration, the Shed now seeks to further enhance its commemorative efforts with a mural that honours the service of local Defence members, including William Kibby VC. As the landowner, Council's approval is required for any additions or modifications to the structure as per the terms of the lease.

Report

The proposed mural will cover the northern face of the existing shed structure, including roller doors which are open when the shed is in use. It is designed to feature elements representing local military history, including depictions of William Kibby VC and other notable local veterans. The artist commissioned for this project is Sean Halfpenny, a local veteran whose work has gained national recognition. The design of the mural has been developed to be sympathetic to the surrounding park environment and the community's historical context.

The materials chosen for the mural are suitable for outdoor exposure and are expected to withstand local weather conditions without degradation for an extended period.

Refer Attachment 1

Under the terms of the lease and Council's Public Art Policy, prior approval from the landowner is required for the installation of any artworks on leased premises. The mural aligns with Council's strategic vision of creating a welcoming and culturally enriched community. It also serves an educational purpose by enhancing public understanding of Australia's wartime heritage.

The mural does not require development approval as it neither constitutes an advertising display nor will it be applied to a heritage listed building.

Budget

There are no direct budget impacts to the Council as the project is fully funded by the grant.

Life Cycle Costs

There is minimal lifecycle costs associated with the mural. Routine maintenance will be managed by the Shed under the terms of the lease, ensuring that the mural remains a valued addition to the community without financial burden to the Council.

Strategic Plan

Vision – protecting our heritage. Wellbeing – Arts and culture create vibrancy, celebrate creativity, and encourage people to connect with country, place, and each other.

Council Policy

Public Art Policy

Statutory Provisions

Local Government Act 1999

Planning, Development and Infrastructure Act 2016

Written By: Manager Community Wellbeing

General Manager: Community and Business, Ms M Lock

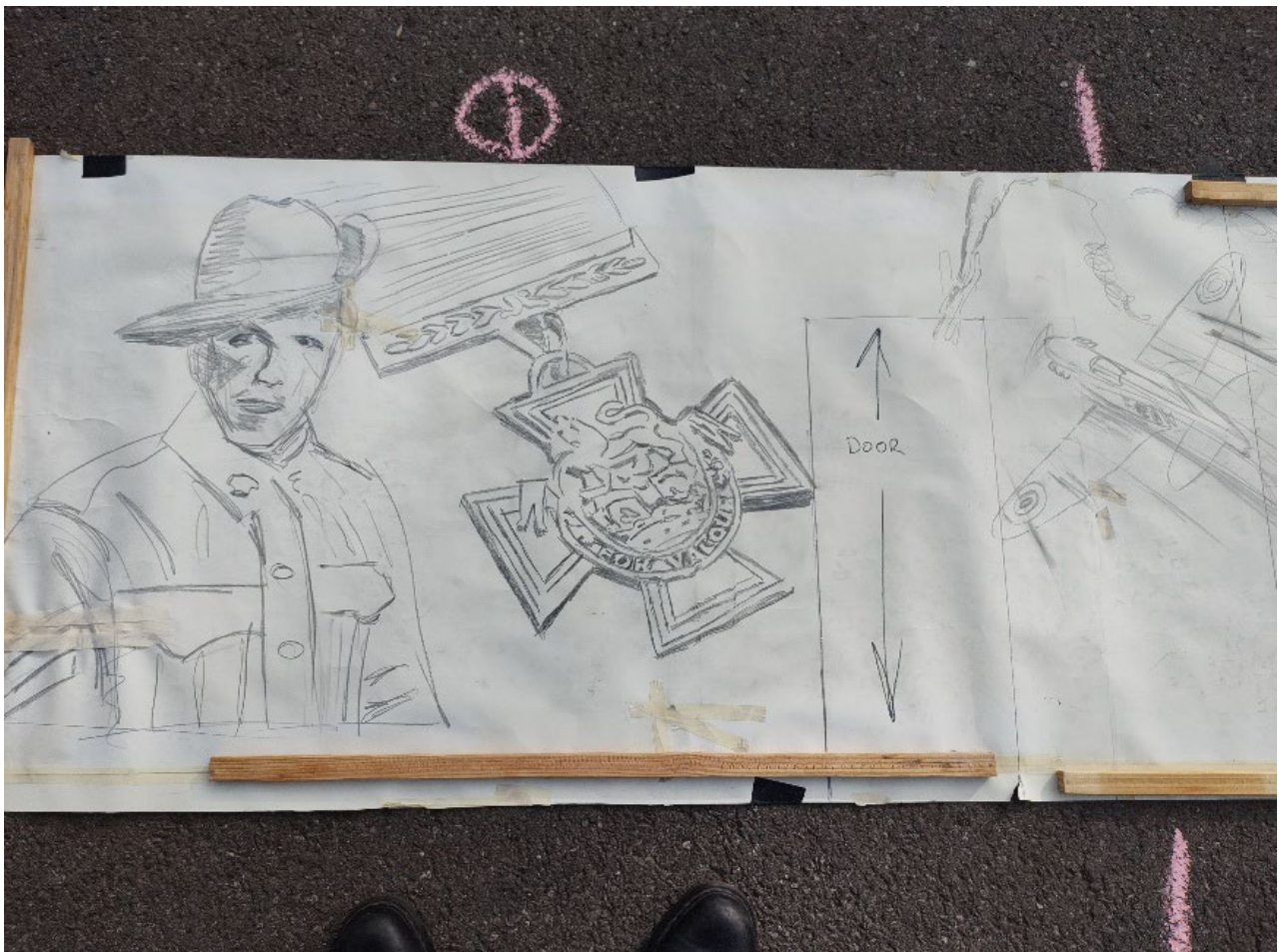
Attachment 1

Attachment 1 William Kibby VC Veterans' Shed Mural

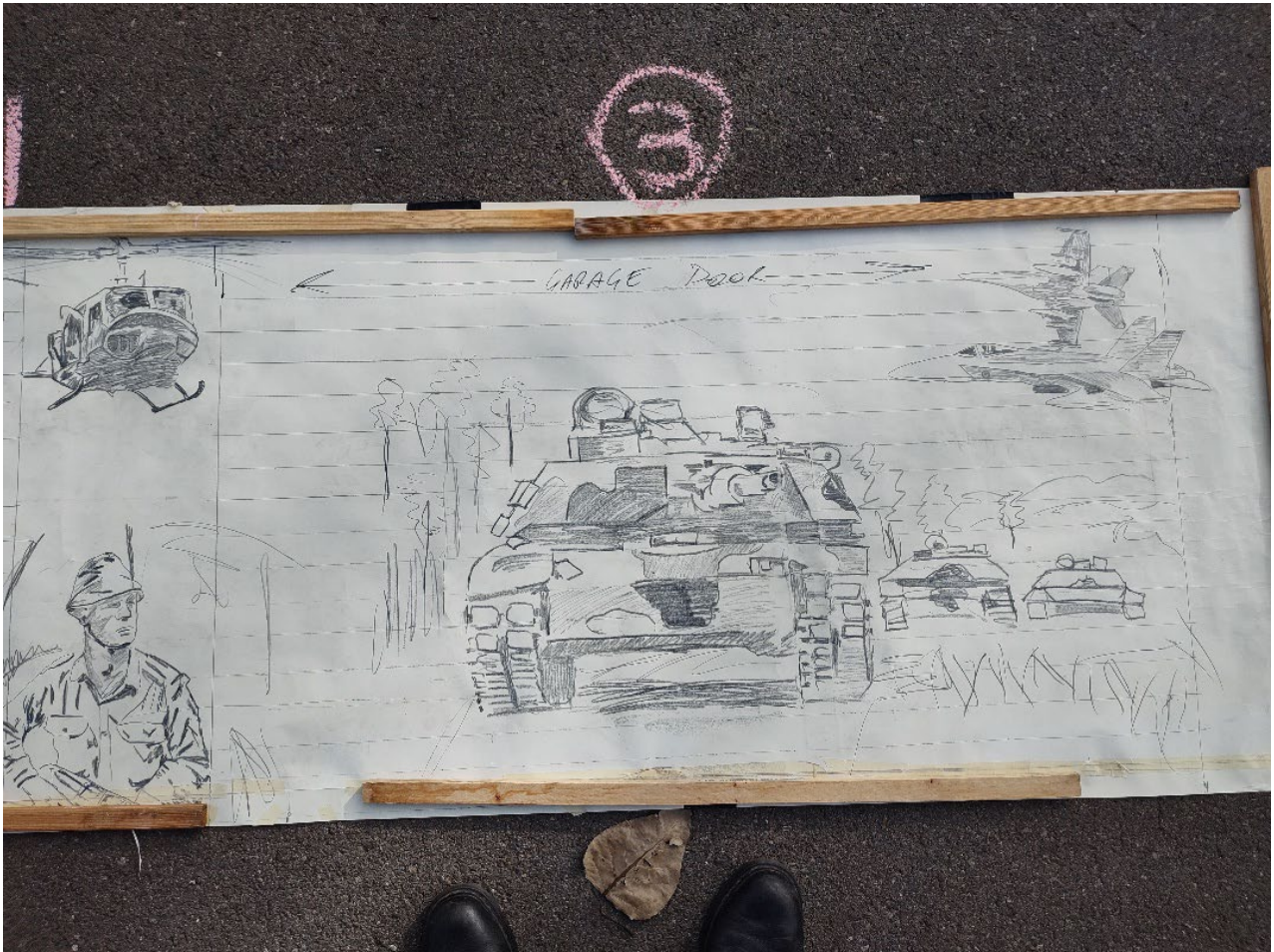
Artwork location



Draft Artwork



Attachment 1 William Kibby VC Veterans' Shed Mural



Item No: 15.5

Subject: 2025 INTERNATIONAL WOMEN'S DAY BREAKFAST EVENT

Summary

At the Council meeting held on 13 February 2024, Council resolved (C130224/7673) to support youth attendance at the Adelaide International Women's Day Breakfast (IWD) by purchasing a table of 10 tickets. This initiative provides an opportunity for up to eight young people from Brighton Secondary School and Sacred Heart College to attend the event, accompanied by a staff member and a nominated Elected Member.

The Breakfast event provides an inspiring platform to empower young people by amplifying the voices of women and girls, fostering leadership, and encouraging youth to take action in advancing gender equality and inclusion within their communities.

Recommendation

That Council:

1. **notes the report;**
 - OR**
 2. **nominates Councillor _____ to attend the event on Friday, 7 March 2025, with a Council staff member and eight local school students nominated by their schools.**
-

Background

At the Council meeting held on 11 February 2024, Council passed the motion below to support youth attendance at the Adelaide International Women's Day Breakfast:

Motion C130224/7673

That Council:

1. *notes the report; and*
2. *nominates Councillor Abley to attend the event on 8 March 2024, in addition with the Youth Coordinator and eight local young people as nominated by their school.*

This initiative has proven successful, with positive feedback from participants in 2024, and Council's ongoing commitment ensures the participation of local school students again in 2025.

Report

International Women's Day is a global day celebrating the social, economic, cultural, and political achievements of women. It also serves as a call to action for advancing gender equality and creating positive change for women and girls.

The Adelaide International Women's Day (IWD) breakfast is the largest IWD celebration in Australia, established in 1993. Funds raised at the event support UN Women Australia.

This year's theme is: "Accelerate Action".

The theme emphasises the urgency of addressing systemic barriers to gender equality and calls for bold steps to amplify the voices of women and girls, advocate for equity, and accelerate progress toward inclusion and representation across all sectors.

The event provides a significant opportunity for the City of Holdfast Bay to empower its young people, particularly high school students, by exposing them to inspirational leaders, diverse role models, and key conversations centred on gender equality and leadership.

Engagement method

Brighton Secondary School and Sacred Heart College will each be invited to nominate students to attend the event.

Schools will be encouraged to select students who demonstrate an interest in gender equality, leadership, or social justice, or who may benefit from exposure to this experience.

The Youth Coordinator will finalise nominations in collaboration with the schools' leadership teams.

Community transport arrangements will be offered to attendees to travel together to the event.

Budget

Approximately \$720 including community transport costs.

Life Cycle Costs

The annual purchase of tickets for the International Women's Day Breakfast ensures consistent representation by the City of Holdfast Bay and demonstrates an ongoing commitment to youth engagement and gender equality initiatives.

Strategic Plan

Our Holdfast 2050 +

WELLBEING: Objective

- Increase participation rates in community engagement across all age groups, particularly under-represented demographics such as children and young people by using methods that are appealing and appropriate.

Council Policy

Not applicable

Statutory Provisions

Not applicable

Written By: Manager Community Wellbeing

General Manager: Community and Business, Ms M Lock